RoeROC
Roe Regional Organisation of Councils

Corrigin
Kondinin
Kulin
Narembeen
Wickepin

RoeROC Ordinary Meeting

Thursday 24th September 2026
1.00pm

Narembeen Council Chambers

MINUTES

CONDUCT OF MEETINGS

Membership:

The RoeROC Committee includes:

- The Shire President of each Member Council
- One elected member (Deputy Delegate)
- The Chief Executive Officer of each Member Council
- One senior officer (Deputy Officer)

Deputy CEOs and observers may attend at the discretion of their Council.

Presiding Member:

The Chairperson and Deputy Chairperson are elected every two years in line with the Host Shire rotation. If the Chairperson is unavailable, the Deputy or a nominated member will preside.

Voting:

- Each Member Council has **one vote**, regardless of the number of representatives present.
- All resolutions or decisions of RoeROC (whether by the Committee or the Executive) are to be determined by a simple majority vote of members present and eligible to vote.

Role of the Committee

The role of the RoeROC Committee is to:

- Facilitate collaboration among Member Councils on matters of mutual interest;
- Provide a forum for regional leadership, shared decision-making, and advocacy;
- Oversee the development, coordination, and delivery of joint projects, services, and initiatives;
- Consider strategic regional issues affecting the Member Councils and propose coordinated responses; and
- Provide guidance and direction to working groups and the RoeROC Executive Officer.

Objectives of RoeROC

The objectives of RoeROC are to:

- Provide strong regional leadership and strategic direction;
- Advocate on regional priorities identified and supported by Member Councils;
- Form a collaborative alliance to improve infrastructure, community services, and economic resilience across the region;
- Promote cooperation and resource sharing for greater efficiency and cost-effectiveness;
- Pursue joint initiatives that enhance environmental management, tourism, health services, and local government capability; and
- Support sustainable population retention and regional development without diminishing the autonomy or relationships of individual Member Councils with their communities or external stakeholders.

Arrangements for Projects and Non-Ongoing Agreements

Projects may only proceed where participating Member Councils have agreed. Each participating Council must make necessary budget provisions for their share. A formal Project Plan must be prepared outlining scope, timeline, financial commitments, and governance arrangements.

All RoeROC projects are managed by a Lead Council and supported by the Executive Officer, with reporting provided to participating Councils. Councils that commit to a project are financially responsible until its completion, regardless of later changes to membership.

No Delegated Powers

RoeROC is an advisory and collaborative body and does **not** hold any delegated authority under the *Local Government Act 1995* or any other legislation. All decisions and recommendations made by RoeROC must be referred to the respective Member Councils for formal resolution, endorsement, or implementation unless otherwise provided for in a specific agreement or project.

Working Group Protocols and Structure

RoeROC may establish Working Groups to support its strategic or operational objectives. These groups report to the RoeROC Executive and Committee through the Executive Officer.

ROE REGIONAL ORGANISATION OF COUNCILS

Minutes of the RoeROC Ordinary Meeting
held at the Shire of Narembeen on
Thursday 24th September 2026

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ROE REGIONAL ORGANISATION OF COUNCILS

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AGENDA

1. Opening And Announcements

The Chairperson, Cr Holly Cusack welcomed attendees and declared the meeting open at 1.02pm

2. Attendance

Cr Sharon Jacobs	President, Shire of Corrigin
Cr Heather Talbot	Councillor, Shire of Corrigin
Natalie Manton	CEO, Shire of Corrigin
Cr Holly Cusack	President, Shire of Narembeen (Chairperson)
Rebecca McCall	CEO, Shire of Narembeen
Cr Robbie Bowey	Councillor, Shire of Kulin
Alan Leeson	CEO, Shire of Kulin
Bruce Wright	CEO, Shire of Kondinin *(via Microsoft Teams)*
Cr Julie Russell	President, Shire of Wickepin
David Burton	CEO, Shire of Wickepin
Darren Mollenoyux	Executive Officer, RoeROC

3. Apologies

Cr Bruce Browning	Councillor, Shire of Kondinin
Cr Beverley Gangell	Deputy President, Shire of Kondinin
Cr Hannah Bald	Deputy President, Shire of Narembeen
Cr Brad Smoker	Deputy President, Shire of Kulin
Cr Tyron Miller	Deputy President, Shire of Wickepin

4. Guests

Nil

5. Declarations of Interest

Nil

6. Presentations

Nil

7. Minutes of Meetings

- Minutes of the RoeROC Ordinary Committee Meeting held on the 4th June 2026, included at **Attachment 7.1**.

- Minutes of the RoeROC Executive Meeting held on the 20th July 2026, included at **Attachment 7.2**.

- Minutes of the RoeROC SSWG Meeting held on the 10th July 2026, included at **Attachment 7.3**.

OFFICER RECOMMENDATION AND RESOLUTION
Moved: Cr Jacobs **Seconded: Cr Bowey**

The following minutes endorsed en bloc;

That the following minutes are received as a true and correct record of proceedings;
- **RoeROC Ordinary Committee Meeting held on the 4th June 2026.**

The following minutes are received;
- **RoeROC Executive Meeting held on the 20th July 2026.**
- **RoeROC SSWG Meeting held on the 10th July 2026.**

Carried 4/0

8. RoeROC Meeting Outcomes Status Report

The following provides a status report as of 16th September 2026

MINUTES REFERENCE/DATE	DETAIL	RESPONSIBLE OFFICER	STATUS	ANTICIPATED COMPLETION DATE
5 March 2026	**Disaster Ready Funding – Evacuation Centre Power** That RoeROC makes a grant submission under Round Four of the Disaster Ready Fund for the installation of backup generators and power switches, in line with previous scope and including the Shires of Corrigin, Kulin, Narembeen and Wickepin, with the CEOs determine an aligned percentage co-contribution. At the CEOs Meeting in April 2026, it was agreed that participating member Shires contribute 25% towards their component of the grant application.	RoeROC EO	In March 2026 the Executive Officer distributed a spreadsheet to CEOs to compile quotes / information to strengthen business case. **Round 4 of the Disaster Ready Fund opened on 29 May 2026, with DFES providing an online briefing on 3 June 2026.** **Due to time constraints, Empire Grants were engaged to prepare the supporting business case and strengthen the submission.** **The joint DRF Round 4 application was submitted on 30 June 2026.**	The application is now awaiting the outcome of the funding assessment.
17 November 2025	**Key Workforce Housing Project** That the RoeROC Executive: 1. Agrees to support progressing with the preparation and submission of a joint application to the State Government's Regional Housing Support Fund (RHSF) for the RoeROC Key Worker Housing Project. 2. Ratifies the email approval to engage Whitney Consulting to prepare the application to the RHSF for the RoeROC Key Worker Housing Project at a cost of $5,980 (plus GST), to be shared equally among the member Shires. 3. Finalises its approach and position on the inclusion of project costs, co-contributions and letters of support to enable submission within the program timeframe.	RoeROC EO RoeROC CEOs	Update provided in the December 2025 Agenda outlining status and agreement to apply for RHSF grant. The joint application to the Regional Housing Support Fund was submitted in December 2025. The State Government subsequently extended the closing date to February 2026. **The joint Regional Housing Support Fund application was unsuccessful, with feedback subsequently obtained from the Department to inform future submissions. Further detail on the feedback received and the proposed next steps is provided in the main agenda.**	Individual Shires to provide all details by October 2025 Application submitted December 2025 Funding announced in August 2026

5 March 2026	**RoeROC Key Worker Housing – Action Plan Review** That the RoeROC Committee: 1. Endorses the revised RoeROC Key Worker Housing Project Action Plan provided at Attachment 11.3, with amendments to members of the Lobby Group 2. Representatives appointed to the Key Worker Housing Action Lobby Group, with Wickepin to provide name. 3. Sets a meeting date for the RoeROC Key Worker Housing Lobby Group to commence the actions outlined in the Action Plan on 16th March 2026.	RoeROC EO Rebecca McCall Alan Leeson	Cr Tyron Miller has been included as the representative from Shire of Wickepin. The first meeting was held on the 16 March 2026, with the minutes attached to this agenda. **An update on advocacy actions is provided in the main agenda.**	Ongoing
5 March 2026	**Joint ROC Event** That the RoeROC Committee: 1. Notes the outcomes of the Joint ROC Event; 2. Meet with WEROC, NEWROC & RoeROC annually on new priorities; and 3. RoeROC's immediate priorities arising from the event: a) Commence advocacy on RoeROC Key Worker Housing Project. b) Maintain contact with key stakeholders and Department Directors and build on those relationships.	RoeROC CEOs RoeROC EO	The NEWROC and WEROC Executive Officers have been informed of the decisions by RoeROC. At the April 2026 RoeROC Executive Meeting, CEOs discussed the outcomes from the Joint ROC Event, and agreed on the following additional points; *Workforce:* *1.RoeROC CEOs agreed that, while workforce shortages are impacting other sectors in the region, RoeROC should prioritise a focus on the local government workforce, where it has the greatest level of influence and capacity to make change.* *2.RoeROC supports a "grow your own" approach to workforce development to reduce reliance on recruitment from outside the region/sector.* *3.That opportunities for joint strategic workforce development with NEWROC and WEROC be further explored, including regional delivery of training and capacity-building initiatives.* *4.That consideration be given to collaborative workforce training and development, similar to the Joint ROC Works and Services Development Day.* *Housing:* *1. RoeROC continue to progress its Key Worker Housing Strategy and pursue relevant funding opportunities, while remaining open to joint regional advocacy.*	Ongoing

			2. That RoeROC strengthen its engagement and working relationship with Development WA. *3. RoeROC needs to ensure its advocacy highlights the need for shared investment in housing construction needs, including contributions from local business.* *4. We need to improve engagement with GROH to ensure they better understand current gaps and seek what are their strategic responses to government worker housing shortage.*	
4 June 2026	**Consideration of Potential New Member** That the RoeROC Committee: 1. Notes the initial expression of interest from the Shire of Quairading regarding potential membership of RoeROC; 2. Receives the presentation from the Shire of Quairading outlining its strategic alignment with RoeROC; 3. Notes the preliminary assessment undertaken by the RoeROC Executive indicating potential alignment between the Shire of Quairading and RoeROC objectives; 4. Notes that any decision regarding the admission of a new member must be undertaken in accordance with Clause 9.6 of the RoeROC MOU, requiring unanimous support from all existing member Councils; and 5. Invite the Shire of Quairading to submit a formal application for membership, the RoeROC Executive Officer convenes a Special RoeROC Committee Meeting via Microsoft Teams to progress consideration of the application in a timely manner that is beneficial to all parties.	RoeROC EO	**The RoeROC Executive Officer wrote to the Shire of Quairading on 4 June 2026 inviting the Shire to submit a formal application for membership in accordance with Clause 9 of the RoeROC MOU.** **Correspondence was received from the Quairading on 4 August 2026 advising that Council, at its Ordinary Meeting held on 30 July 2026, resolved to seek membership of WEROC.**	August 2026 **No further action is required.**
4 June 2026	**RoeROC Budget 2026/2027** The RoeROC Committee endorses the proposed RoeROC budget for the 2026/2027 financial year.	RoeROC CEOs	**RoeROC CEOs informed of the adopted budget for consideration in their individual Shire Budgets.**	**Completed**
4 June 2026	**RoeROC Strategic Priorities 2026 - 2028** That the RoeROC Committee endorse the updated RoeROC Strategic Priorities 2026–2028, as presented in Attachment 10.3.	RoeROC EO	**RoeROC Executive Officer has updated the Strategic Priorities.**	**Completed**

4 June 2026 **20 July 2026**	**RoeROC Advocacy** RoeROC Committee Meeting Members discussed looking at promoting and highlighting the achievements, successes and outcomes delivered through RoeROC. It was suggested that key accomplishments and regional initiatives be communicated to relevant Ministers, government agencies and stakeholders to strengthen awareness of RoeROC's role and advocacy efforts across the region. This will also form part of the new RoeROC website. RoeROC Executive Meeting CEOs agreed to the following actions: • Maintain a record of advocacy activities undertaken, for future reference. • Invite the WALGA President and Deputy President to attend a future RoeROC Meeting. • Invite the RDA and WDC Chairs and CEOs to attend a future RoeROC Meeting. • Create a RoeROC prospectus. • Issue regular media releases with concise updates on RoeROC projects and current initiatives. • Promote RoeROC through individual Shire social media channels and other platforms. • Promote the efficiencies achieved through working collaboratively as a region.	RoeROC EO	**A record of housing advocacy activities is now being maintained, with preliminary work underway on the RoeROC prospectus and media / promotion.** **Given the change of date for the RoeROC September Meeting and its proximity to the WALGA Conference, it is proposed to invite the WALGA President and Deputy President, and the RDA and WDC Chairs and CEOs, to the RoeROC Committee Meeting on 3 December 2026, bringing these stakeholders together at the one meeting.** **Advocacy will ramp up once the rebrand and website are complete, providing the platform to promote RoeROC's achievements, projects and regional efficiencies to Ministers, agencies and stakeholders, and through member Shire channels.**	**Ongoing**
4 June 2026	**RoeROC Data and Document Management** RoeROC Committee Meeting Cr Smoker raised the importance of establishing a centralised and secure location for RoeROC data and documents. A shared access point would improve document security, ensure continuity of records, and provide members and staff with easy access to current and historical RoeROC information. It was noted that this action is included within the CEO's Eos KPIs and will be progressed as part of the website development project.	RoeROC EO	**To be progressed through RoeROC's website development and EO KPIs**	**December 2026**

20 July 2026	**Shared Services Working Group Terms of Reference** Executive Meeting That the RoeROC CEOs: 1. Receive and review the updated RoeROC Shared Services Working Group Terms of Reference, as reviewed by the RoeROC Shared Services Working Group. 2. Amend the RoeROC SSWG Terms of Reference to include that the SSWG meet once per year with the RoeROC Executive to collectively review the RoeROC Strategic Plan. 3. Recommend the updated RoeROC Shared Services Working Group Terms of Reference, incorporating the amendments endorsed by the RoeROC CEOs, to the RoeROC Committee for adoption.	RoeROC EO	**An agenda item seeking adoption of the updated RoeROC Shared Services Working Group Terms of Reference is included in this agenda.**	**September 2026**

9. RoeROC Executive Officer KPIs – Status Report

The following provides a status report as of 16 September 2026

ACTION	TIMELINE	STATUS
Retain a RoeROC Executive Officer to administer the organisation, develop and implement strategic projects as well as governing frameworks.	Ongoing	
KPI #1a	**Timeline**	
Coordinate the assessment process, in line with RoeROC's MOU, regarding the Shire of Quairading's consideration to join RoeROC, including consultation with member Shires and presentation of recommendations to the RoeROC Committee by the agreed timeframe. If endorsed - successfully implement all required actions to facilitate the inclusion of the Shire of Quairading, including governance, financial, administrative and communication requirements, by the agreed commencement date.	July 2026 August 2026	• Presented to the RoeROC Committee Meeting on 4 June 2026. • Shire of Quairading advised of RoeROC's position by correspondence dated 4 June 2026, inviting a formal application under Clause 9 of the MOU. • Shire of Quairading Council resolved at its Ordinary Meeting on 30 July 2026 to seek membership of WEROC. • Advice received from the Shire CEO on 4 August 2026, with a reply acknowledging the decision provided on 7 August 2026. • **Complete – no further action required.**
KPI #1b	**Timeline**	
Review the Bendering Landfill Site Working Group Terms of Reference.	March 2027	• Review presented at the RoeROC Executive Meeting on 20 July 2026. • CEOs resolved to realign the Bendering Landfill Site to participating member Councils only, coordinated by the Lead Shire, with RoeROC and the EO ceasing operational involvement. • Terms of Reference to be finalised and endorsed by the participating member Councils. • **To be removed as part of the separation of responsibilities – amendment presented to this meeting for adoption.**

ACTION	TIMELINE	STATUS
Coordinate the development and implementation of a professional RoeROC organisational identity and communications platform to strengthen regional advocacy, stakeholder engagement and information sharing.	2026	
KPI #2a	**Timeline**	
Coordinate the development of the RoeROC brand, logo and website project in consultation with appointed consultants and RoeROC CEOs, including facilitation of design feedback, project timelines and delivery of agreed branding and website outcomes.	July 2026	• Three branding concepts developed by Sally J Design, with CEO selecting Concept 1. • Logo and brand design undertaken June 2026; refinement completed 9 July 2026. • Full brand identity package delivered, including primary and secondary logos, supporting brand elements, colour palette, letterhead template and application mock-ups. • Final CEO feedback incorporated and brand style guide and associated files finalised and distributed. • **Complete.**
KPI #2b	Timeline	
Successfully implement the adopted RoeROC brand and website across RoeROC operations, including rollout of branding, website launch and integration into advocacy, governance and stakeholder engagement activities.	August 2026	• Rebrand rollout commenced across RoeROC governance and project documents – samples included in this agenda. • Rebrand Explanation Pack circulated. • Website development progressed using the new visual identity; site is now in draft and under review. • Content and documents still to be refined and added prior to launch. • **In progress**

ACTION	TIMELINE	STATUS
Coordinate and progress regional advocacy, stakeholder engagement and funding opportunities to support the implementation of the RoeROC Key Worker Housing Project and endorsed Action Plan.	2026 - 2027	
KPI #3a	**TIMELINE**	
Proactively identify, investigate and progress relevant grant funding opportunities for the RoeROC Key Worker Housing Project, including coordination of funding applications, stakeholder engagement and reporting of opportunities and outcomes to RoeROC CEOs and Committee.	Ongoing 2026/27	• Joint Regional Housing Support Fund application unsuccessful; feedback obtained to inform future submissions, with next steps detailed in the main agenda. • Engagement with Housing Australia progressed on

		Commonwealth grant pathways, including the HAFF. • New Local Infrastructure Program grant opportunity identified and being assessed for joint ROC application. • **Ongoing.**
KPI #3b	**Timeline**	
Coordinate and facilitate the RoeROC Key Worker Housing Action Group, including convening regular meetings, progressing agreed advocacy and implementation actions, and providing progress updates and recommendations to each RoeROC Executive and Committee Meeting.	Ongoing 2026/27	• Meeting held with the Hon John Carey MLA and the Hon Stephen Dawson MLA on 11 June 2026. • Lead Housing Project CEO attended the ALGA National General Assembly in Canberra and met with Housing Australia. • CEOs authorised the advocacy letter and position paper to Commonwealth Ministers, Senators and Housing Australia at the Executive Meeting on 6 August 2026. • Updates provided at each RoeROC Meetings. • **Ongoing.**
ACTION	**TIMELINE**	**STATUS**
Coordinate and progress regional emergency resilience and disaster mitigation funding opportunities that support improved evacuation capability and infrastructure resilience across participating RoeROC Shires.	2025/26	
KPI #4a	**Timeline**	
Coordinate the development and submission of a joint RoeROC Disaster Ready Fund (DRF) application in consultation with participating member Shires, including Corrigin, Kulin, Narembeen and Wickepin.	3 July 2026	• Application prepared in conjunction with Empire Grants and submitted on 30 June 2026, ahead of the KPI timeline. • Outcome pending advice from NEMA. • **Complete.**
KPI #4b	**Lodgment**	
Continue to identify funding opportunities for additional projects that align with local emergency arrangements and community resilience objectives.	Ongoing 2026/27	• **Monitoring**

ACTION	TIMELINE	STATUS
Maintain functioning shared services working groups.	2025/26	
KPI #5a	**Timeline**	
Provide executive support to the Shared Services Working Group to ensure alignment with RoeROC objectives and identified shared projects.	Ongoing	• SSWG met on 10 July 2026, with the Group's broader focus reset beyond the ERP Project. • Terms of Reference reviewed and updated. • Revised ERP delivery approach and implementation timetable endorsed. • **Ongoing.**
KPI #5b	**Timeline**	
Deliver effective executive support to the Bendering Landfill Site Working Group to ensure timely progression of initiatives and actions as directed by RoeROC, and in line with the Bendering Landfill Site Working Group MOU.	Ongoing	• **To be removed** as part of the separation of responsibilities resolved at the Executive Meeting on 20 July 2026.
KPI #5c	**Timeline**	
Implement the Shared Services and Collaboration Plan that identifies key areas for inter-council collaboration, resource sharing, and efficiency improvements across RoeROC member shires.	Ongoing delivery Review in March 2027	• Implementation continuing, supported by the Working Group's reset focus on shared services, resource sharing and collaborative initiatives. • Scheduled review remains on track for March 2027. • **Ongoing.**
ACTION	**TIMELINE**	**STATUS**
Facilitate the sharing of knowledge and understanding between Shires for regional benefit.	Ongoing	
KPI #6a	**Implement**	
Populate a shared platform with expert contacts, resources and key RoeROC documents.	December 2026	• Dependent on the website, which is currently in draft and under review. • Governance documents, project information and resources are being prepared for upload.

REVIEWING AND REPORTING	TIMELINE	STATUS
Review of KPI's will be conducted by Executive May 2027	Endorsement June 2027	• Scheduled for May 2027.
The Executive Officer is required to provide action updates through either the status report or inclusion in meeting agendas.	Each Executive and Committee Meeting	• Ongoing – updates provided at each meeting.

10. Matters for Decision

10.1 Shared Services Working Group – Terms of Reference Review

REPORTING OFFICER:	Darren Mollenoyux
DISCLOSURE OF INTEREST:	
DATE:	18th September 2026
ATTACHMENT NUMBER:	10.1 - RoeROC Shared Services Working Group Terms of Reference (Updated)
CONSULTATION:	RoeROC SSWG RoeROC CEOs

SUMMARY
Following the review of the RoeROC Shared Services Working Group (SSWG) Terms of Reference, by the Working Group and endorsed by the RoeROC CEOs, the RoeROC Committee is asked to endorse the updated terms of reference.

BACKGROUND
The RoeROC Shared Services Working Group was established in 2024 to identify and progress opportunities for shared services, resource sharing, regional collaboration and organisational capacity building across the RoeROC member Councils.

The Terms of Reference provides the governance framework, outlining its purpose, objectives, membership, meeting arrangements and reporting responsibilities.

At its meeting held on 10 July 2026, the SSWG undertook a review of its Terms of Reference to ensure they remain fit for purpose and continue to support the strategic direction of RoeROC and the evolving role of the Working Group.

The Working Group confirmed that the Terms of Reference continue to provide an appropriate governance framework and endorsed one amendment, updating the membership reference from four participating member Shires to five to reflect the inclusion of the Shire of Wickepin as a RoeROC member.

The updated Terms of Reference were subsequently considered by the RoeROC CEOs at the RoeROC Executive Meeting held on 20 July 2026.

COMMENT
In reviewing the Terms of Reference, the Working Group acknowledged that a significant proportion of its activity over the past 12 months has been directed to the Enterprise Resource Planning (ERP) Project, and that time needs to be allocated within its existing meeting arrangements to progress its broader role in facilitating shared services, resource sharing and collaborative regional initiatives.

The RoeROC CEOs endorsed the amendment recommended by the Working Group and further resolved to include a requirement for the Working Group to meet once per year with the RoeROC Executive to collectively review the RoeROC Strategic Plan. This arrangement provides a direct link between the operational focus of the Working Group and the strategic direction set by RoeROC.

The Terms of Reference attached at Attachment 11.1 incorporate both amendments and are presented for adoption.

STATUTORY ENVIRONMENT
Nil

POLICY IMPLICATIONS
Nil

FINANCIAL IMPLICATIONS
There are no financial implications associated with this report.

STRATEGIC OBJECTIVES

RoeROC MOU

2.d To promote co-operation between member Councils and to realise opportunities for greater efficiency in service delivery where appropriate through the sharing of resources

RoeROC Strategic Priorities 2026–2028

Statement of Strategic Outcome 3 – We are a regional network of diverse communities, advocating and working together to grow a positive future.

- Facilitate – Maintain functioning shared services working groups.
- Facilitate – Continue to facilitate the sharing of knowledge and understanding between Shires for regional benefit.
- Facilitate and Partner – Identify and develop strategic projects for collaborative future funding opportunities and partnerships with State and Federal Government, or other key stakeholders.

VOTING REQUIREMENTS

Simple Majority

RECOMMENDAITON AND RESOLUTION

Moved: Cr Bowey **Seconded: Cr Russell**

That the RoeROC Committee:

1. **Adopts the updated RoeROC Shared Services Working Group Terms of Reference, as reviewed by the RoeROC Shared Services Working Group and endorsed by the RoeROC CEOs, included at Attachment 11.1.**
2. **Notes that the Working Group will meet once per year with the RoeROC Executive to collectively review the RoeROC Strategic Plan.**

Carried 4/0

10.2 RoeROC Executive Officer KPIs 2026/2027

REPORTING OFFICER:	Darren Mollenoyux, RoeROC Lead CEO
DISCLOSURE OF INTEREST:	RoeROC Executive Officer, Darren Mollenoyux
DATE:	14 September 2026
ATTACHMENT NUMBER:	10.2 – RoeROC Executive Officer KPIs 2026/2027 Amended
CONSULTATION:	Rebecca McCall – RoeROC Lead CEO RoeROC CEOs

SUMMARY
This item presents the amended RoeROC Executive Officer Key Performance Indicators (KPIs) 2026/2027, revised to remove responsibilities relating to the Bendering Landfill Site, and seeks RoeROC Committee adoption of the amended KPIs.

BACKGROUND
The RoeROC Executive Officer KPIs 2026/2027 were endorsed by the RoeROC Committee at its meeting held on 4 June 2026, following review by the RoeROC Executive and alignment with the RoeROC Strategic Priorities 2026–2028.

At the RoeROC Executive Meeting held on 9 April 2026, the Bendering Landfill Site member CEOs resolved to provide collective feedback on the review of the Bendering Landfill Site Working Group Terms of Reference, including clarification of responsibilities and meeting reporting arrangements, for presentation to the RoeROC Committee for formal adoption.

That review was progressed at the RoeROC Executive Meeting held on 20 July 2026. In considering the Terms of Reference, CEOs discussed the matters the review sought to address, being the clarity of the roles of the Roe Environmental Health Officer and the RoeROC Executive Officer, reporting pathways and communication protocols, the independence of the Working Group to make operational decisions, and the alignment of the Working Group to RoeROC governance structures.

In doing so, CEOs identified that the most effective way to resolve many of these matters was to realign the governance of the Project itself, rather than address them through the Terms of Reference alone. CEOs noted that the Bendering Landfill Site is an operational project involving four of the five RoeROC member Councils, and that placing management, decision-making and reporting directly with the participating member Councils, coordinated by the Lead Shire, would streamline decision-making, reduce duplication in reporting and remove an additional layer of governance that no longer reflected how the Project operates.

The RoeROC Executive accordingly resolved:

1. *That the overarching management, decision-making and reporting arrangements for the Bendering Landfill Site Project be realigned to the Bendering Landfill Site Member Councils, with coordination provided by the Lead Shire (Shire of Corrigin).*
2. *That RoeROC, including the RoeROC Executive Officer, cease to have any decision-making authority or operational involvement in the Project.*
3. *That the Project continue under the existing RoeROC Memorandum of Understanding, noting not all RoeROC Member Shires are participants in the Project.*
4. *That participating CEOs provide any feedback on the Bendering Landfill Working Group Terms of Reference to the Lead CEO, for refinement and endorsement at the next Bendering Landfill Site Meeting.*

The Terms of Reference for the Bendering Landfill Site Working Group will therefore be finalised and endorsed by the participating member Councils and will no longer be presented to the RoeROC Committee for adoption.

COMMENT
The endorsed 2026/2027 KPIs include measures relating to the coordination, administration and reporting of the Bendering Landfill Site and the Bendering Landfill Site Working Group. As these responsibilities no longer sit with the RoeROC Executive Officer, the KPIs require amendment to accurately reflect the Executive Officer's role for the remainder of the 2026/2027 financial year.

The amended KPIs at Attachment 10.2 remove all measures relating to the Bendering Landfill Site. No other amendments have been made, and all remaining KPIs continue to align with the RoeROC Strategic Priorities 2026–2028. The performance measures affected by the realignment are identified in the attachment to assist the Committee in its consideration.

The realignment of the Bendering Landfill Site arrangements allows the Executive Officer greater capacity to better assist the RoeROC Lead CEO with the RoeROC Key Worker Housing Project advocacy and actions. The amendment therefore presents an opportunity for the Committee to consider whether any additional KPIs should be included for the remainder of 2026/2027. Matters that have emerged since the KPIs were endorsed in June 2026 include:

- Next steps arising from the unsuccessful Regional Housing Support Fund (RHSF) application, including revised advocacy and funding strategies for the RoeROC Key Worker Housing Project;
- Coordination of a RoeROC application under the new Local Infrastructure Program (LIP) grant opportunity; and

POLICY IMPLICATIONS
RoeROC MOU, Executive Officer Agreement

FINANCIAL IMPLICATIONS
There are no direct financial implications associated with the amendment of the KPIs.

Clause 5.1 of the RoeROC MOU requires each member Council to contribute in equal shares (1/5th) toward the engagement of the RoeROC Executive Officer. Clause 5.1a recognises that the Shire of Wickepin does not participate in the Bendering Landfill Site Project and therefore sets a standard allocation of 38 hours per financial year of Executive Officer time associated with that Project, which is excluded from the Shire of Wickepin's contribution and apportioned among the participating member Councils.

With the Executive Officer no longer holding any operational involvement in the Bendering Landfill Site Project, all Executive Officer time is now directed completely to RoeROC functions, projects and advocacy that benefit all five member Councils equally. Consideration will therefore need to be given to reviewing Clause 5.1a of the MOU and aligning the Shire of Wickepin's contribution to an equal 1/5th share, with corresponding adjustment to the invoicing arrangements administered by the Lead Council.

Any variation in contributions requires the agreement of all member Councils. It is proposed that this matter be considered by the RoeROC Executive, with a recommendation brought back to the RoeROC Committee.

COMMUNITY AND STRATEGIC OBJECTIVES
The Strategic Priorities 2026-2028 were referenced in developing the new RoeROC Executive Officer KPIs.

VOTING REQUIREMENT
Simple Majority

RECOMMENDATION AND RESOLUTION
Moved: Cr Jacobs **Seconded: Cr Bowey**

That the RoeROC Committee:

1. **Adopt the amended RoeROC Executive Officer Key Performance Indicators 2026/2027, as presented in Attachment 11.2, removing responsibilities relating to the Bendering Landfill Site in accordance with the resolution of the RoeROC Executive Meeting held on 20 July 2026.**
2. **Determine any additional Key Performance Indicators to be included for the 2026/2027 financial year, to be incorporated by the RoeROC Lead CEO.**
3. **Refer the review of Clause 5.1a of the RoeROC Memorandum of Understanding, relating to the Shire of Wickepin's Executive Officer Services Contribution, to the RoeROC Executive for consideration and recommendation back to the RoeROC Committee.**

Carried 4/0

11. Matters for Discussion

11.1 RoeROC Key Worker Housing - Update

REPORTING OFFICER:	Darren Mollenoyux
DATE:	18th September 2026
DISCLOSURE OF INTEREST:	
ATTACHMENT NUMBER:	11.1a - RoeROC Key Worker Housing - Briefing Paper 11.1b - HSP – Local Infrastructure Fund Fact Sheet
CONSULTATION	Rebecca McCall, Lead Housing Project CEO Alan Leeson, RoeROC Member CEO WEROC Executive Officer NEWROC Executive Officer

SUMMARY
This item provides an update on the RoeROC Key Worker Housing projects since the June 2026 Committee Meeting, including State and Commonwealth advocacy undertaken and the actions identified by CEOs at the July 2026 Executive Meeting.

BACKGROUND
At the Committee Meeting held on 4 June 2026, delegates were advised of progress on the RoeROC Key Worker Housing Advocacy Kit and Ministerial Briefing Paper, meetings held with key regional stakeholders including RDA Wheatbelt, the WDC and the Shire of Victoria Plains, and advice from Whitney Consulting that the current parameters of the Housing Australia Future Fund (HAFF) are not well suited to the RoeROC project model or comparable Wheatbelt local government housing initiatives.

CEOs received a further update at the RoeROC Executive Meeting on 20 July 2026, covering two significant advocacy developments:

- On 11 June 2026, Rebecca McCall and the Darren Mollenoyux attended a meeting with the Hon John Carey MLA and the Hon Stephen Dawson MLA at Parliament House. The meeting briefed both Ministers on the RoeROC Key Worker Housing Project and canvassed opportunities for State support, targeted Commonwealth and State co-investment, and the availability of GROH housing stock in the Eastern Wheatbelt.

- Rebecca McCall and Natalie Manton attended the ALGA National General Assembly in Canberra, with a focus on access to suitable Commonwealth grant programs, including the HAFF. They advocated with Federal parliamentarians and advisers on the need for practical housing solutions for regional local governments. Rebecca separately met with Housing Australia to discuss the RoeROC project directly.

Arising from that meeting, CEOs agreed the following actions:

- Present the RoeROC HAFF Advocacy Position at a higher level, including WALGA Zones.
- Provide Minister Carey and Minister Dawson with an update on the outcomes of the Canberra ALGA visit.
- Advocate for improved awareness between agencies and GROH regarding the need, allocation and availability of Government Employee Housing.

COMMENT
Below is an update of the current matters progressing with the Key Worker Housing Project.

Matter	Update
Regional Housing Support Fund (RHSF) – Application	**Outcome** The Department of Planning, Lands and Heritage advised on 5 August 2026 that the RoeROC application (RHSF-2025-113) was not successful. **Assessment Feedback** Feedback was sought from the Department, with a meeting held with Jason Gordon, Planning Director Infrastructure Planning and Policy. Key points included: • The response rate far exceeded expectations and applications were highly competitive; • The initial funding pool of $25 million was extended to $75 million; • 25 projects were successful across local government, private sector and not-for-profit applicants; and • The maximum grant allocation was $5 million. The RoeROC application performed well, progressed to the evaluation panel and was in the final mix for assessment. Value for money was the deciding factor, with the application scoring low against this criterion based on the total request of $13 million and a 20% cash contribution. Successful local government projects in the Wheatbelt and comparable regions recorded cash contributions ranging from 30% to 68%, with land considered an additional contribution. **RHSF – Next Steps** Future or similar funding rounds are unknown at this stage. RoeROC members will review individual project budgets to determine capacity to increase the cash contribution, with a minimum of 30% proposed and land treated as an additional in-kind contribution. The Shire of Wickepin's project information will be incorporated into the broader business case. Continue to seek further funding opportunities for the RoeROC Key Worker Housing Project.
State Ministerial Engagement	**Follow Up Correspondence** Following the meeting of 11 June 2026, correspondence was provided to the Hon John Carey MLA and the Hon Stephen Dawson MLC on 28 July 2026, updating both Ministers on the progress of the RoeROC Key Worker Housing Project and the advocacy initiatives undertaken since the meeting. The correspondence confirmed that RoeROC had acted on Minister Carey's recommendation to pursue sector-wide advocacy on the Major Land Transaction provisions of the Local Government Act 1995, through the submission of a formal advocacy motion to the WALGA Central Country Zone and Great Eastern Country Zone. It also advised of the HAFF policy briefing provided to the Office of the Minister for Housing and Homelessness, the Commonwealth Treasury and Housing Australia, and confirmed the project remains shovel-ready, delivering 32 affordable key worker dwellings across five Wheatbelt communities. **Responses Received** Responses were received from Minister Dawson on 13 August 2026 and from Minister Carey's Office on 27 August 2026. Minister Dawson acknowledged the progress made since the June meeting and noted RoeROC's advocacy through WALGA on the Major Land Transaction provisions. The Minister welcomed RoeROC's continued commitment to addressing workforce housing challenges across the eastern Wheatbelt and noted the recommendations contained in the HAFF

Matter	Update
	briefing note, including recognition of local government as an eligible delivery partner, a dedicated regional funding stream and greater flexibility in program settings. Minister Carey's Office recognised the effort and collaboration invested in advancing the project, confirmed that addressing regional housing challenges remains a priority for the State Government, and encouraged RoeROC to continue its leadership and advocacy in this area.
HAFF Advocacy	**Commonwealth Engagement** On 24 July 2026, correspondence and two briefing papers were provided to the Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories, outlining opportunities to improve the Housing Australia Future Fund (HAFF) to better support rural and regional Australia. The briefing material sets out how current HAFF policy settings disadvantage rural communities and recommends recognition of Local Government as an eligible delivery partner for affordable workforce housing where market failure exists. A copy of the briefing note is attached. **Follow Up Meeting** The Minister's Office advised that parliamentary obligations prevented the Minister meeting directly, and offered a meeting with Senior Adviser, Ms Bec Duncan. A Teams meeting has been scheduled for Monday 21 September 2026, to be attended by Rebecca McCall, Alan Leeson and the Executive Officer, to discuss the HAFF funding model and its suitability for rural and regional local government.
Housing Support Program – Local Infrastructure Fund (Joint ROC Proposal)	**Overview** The Australian Government has announced the Housing Support Program – Local Infrastructure Fund, a $2 billion program funding enabling "last mile" infrastructure that unlocks new housing development. Funding will be delivered over two rounds of $1 billion, with Round 1 expected later this year and Round 2 in mid-2027. Regional projects are a key focus, with $53.6 million of Western Australia's $214.2 million allocation quarantined for regional areas. **A copy of the fact sheet is attached.** A proposal has been prepared for a joint NEWROC, RoeROC and WEROC application, combining eligible infrastructure projects from participating member Councils to demonstrate broader regional housing outcomes. Program guidelines have not yet been released. A project spreadsheet has been distributed to member Councils to identify eligible projects, assess readiness, estimate the scale of a regional submission and the housing lots that could be unlocked, and determine whether there is sufficient merit to proceed. Completion does not commit a Council to participating. A competitive submission is likely to require a regional business case, a Cost Benefit Analysis, engagement of a consultant, and nomination of a Lead Council to coordinate the application. **Local Infrastructure Fund – WDC and RDA Engagement** A Teams meeting was held with Renee Manning WDC, Josh Pomykala RDA Wheatbelt, Rebecca McCall, Rebekah Burgess (WEROC Executive Officer) and the RoeROC Executive Officer, to seek assistance in establishing the pathway to State Government support. Discussion covered the priority project readiness levels, the timing for release of the LIF guidelines, likely co-contribution expectations, business case and CBA requirements, and the State agencies and decision-makers to engage with now. Mr Pomykala advised he had recently raised the project with the Minister's Office during a visit to Canberra.

Matter	Update
	Proposed Next Steps The joint ROCs will need to work through the following matters: • **Project readiness** – agreeing the standard of planning required, including qualified quantity surveying and concept plans, finalising priority projects, and setting the timing for Councils to opt out if projects are not ready. • **Funding and contributions** – determining cash and in-kind contributions once RDA confirms the parameters and agreeing the approach to maximise leverage. • **Governance** – determining the Lead Local Government, with the Shire of Narembeen willing to take the role and obtaining Council resolutions committing to the joint application and project contribution requirements in principle. • **Business Case and CBA** – determining scope and procurement, including managing the merging of data from multiple consultancies. • **Stakeholder engagement** – preparing a communication plan for State agencies and other stakeholders and determining the level of engagement required with Western Power and Water Corporation. The proposed joint application will also be raised briefly during the meeting with Ms Bec Duncan on 21 September 2026, following discussion of the HAFF position.
Advocacy Register	The RoeROC Executive Officer is maintaining an advocacy register to record activities associated with Key Worker Housing Project.

The Action Group will continue progressing advocacy activities, stakeholder engagement and funding investigations aligned with the endorsed RoeROC Key Worker Housing Action Plan. Rebecca McCall and the Executive Officer will provide a verbal update to the Committee.

STRATEGIC OBJECTIVES

RoeROC MOU

2.d To promote co-operation between member Councils and to realise opportunities for greater efficiency in service delivery where appropriate through the sharing of resources

RoeROC Strategic Priorities 2026 – 2028

Advocate – Progress regional advocacy, stakeholder engagement and funding opportunities to support the implementation of the RoeROC Key Worker Housing Project and endorsed Action Plan (2026–2028).

ACTION

This item is provided for information only and no decision is required.

11.2 RoeROC Advocacy

REPORTING OFFICER:	Darren Mollenoyux
DATE:	17th September 2026
DISCLOSURE OF INTEREST:	
ATTACHMENT NUMBER:	Nil
CONSULTATION	RoeROC Executive

SUMMARY
This item provides an overview of the advocacy discussion held at the previous RoeROC Executive Meeting and the actions identified by CEOs to more actively promote RoeROC.

BACKGROUND
At the RoeROC Committee Meeting held on 4 June 2026, Members discussed the value of promoting and highlighting the achievements, successes and outcomes delivered through RoeROC. It was suggested that key accomplishments and regional initiatives be communicated to relevant Ministers, government agencies and stakeholders, to strengthen awareness of RoeROC's role and advocacy efforts across the region.

It was noted that this work would also form part of the new RoeROC website, which has been developed alongside the new RoeROC brand and logo. The matter was referred to CEOs for further consideration and was discussed at the RoeROC Executive Meeting held on 20 July 2026.

COMMENT
Discussion at the Executive Meeting focused on the achievements and initiatives suitable for external promotion, the Ministers, agencies and stakeholders to be targeted, use of the new RoeROC brand and website as an advocacy platform, and the placement and reach of the RoeROC quarterly newsletter.

CEOs identified the following actions to progress RoeROC advocacy:

- Maintain a record of advocacy activities undertaken, for future reference.
- Invite the WALGA President and Deputy President to attend a future RoeROC Meeting.
- Invite the RDA and WDC Chairs and CEOs to attend a future RoeROC Meeting.
- Create a RoeROC prospectus.
- Issue regular media releases with concise updates on RoeROC projects and current initiatives.
- Promote RoeROC through individual Shire social media channels and other platforms.
- Promote the efficiencies achieved through working collaboratively as a region.

The new RoeROC brand and website provide a timely platform to support a more consistent and coordinated approach to advocacy. The Executive Officer will progress the actions above and provide updates to the Committee on their implementation.

STRATEGIC OBJECTIVES
RoeROC Strategic Priorities 2026 – 2028

- Deliver – Develop and implement a professional RoeROC organisational identity and website to strengthen regional advocacy, stakeholder engagement and information sharing.
- Advocate – Advocate for the infrastructure required to attract and retain business and projects in the region.
- Facilitate and Partner – Identify and develop strategic projects for collaborative future funding opportunities and partnerships with State and Federal Government, or other key stakeholders.

ACTION
1. **The RoeROC CEOs to discuss an improved shared image library to support the promotion of the RoeROC region, including its use across the RoeROC website, newsletter and advocacy.**
2. **The RoeROC CEOs to consider whether there is merit in developing a RoeROC advocacy document to support future advocacy activities.**

12. Matters for Information / Update

12.1 Disaster Ready Fund Application

The joint Disaster Ready Fund (DRF) Round 4 application was finalised and submitted on 30 June 2026 on behalf of the Shires of Corrigin, Kulin, Narembeen and Wickepin.

As previously endorsed, the application seeks funding for the installation of backup generators at designated emergency evacuation centres across the four participating towns, together with the associated electrical infrastructure upgrades and increased connection capacity required to support generator operation during emergency events and power outages.

Due to time constraints Empire Grants were engaged in the preparation of the supporting business case and grant application to strengthen the submission. The application is now awaiting the outcome of the funding assessment.

12.2 Branding and Website – Marketing and Advocacy Platform

The RoeROC Rebrand and Website Project has progressed well and the rebrand is now complete.

Following the development of three initial branding concepts by Sally J Design, feedback was sought from all RoeROC CEOs. Initial feedback identified varying preferences, with further consultation resulted in unanimous support for Concept 1 as the preferred branding direction, with only minor refinements requested.

Sally J Design progressed the endorsed concept into a comprehensive brand identity package, including primary and secondary logos, supporting brand elements, a colour palette, letterhead template and branding mock-ups demonstrating the application of the new visual identity. A final round of CEO feedback was provided, with minor amendments relating to the logo font bolding and alignment, which have since been completed.

The final logo, brand style guide and associated branding files have now been finalised and distributed. **The Rebrand Explanation Pack is included at Attachment 12.2a**, which outlines the rationale behind the new visual identity and its application.

Some of RoeROC's documents that have been updated to reflect the new branding are included at **Attachment 12.2b**.

Website development has progressed using the new branding and visual identity. The website is now in draft form and is currently under review by the RoeROC Executive Officer, with CEO feedback to follow prior to launch. As the site remains in draft, some content and documents are still to be refined or added, including finalised governance documents, advocacy and project information.

The draft site can be viewed at: https://wordpress-656270-6616895.cloudwaysapps.com/

12.3 Shire of Quairading Consideration of Membership

At the RoeROC Committee Meeting held on 4 June 2026, the Committee received a presentation from the Shire of Quairading and resolved to invite the Shire to submit a formal application for membership in accordance with Clause 9 of the RoeROC MOU 2024–2029. The Executive Officer wrote to the Shire's CEO, Nic Warren, outlining the resolution and providing additional information requested by the Shire. The Shire of Quairading advised it was also considering membership of WEROC, with a decision to be made at its Ordinary Council Meeting on 30 July 2026.

The Executive Officer received correspondence on the 4th August 2026, with the Shire of Quairading CEO advising that Council had resolved to seek membership of WEROC, noting that while both organisations offered strong strategic benefit, the Shire's alignment sat more strongly with WEROC. This matter is now closed.

A copy of the correspondence from the Shire of Quairading is provided at Attachment 12.3.

12.4 ERP Update

The RoeROC Shared Services Working Group considered the progress of the Enterprise Resource Planning (ERP) Project at its meeting held on 10 July 2026, with the outcomes subsequently reported to the RoeROC Executive Meeting on 20 July 2026.

The Working Group noted the progress made since the project commenced, including refinement of the WALGA ERP procurement resources, completion of Council specific scoping work, development of procurement documentation and consideration of the legislative requirements associated with collaborative procurement.

The Working Group endorsed a revised project delivery approach that supports a coordinated regional procurement process while allowing each participating Local Government the flexibility to select the ERP solution that best meets its individual Council requirements.

The 2026/2027 financial year will be dedicated to data cleansing and preparation across participating Local Governments, with a schedule of proposed data cleansing activities and timeframes to be prepared and circulated to participating Councils. The RoeROC Executive Officer will coordinate presentations from ERP software providers to the Shared Services Working Group in February 2027. Subject to the outcomes of those presentations, procurement documentation will be prepared for release in March 2027.

The RoeROC CEOs requested that the Shared Services Working Group consider proceeding directly to a Request for Tender, rather than undertaking a Request for Quotation beforehand, to remove duplication between the two processes. The Executive Officer will also seek feedback from the Working Group on whether additional technical or project support is required to deliver the project.

12.5 Proposed RoeROC Regional Tour

Following a suggestion from Alan Leeson, the RoeROC Executive Officer circulated an email to RoeROC CEOs seeking initial interest in a proposed two-day regional field trip.

The proposed regional tour would provide an opportunity for RoeROC representatives to visit the Shires of Dandaragan and Victoria Plains to gain a greater understanding of their experiences, learnings and opportunities associated with renewable energy developments and key worker housing initiatives. The itinerary could be expanded to include other Local Governments or projects of interest, while providing an opportunity for networking and strengthening relationships between RoeROC member Councils.

The matter was considered at the RoeROC Executive Meeting held on 20 July 2026, where CEOs discussed the level of interest from their respective Councils and potential destinations, projects and topics that may be of benefit to include in the itinerary.

Update from Alan Leeson

- *Proposed for **March 2027** over two days and one night.*
- *The Shires of Dandaragan and Victoria Plains have confirmed support, with a response from the Shire of Moora pending.*
- *Key areas of interest include:*
  - *renewable energy developments;*
  - *residential land and housing;*
  - *childcare infrastructure and service sustainability;*
  - *tourism and destination marketing;*
  - *economic development;*
  - *successful major infrastructure and community projects; and*
  - *population growth and workforce attraction.*

Delegates are invited to indicate their interest in participating and to provide any further suggestions for destinations, projects or topics to be included in the draft itinerary.

ACTION
The RoeROC Executive Officer and Alan Leeson to coordinate the planning and arrangements for the RoeROC Regional Tour, to be held on Tuesday 23 and Wednesday 24 March 2027.

13. General Business / Late Items

This section provides an opportunity for delegates to raise any additional matters, late business or emerging issues relevant to RoeROC.

Delegates are encouraged to highlight topics that may warrant future consideration, collaboration or further exploration, as well as any matters they wish to bring to the meeting's attention for awareness.

- **WALGA Conference**
  General discussion held regarding observations and outcomes from the WALGA Conference.

- **Local Government Fund**
  Discussion was held regarding advocacy through the WALGA Zone for the reinstatement of the Regional Local Government Fund.

  ACTION
  RoeROC Member Councils to advocate through the WALGA Zone for the reinstatement of the Regional Local Government Fund.

- **Future Collaboration**
  Discussion was held regarding future collaboration and the governance model of RoeROC.

  ACTION
  The RoeROC CEOs to further discuss opportunities for future collaboration, including the structure and model of RoeROC, at the next RoeROC Executive Meeting.

- **Works and Services Development Day**
  Discussion was held regarding the next Works and Services Development Day, following the success of the inaugural Joint ROC event.

  ACTION
  The RoeROC CEOs to discuss the potential for a future Works and Services Development Day.

- **Invitation to the Minister for Local Government**
  Discussion was held regarding raising awareness of RoeROC's initiatives and achievements with the Minister for Local Government.

  ACTION
  The RoeROC EO to write to the Minister for Local Government inviting the Minister, or a Senior Policy Advisor, to attend the RoeROC Meeting on 3 December 2026.

14. Next Meeting

CEO meeting Schedule 2026
Monday 26th October 2026

RoeROC Meeting Schedule 2026
Thursday 3rd December 2026 at 1.00pm Shire of Narembeen

15. Meeting Closure

The Chair, Cr Holly Cusack thanked everyone for their attendance and contribution to the meeting and declared the meeting closed 2.31pm.