

Notice of Meeting

Councillors: Please be advised that the next meeting of the

Kulin Shire Council

will be held on **Wednesday 15th June 2022**

Council Meeting	1:00pm
Afternoon Tea	3:30pm
<i>Concept Forum to follow</i>	
Dinner	6:00pm



Garrick Yandle
Chief Executive Officer
10 June 2022



DISCLAIMER: The advice and information contained herein is given by and to the Council without liability or responsibility for its accuracy. Before placing any reliance on this advice or information, a written inquiry should be made to the Council giving entire reasons for seeking the advice or information and how it is proposed to be used. Please note this agenda contains recommendations, which have not yet been adopted by Council.

ORDER OF BUSINESS

- 1 DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS - COUNCIL CHAMBERS**
- 2 RECORD OF ATTENDANCE / APOLOGIES / LEAVE OF ABSENCE**
- 3 PUBLIC QUESTION TIME**
- 4. DECLARATIONS OF INTEREST BY MEMBERS**
 - 4.1 Declarations of Financial Interest
 - 4.2 Declarations of Proximity Interest
 - 4.3 Declarations of Impartiality Interest
- 5. APPLICATIONS FOR APPROVED LEAVE OF ABSENCE**
- 6 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS**
 - 6.1 Shire of Kulin - Ordinary Meeting
- 7 MATTERS REQUIRING DECISION**
 - 7.1 List of Accounts – May 2022 Attachment 1
 - 7.2 Financial Reports – May 2022 Attachment 2 & 3
 - 7.3 Adoption of Percentage and Value for the Reporting of Material Variances
 - 7.4 Adoption of Public Health Plan 2022 Attachment 4
 - 7.5 Amendment to Budgeted Reserves Transfers
- 8 COMPLIANCE**
 - 8.1 Compliance Reporting – General Compliance April 2022 Attachment 5
 - 8.2 Compliance Reporting – Delegations Exercised April 2022
 - 8.3 Adoption of Corporate Business Plan 2021-2025 Attachment 6
- 9 ELECTED MEMBERS MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN**
- 10 NOTICES AND ANNOUNCEMENTS BY PRESIDING MEMBER WITHOUT DISCUSSION**
- 11 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF MEETING**
- 12 MATTERS FOR WHICH THE MEETING IS CLOSED TO THE PUBLIC**
 - 12.1 Confidential Item – Matters Affecting an Employee
 - 12.2 Confidential Item – Matters Affecting an Employee
- 13 DATE AND TIME OF NEXT MEETING**
- 14 CLOSURE OF MEETING**

1 DECLARATION OF OPENING

The President declares the meeting open

2 RECORD OF ATTENDANCE

ATTENDANCE

G Robins	President	Central Ward
B Smoker	Deputy President	West Ward
R Bowey	Councillor	Town Ward
L Varone	Councillor	East Ward
B West	Councillor	West Ward
M Lucchesi	Councillor	Central Ward
J Noble	Councillor	Town Ward
C Mullan	Councillor	West Ward
T Gangell	Councillor	Town Ward
G Yandle	CEO	
F Murphy	DCEO	
J Hobson	Works Manager	
T Scadding	Community Service Manager	
F Jasper	Executive Support Officer	

APOLOGIES

Nil

LEAVE OF ABSENCE

Nil

3 PUBLIC QUESTION TIME

4 DECLARATION OF INTEREST BY MEMBERS

12.2 Judd Hobson

5 APPLICATIONS FOR APPROVED LEAVE OF ABSENCE

Nil

6 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

6.1 Shire of Kulin – Ordinary Meeting – 18 May 2022

7 MATTERS REQUIRING COUNCIL DECISION

7.1 List of Accounts – May 2022

RESPONSIBLE OFFICER: DCEO
FILE REFERENCE: 12.06
AUTHOR: DCEO
STRATEGIC REFERENCE/S: 12.01
DISCLOSURE OF INTEREST: Nil

SUMMARY:

Attached is the list of accounts paid during the month of May 2022, for Council's consideration.

BACKGROUND & COMMENT:

Nil

FINANCIAL IMPLICATIONS:

Nil

STATUTORY AND PLANNING IMPLICATIONS:

Regulation 34 of the Local Government (Financial Management) Regulations 1996 requires local governments to prepare each month a statement of financial activity reporting on the revenue and expenditure of funds for the month in question.

POLICY IMPLICATIONS:

Nil

COMMUNITY CONSULTATION:

Nil

WORKFORCE IMPLICATIONS:

Nil

OFFICER'S RECOMMENDATION:

That May payments being cheque no.'s (Trust), 37401 – 37414; EFT No's 19164 – 19269, DD8150.1 – DD8179.12 (Municipal), credit card payments, creditor payments, payroll and other vouchers from the Municipal Fund totalling \$1,070,292.55 be received.

VOTING REQUIREMENTS:

Simple majority required.

Attachment 1

7.2 Financial Reports & Operating Income and Expenditure Details – May 2022

RESPONSIBLE OFFICER: DCEO
FILE REFERENCE: 12.01
AUTHOR: DCEO
STRATEGIC REFERENCE/S: 12.01
DISCLOSURE OF INTEREST: Nil

SUMMARY:

Attached are the financial reports for the periods ending 31 May 2022. In addition to the financial reports the Operating Income and Expenditure details are provided for information is the Shire's detailed accounts.

BACKGROUND & COMMENT:

Detailed operating income and expenditure accounts were provided with an historical version of the Shire's monthly financial reports. These are no longer provided under the cover of the financial statements but as a separate attachment, provided for information.

FINANCIAL IMPLICATIONS:

Nil

STATUTORY AND PLANNING IMPLICATIONS:

Regulation 34 of the Local Government (Financial Management) Regulations 1996 requires local governments to prepare each month a statement of financial activity reporting on the revenue and expenditure of funds for the month in question.

POLICY IMPLICATIONS:

Nil

COMMUNITY CONSULTATION:

Nil

WORKFORCE IMPLICATIONS:

Nil

OFFICER'S RECOMMENDATION:

That Council endorse the monthly financial statements for the periods ending 31 May 2022 and that Council receive the attached accounts for information.

VOTING REQUIREMENTS:

Simple majority required.

Attachments 2 & 3

7.3 Adoption of Percentage and Value for the Reporting of Material Variances

RESPONSIBLE OFFICER: DCEO
FILE REFERENCE: 12.01 – Financial Reporting, Annual and Monthly
AUTHOR: DCEO
STRATEGIC REFERENCE/S:
DISCLOSURE OF INTEREST: Nil

SUMMARY:

Financial Management Regulations that came into effect on 1 July 2005 require the adoption of a percentage or value, calculated in accordance with *Australian Accounting Standard AASB 1031 Materiality* to be used in the statements of financial activity for reporting material variances.

BACKGROUND & COMMENT:

Currently the Shire variance reported is +/- 10% and +/- \$10,000. It is not proposed to change this position.

STATUTORY AND PLANNING IMPLICATIONS:

Regulation 34 of the Local Government (Financial Management) Regulations 1996 requires local governments to prepare each month a statement of financial activity reporting on the revenue and expenditure of funds for the month in question.

1. The statement is to contain the following detail:
 - a) annual budget estimates, taking into account any expenditures incurred for an additional purpose under Section 6.8(1)(b) or (c) (i.e. the revised budget);
 - b) budget estimates to the end of the month to which the statement relates;
 - c) actual amounts of expenditure, revenue and income to the end of the month to which the statement relates;
 - d) material variances between the comparable amounts referred to in (b) and (c) above; and
 - e) the net current assets at the end of the month to which the statement relates (ie. surplus/(deficit) position.
2. The statement of financial activity is to be accompanied by:
 - a) explanation of the composition of the net current asset of the month to which the statement relates, less committed assets and restricted assets;
 - b) an explanation of each the material variance referred to in sub regulation 1(d) above; and;
 - c) such other supporting information as is considered relevant by the local government.
3. The information in a statement of financial activity may be shown:
 - a) according to nature and type classification; or
 - b) by program; or
 - c) by business unit.
4. A statement of financial activity, and the accompanying documents referred to in sub regulation (2), are to be:
 - a) presented at an ordinary meeting of the council within 2 months after the end of the month to which the statement relates; and
 - b) recorded in the minutes of the meeting at which it is presented.
5. Each financial year, a local government is to adopt a percentage or value, calculated in accordance with the Australian Accounting Standards (AAS), to be used in statements of financial activity for reporting material variances.

POLICY IMPLICATIONS:

Adoption of the proposed percentage and value will become Council policy to guide the preparation of monthly statements.

COMMUNITY CONSULTATION:

Nil

WORKFORCE IMPLICATIONS:

Nil

OFFICER'S RECOMMENDATION:

That staff report material variances of +/- 10% and +/- \$10,000, whichever is the greater, from the budget figure and report these variances by way of a supporting note to the Monthly Statement of Financial Activity for the financial year 2022/23.

VOTING REQUIREMENTS:

Simple majority required.

7.4 Adoption of Public Health Plan 2022

RESPONSIBLE OFFICER: CEO
FILE REFERENCE: 24.08 Public Health
AUTHOR: CEO
STRATEGIC REFERENCE/S: **CORPORATE**
 Governance - KULIN Shire Council provides good strategic decision making, governance, leadership and professional management.
REGULATORY
 Public Health - KULIN will provide environmental health and safety services.

DISCLOSURE OF INTEREST:

SUMMARY:

For Council to consider adopting the Public Health Plan 2022.

BACKGROUND & COMMENT:

Kulin Shire Council is required to develop a Public Health Plan acceptable to the Chief Health Officer of the Department of Health in accordance with Section 45 (1) of the Public Health Act 2016. This has been coordinated through RoeROC via EHO Brendon Gerrard through consultant Llew Withers.

The process that entailed the development of the Public Health Plan entailed.

Introduction - Presentation to Council on the development of a Public Health Plan

1. Meet with Chief Executive Officer, Elected Members & Senior Officers to explain the Public Health Planning process.
 - Llew Withers presented to Council in August 2021.

Research Phase

2. Prepare a Health Status Report for Council.

The Health Status Report for the Shire of Kulin identified those public health trends of inequalities in particular population subgroups, principally:

- Residents of the towns and rural areas,
- Tourists,
- Indigenous Persons,
- Other subgroup(s) to be identified in the evidence gathering process.

Evidence gathering (research phase) commenced during the process to explain the Health Status Report by consultation. Evidence is sought from all available written sources including, the:

- Wheatbelt Public Health Unit,
- Cancer Council WA,
- Town Planning – Liveable Neighbourhood Policy,
- DOH Epidemiology Unit – Demographics for the Shire of Kulin,
- Australian Bureau of Statistics,
- Shire of Kulin Strategic Community & Corporate Plans,
- Other sources to be identified.

- Llew Withers presented initial document Public Health Profile for the Shire of Kulin to Council in August 2021.

Consultation Phase

3. Survey the community in person or by electronically surveying the local population and providing a report to Council.

A Health & Wellness Survey was developed specifically targeted to the people living in the Shire of Kulin. It was in 2 formats, being an electronic survey and a hard copy version.

- Llew Withers collation and review of this data is presented in attached document Kulin Final Survey Report 2021-12-08.

Preparation of the Public Health Plan

4. Prepare the final draft Public Health Plan incorporating Environmental Health & Public Health Strategies to Council for review and consultation.

AGENDA OF ORDINARY MEETING TO BE HELD 15 JUNE 2022

The Department of Health has not provided a set format for the presentation of each public health plan, looking for originality and local content. The plan will set a strategic plan with objectives and strategies and will tie into Council existing Strategic Community & Corporate Plans so that there is a minimum of duplication and being in a user-friendly format, it encourages local participation.

- Llew Withers collation and review of all data is presented in attached document KULIN PHP Draft 04 to Council for information purposes in March.
5. Submit the final Public Health Plan to Council for adoption and submission to the Department of Health's Chief Health Officer.

FINANCIAL IMPLICATIONS:

Environmental Health and associated Public Health requirements are incorporated with Council's operation budget through the employment of the Environmental Health Officers. Any specific Initiatives or Projects to be activated as part of the Public Health Plan will be brought forward for Council consideration with Council's Budget on an as needs basis.

STATUTORY AND PLANNING IMPLICATIONS:

Section 45 (1) of the Public Health Act 2016.

POLICY IMPLICATIONS:

Nil.

COMMUNITY CONSULTATION:

A Health & Wellness Survey will be developed specifically targeted to the people living in the Shire of Kulin. Submit the final Public Health Plan to the Department of Health's Chief Health Officer and advertise on Council's website.

WORKFORCE IMPLICATIONS:

Environmental Health and associated Public Health requirements are incorporated with Council's operation budget through the employment of the Environmental Health Officer

OFFICER'S RECOMMENDATION:

That Council endorses the Shire of Kulin's Public Health Plan 2022.

VOTING REQUIREMENTS:

Simple majority.

Attachment 4 – Shire of Kulin Public Health Plan 2022.

7.5 Amendment to budgeted Reserve Transfers

RESPONSIBLE OFFICER: DCEO
FILE REFERENCE:
AUTHOR: DCEO
STRATEGIC REFERENCE/S:
DISCLOSURE OF INTEREST:

SUMMARY: To review budgeted Reserve transfers considering current financial circumstances and to seek Council approved for amendments in Reserve transfers for 2021/22.

BACKGROUND & COMMENT: Transfers to and from reserve accounts are adopted by Council in the annual budget. After consideration of both the financial position on 31 May 2022 and projects that have or have not progressed as budgeted throughout the 2021/22 financial year, amendments to the budgeted reserve transfers are proposed.

The details of the budgeted and proposed transfers (excluding interest earnings) for the 2021/22 year are provided in the following table:

Reserve	Purpose/Condition & Notes	Budgeted transfer to/(from)	Proposed transfer to/(from)	Proposed Closing reserve balance
Leave	To fund annual and long service leave requirements Additional transfer to cover long service leave to be paid out at double pay in 2022/23.		50,000	439,152
Plant	To fund the purchase of plant	(200,000)	(200,000)	351,996
Building	To fund the construction of staff housing. 2021/22 budget included the construction of a house to be funded \$200,000 from reserve and \$200,000 from Council municipal funds. House has not been constructed so it is proposed that \$200,000 be transferred to reserve for construction of house in 2022/23.	(200,000)	200,000	535,503
Admin Equipment	To fund the purchase of administration equipment.			29,409
Natural Disaster	To assist in the funding of preparations following a natural disaster – generator has not been purchased as budgeted, therefore reserve transfer is not required.	(20,000)	0	143,602
Joint Venture Housing Reserve	To fund the upkeep of JV Housing with the Department of Housing			76,608
FRC Surface & Equipment	To fund the replacement of equipment and the court surface at the FRC	(140,000)	(140,000)	43,131
Medical Services	To fund the recruitment of a doctor			116,006

AGENDA OF ORDINARY MEETING TO BE HELD 15 JUNE 2022

Reserve	Purpose/Condition & Notes	Budgeted transfer to/(from)	Proposed transfer to/(from)	Proposed Closing reserve balance
Fuel Facility	To fund the replacement of the fuel facility – this transfer is for the replacement of the Outdoor Payment Terminal as per the March 2022 minutes. Note: additional tank gauging equipment will be funded from the 2021/22 fuel facility profit (approximately \$15,000).		(30,000)	52,553
Sportsperson Scholarship	To fund the development of local sportspersons			13,744
Freebairn Recreation	To fund the ongoing asset management of the FRC			208,175
Short Stay Accommodation	To fund the construction of short stay accommodation in the future if additional funds are available at year end.	273,000	273,000	273,000
Total		(287,000)	153,000	2,282,879

STATUTORY AND PLANNING IMPLICATIONS:

Nil

POLICY IMPLICATIONS:

Nil

COMMUNITY CONSULTATION:

Nil

WORKFORCE IMPLICATIONS:

Nil

OFFICER'S RECOMMENDATION:

That Council amend the budgeted transfers to and from Reserves for 2021/22 to be:

Reserve	Transfer Value
Leave	50,000
Plant	(200,000)
Building	200,000
FRC Surface	(140,000)
Fuel facility	(30,000)
Short Stay Accommodation	273,000

VOTING REQUIREMENTS:

Absolute majority required.

8 COMPLIANCE

8.1 Compliance Reporting – General Compliance May 2022

NAME OF APPLICANT: CEO
RESPONSIBLE OFFICER: CEO
FILE REFERENCE: 12.05 Compliance 12.06 – Accounting Compliance
STRATEGIC REFERENCE/S: CBP 4.1 Civic Leadership, 4.1.8 Compliance methods
AUTHOR: CEO
DISCLOSURE OF INTEREST: Nil

SUMMARY:

This report addresses General and Financial Compliance matters for May 2022. This process is not definitive, each month additional items and/or actions may be identified that are then added to the monthly checklist. Items not completed each month e.g. quarterly action - will be notations.

The report provides a guide to the compliance requirements being addressed as part of staff workloads and demonstrates the degree of internal audit being completed.

BACKGROUND & COMMENT:

The Compliance team and works staff commence the monthly compliance effort immediately after the Shire meeting each month. At that time, the Executive Support Officer will email the assigned staff member their compliance requirements for the coming month. As the month progresses, staff in conjunction with their manager, the CEO or DCEO will determine the extent of work/action needed to complete items. During Agenda week, the Compliance Team again meets to ensure the monthly report/list is reviewed and that compliance items are completed. In preparing the Agenda report, the CEO or DCEO will sign off on completed items.

Prior month items not completed previously will be reported in the following month so Council remains aware.

Outstanding

Equal Employment Management Plan Review – *Suggest July this year*

Outstanding - April

Performance Review CEO – *June*

Staff Performance Reviews – *In Progress*

FBT Return Due – *June*

Outstanding - March

Policy Manual review – *Done*

FINANCIAL IMPLICATIONS:

In terms of meeting compliance - normal administration expense. There may be items that require additional administrative effort to complete or require external assistance to resolve. In those cases, individual financial implications will be reported.

STATUTORY AND PLANNING IMPLICATIONS:

Nil

POLICY IMPLICATIONS:

Identified as necessary – this report Nil

COMMUNITY CONSULTATION:

Nil

WORKFORCE IMPLICATIONS:

Nil

OFFICER'S RECOMMENDATION:

That Council receive the General & Financial Compliance Report for May 2022 and note the matters of non-compliance.

VOTING REQUIREMENTS:

Simple majority required.

Attachment 5

8.2 Compliance Reporting – Delegations Exercised – May 2022

NAME OF APPLICANT: CEO
RESPONSIBLE OFFICER: CEO
FILE REFERENCE: 12.05 - Compliance
STRATEGIC REFERENCE/S: CBP 4.1 Civic Leadership, 4.1.8 Compliance methods
AUTHOR: CEO
DISCLOSURE OF INTEREST: Nil

SUMMARY:

To report back to Council actions performed under delegated authority for the periods ending 31 May 2022.
To provide a comprehensive report listing of the delegations able to be exercised following adoption of a more substantial array of delegations in June 2017.

BACKGROUND & COMMENT:

This report is prepared for Council detailing actions performed under delegated authority by the respective officers under each of the delegation headings:

ADMINISTRATION

Policy	Delegation	Officers
A1	Acting Chief Executive Officer	(CEO)
A2	Agreements for Payments of Debts to Council	(CEO/DCEO)
A3	Casual Hirer's Liability	(CEO)
A4	Complaint Handling	(CEO)
A5	Fees & Charges – Discounts	(CEO/DCEO/MW/MLS/CRC)
A6	Investment of Surplus Funds	(CEO/DCEO)
A7	IT & Social Media – Use of	(CEO)
A8	Legal Advice, Representation & Cost Reimbursement	(CEO)
A9	Payments from Municipal and Trust Funds	(CEO-to numerous staff – purchase orders)
A10	Use of Common Seal	(CEO)
A11	Writing Off Debts	(CEO)
A12	Housing	(CEO)
A13	Procedure for Unpaid Rates Finance	(CEO)

GOVERNANCE

G1	Applications for Planning Consent	(CEO)
G2	Building Licences and Swimming Pools	(EHO/Building Surveyor)
G3	Cemeteries Act 1986	(CEO)
G4	Health Act 1911 Provisions	(EHO)

HUMAN RESOURCES

H1	Grievance Procedures	(CEO)
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COMMUNITY SERVICES

CS1	Bushfire Control – Shire Plant for Use of	(CEO)
CS2	Bushfire Control – Plant Use for Adjoining Shires	(CEO)
CS3	Bushfire Prohibited / Restricted Burning Periods – Changes	(Shire President/CEO)
CS4	Bushfire Training Administration	(CEO)
CS5	Cat Ownership Limit – Cat Control	(CEO)
CS6	Dog Control – Attacks	(CEO)
CS7	Dog Ownership Limit – Dog Control	(CEO)
CS8	Sea Containers Use of – Town Planning	(CEO)
CS9	Second Hand Dwellings	(CEO)
CS10	Temporary Accommodation	(CEO)
CS11	Unauthorised Structures – Building Control	(CEO)
CS13	Freebairn Recreation Club Committee	(FRC Club Committee)
CS14	Kulin Child Care Centre Management Committee	(KCCC Mgmt. Committee)
CS15	General – Community Services Practices	(CEO)
CS20	Seed Collection	(CEO)

WORKS

W1	Gravel Supplies	(MW)
W2	Roads – Clearing	(CEO)
W3	Roads – Damage to	(MW)
W4	Roads – Roadside Markers – Management of	(MW)

W5	Stormwater Drainage	(MW)
W6	Street Trees	(CEO)
W7	Streetscape – Improvements	(CEO)
W8	Roadside Burning	(MW)
W9	Temporary Road Closures	(MW)
W10	General – Works Practices Approvals	

COMMENT:

The following details the delegations exercised within the Shire relative to the delegated authority for the month of May 2022 and are submitted to Council for information (excluding delegations under A9, Payments – refer to individual order and payment listed in Accounts paid).

A7 IT & Social Media – Use of

Various social media posts regarding Shire Projects, events, recruitment as required

A8 Legal Advice, representation & Cost Reimbursement

Legal advice sought from CS legal ongoing regarding sale of 8 Day Street and 30 Beard Street
WALGA Employee Relations – ongoing advice regarding staff employment contracts

G1 Applications for Planning Consent

Calesi Farm P/L Communications Towers CRISP Wireless

CS7 Dog Ownership Limit – Dog Control

Letter to Kelly Davis / Kim Davis / Barbara Davis on 17 May entitles “Request for Dog Registration – Shire of Kulin May 2022”

STATUTORY ENVIRONMENT:

Building Act 2011
Bushfires Act 1954
Cemeteries Act 1986
Health (Asbestos) Regulations 1992;
Health (Miscellaneous Provisions) Act 1911;
Local Government Act 1995
Public Health Act 2016
Shire of Kulin TPS2
Town Planning Development Act
Town Planning Scheme
Trustees Act, Part III,
Criminal Procedure Act 2004;

FINANCIAL IMPLICATIONS:

Nil in terms of exercising delegation and reporting to Council though there may be financial implications in the case of each delegation exercised.

STATUTORY AND PLANNING IMPLICATIONS:

Sections 5.18 and 5.46 of the Local Government Act 1995

POLICY IMPLICATIONS:

There are no known policy implications relating to this report.

COMMUNITY CONSULTATION:

Nil

WORKFORCE IMPLICATIONS:

Nil

OFFICER’S RECOMMENDATION:

That Council receive the Delegation Exercised Report for May 2022.

VOTING REQUIREMENTS:

Simple majority required.

8.3 Adoption of Corporate Business Plan – 2021-2025

RESPONSIBLE OFFICER: CEO
FILE REFERENCE: 04.06 Strategic / Corporate Business Plans
AUTHOR: CEO
STRATEGIC REFERENCE/S: **CORPORATE**
 Governance - KULIN Shire Council provides good strategic decision making, governance, leadership and professional management.

DISCLOSURE OF INTEREST:

SUMMARY:

For Council to consider adopting the Corporate Business Plan 2021-2025.

BACKGROUND & COMMENT:

Local governments are required to adopt Community Strategic Plans under S5.56 (1) of the Local Government Act 1995. Regulations made under S5.56 (2) require local governments to review the plans every 4 years, and that process of review is to include community engagement and consultation.

The updated Strategic Community Plan (SCP) 2022) was adopted at the Shire of Kulin Ordinary Meeting held in February 2022 and applies to the Shire of Kulin for the period 2021 – 2025.

The Department of Local Government also developed the Integrated Planning and Reporting Advisory Standard which advises local governments on presentation, strategy formulation, engagement actions, standards and report compilation. The SCP 2022 Review details the consultation undertaken and achieves standards required with this review and the updated document represented the culmination of the review process.

An updated Corporate Business Plan which will accompany the SCP is presented for adoption as Corporate Business Plan 2021-2025.

STATUTORY AND PLANNING IMPLICATIONS:

Local governments are required to adopt Community Strategic Plans under S5.56 (1) of the *Local Government Act 1995*. Regulations made under S5.56 (2) require the local governments to review the plans every 4 years, and that process of review is to include community engagement and consultation.

Local Government Act 1995 & Local Government (Administration) Regulations 1996

Division 3 - Planning for the future 19C. Planning for the future: strategic community plans — s. 5.56

(1) *A local government is to ensure that a strategic community plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*

(2) *A strategic community plan for a district is to cover the period specified in the plan, which is to be at least 10 financial years.*

(3) *A strategic community plan for a district is to set out the vision, aspirations and objectives of the community in the district.*

(4) *A local government is to review the current strategic community plan for its district at least once every 4 years.*

(5) *In making or reviewing a strategic community plan, a local government is to have regard to:-*

(a) *the capacity of its current resources and the anticipated capacity of its future resources; and*

(b) *strategic performance indicators and the ways of measuring its strategic performance by the application of those indicators; and*

(c) *demographic trends.*

(6) *Subject to subregulation (9), a local government may modify its strategic community plan, including extending the period the plan is made in respect of.*

(7) *A council is to consider a strategic community plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.*

**Absolute majority required.*

(8) *If a strategic community plan is, or modifications of a strategic community plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.*

(9) *A local government is to ensure that the electors and ratepayers of its district are consulted during the development of a strategic community plan and when preparing modifications of a strategic community plan.*

(10) *A strategic community plan for a district is to contain a description of the involvement of the electors and ratepayers of the district in the development of the plan or the preparation of modifications of the plan.*

19DA. *Planning for the future: corporate business plans — s. 5.56*

(1) *A local government is to ensure that a corporate business plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending*

(2) *A corporate business plan for a district is to cover the period specified in the plan, which is to be at least 4 financial*

years.

(3) A corporate business plan for a district is to —

(a) set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and
(b) govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and
(c) develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.

(4) A local government is to review the current corporate business plan for its district every year.

(5) A local government may modify a corporate business plan, including extending the period the plan is made in respect of and modifying the plan if required because of modification of the local government's strategic community plan.

(6) A council is to consider a corporate business plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.

*Absolute majority required.

(7) If a corporate business plan is, or modifications of a corporate business plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.

FINANCIAL IMPLICATIONS:

High level cost estimates for specific Initiatives are included in the Corporate Business Plan 2021 -2025. Specific costs of implementing the Corporate Business Plan 2021-2031 will be developed and included within the following supporting Council documents:

- Asset Management Plan 2020
- Long Term Financial Plan 2021
- Council's Annual Budgets.

POLICY IMPLICATIONS:

Administrative Procedures and Operational Guidelines (APOG) Manual

- A7 COMMUNITY CONSULTATION AND COMMUNICATION
- A8 COMMUNITY ENGAGEMENT STRATEGY
- A9 COMMUNITY STRATEGIC PLANNING OUTCOMES

COMMUNITY CONSULTATION:

The Shire of Kulin recognises that prolonged community development comes from positive engagement with its residents and stakeholders. Conversation will form the basis from where all community engagement begins.

The process for the 2021 update of the Plan commenced in February 2021 with:

- Business Workshop
- Community Workshops
- Community Survey
- Council Workshops
- Community Capture Survey

Consideration was also given to input received during the development of the Forward Capital Works Plan 2021 – 2025 and the previous Shire of Kulin Plan for the Future 2017 - 2021.

From the information gathered, Council was able to develop an understanding of what the community identified as priorities for the Shire of Kulin. To build upon the background information, further consultations were held with the Council.

WORKFORCE IMPLICATIONS:

Where Council staff are required to deliver specific projects, this will be determined during the scope and budget development each project.

OFFICER'S RECOMMENDATION:

That Council:

1. Adopt the Shire of Kulin Corporate Business Plan 2021-2025.
2. Acknowledge that this report satisfies the intent of Major Review of the Strategic Community Plan.
3. Request the Chief Executive Officer give local public notice of the Corporate Business Plan 2021-2025 as per the requirements of the Local Government Act 1995.

VOTING REQUIREMENTS:

Absolute majority.

Attachment 6 – Shire of Kulin Corporate Business Plan 2021-2025.

9 ELECTED MEMBERS MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil

10 NOTICES AND ANNOUNCEMENTS BY PRESIDING MEMBER WITHOUT DISCUSSION

Meeting may adjourn to move into Concept Forum.

11 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF MEETING

12 MATTERS FOR WHICH THE MEETING IS CLOSED TO THE PUBLIC

12.1 Confidential Item – Matters Affecting an Employee

12.2 Confidential Item – Matters Affecting an Employee

13 DATE AND TIME OF NEXT MEETING

Wednesday 27th July 2022 at 1:00pm

14 CLOSURE OF MEETING

There being no further business the President declared the meeting closed.

CREDIT CARD
Statement Summary 31 May 2022

Transaction Date	Officer	Creditor	Amount
2/05/2022	FIONA MURPHY	AIRBNB	\$646.97
		Accommodation 3 Nights, Spyker	
2/05/2022	FIONA MURPHY	AIRBNB	\$519.88
		Accommodation 2 Nights, PSI Audio	
5/05/2022	JUDD HOBSON	TELSTRA PREPAID	\$70.00
		Telstra Oval Simcard Recharge	
4/05/2022	FIONA MURPHY	DEPARTMENT OF COMMUNITIES	\$112.00
		Waiver Application - Florence	
4/05/2022	JUDD HOBSON	DCS MANDURAH	\$100.00
		Car Detail, MV30	
7/05/2022	FIONA MURPHY	KULIN IGA	\$187.75
		Incorrect Card Was Used for Purchase	
11/05/2022	JUDD HOBSON	GERRARD HYDRAULIC	\$311.85
		Selector Valve	
11/05/2022	JUDD HOBSON	KULIN COMMUNITY BANK	\$58.50
		Licence Registration 2 Months for Forklift	
15/05/2022	GARRICK YANDLE	SIMPLEINOUT	\$30.16
		Monthly Subscription	
17/05/2022	CASSI VANDENBERG	TELSTA	\$104.95
		Internet Aquatic Centre	
19/05/2022	GARRICK YANDLE	MAILCHIMP	\$15.91
		Monthly Subscription	
23/05/2022	PETER HALL	LG & QU NOMINEES PTY LTD	\$13.70
		Meals, WSNF	
23/05/2022	FIONA MURPHY	AIRBNB	\$566.10
		Accommodation, 2 Nights, AAP Softfall Contractors	
23/05/2022	JUDD HOBSON	STRATCO WA BUNBURY	\$868.33
		Poly Roof sheets	
24/05/2022	PETER HALL	DOME NORTHAM	\$48.15
		Meals, WSNF	
26/05/2022	FIONA MURPHY	FACEBOOK	\$12.00
		Advertising Job Positions	
30/05/2022		BENDIGO BANK	\$20.00
		Card Fees	
31/05/2022	FIONA MURPHY	FACEBOOK	\$12.00
		Advertising Job Positions	
31/05/2022	FIONA MURPHY	CANCER COUNCIL WA	\$482.20
		Australia Biggest Morning Tea Contribution	
13/05/2022	CASSI VANDENBERG	C D T LEWIS	-\$172.14
		Payment Refunded	
			\$4,008.31

009650

 SHIRE OF KULIN
 PO BOX 125
 KULIN WA 6365

Your details at a glance

BSB number	633-000
Account number	691211254
Customer number	7421415/M201
Account title	SHIRE OF KULIN SHIRE OF KULIN

Account summary

Statement period	1 May 2022 - 31 May 2022
Statement number	204
Opening balance on 1 May 2022	\$2,911.36
Payments & credits	\$3,083.50
Withdrawals & debits	\$4,159.57
Interest charges & fees	\$20.88
Closing Balance on 31 May 2022	\$4,008.31

Account details


Credit limit	\$10,000.00
Available credit	\$5,991.69
Annual purchase rate	13.990%
Annual cash advance rate	13.990%

Payment details

Minimum payment required	\$120.24
Payment due	14 Jun 2022

Any questions?

Contact Jocelyn Brandis at Shop 1, Lot 157 Bull St, Kulin 6365 on **08 9880 1422**, or call **1300 BENDIGO** (1300 236 344).



We've got your back because you've got ours

Business Credit Card

Minimum Payment Warning. If you make only the minimum payment each month, you will pay more interest and it will take you longer to pay off your balance.

If you make no additional charges using this card and each month you pay the minimum payment

You will pay off the Closing Balance shown on this statement in about **14 years and 9 months**

And you will pay an estimated total of interest charges of **\$2,427.29**

If you make no additional charges using this card and each month you pay **\$192.43**

You will pay off the Closing Balance shown on this statement in about **2 years**

And you will pay an estimated total of interest charges of **\$610.01, a saving of \$1,817.28**

Having trouble making payments?

If you are having trouble making credit card repayments, please contact our Mortgage Help Centre on 1300 652 146.


Business Credit Card


Date	Transaction	Withdrawals	Payments	Balance
Opening balance				\$2,911.36
4 May 22	AIRBNB * HMXR5S9N8,S urry Hills AUS RETAIL PURCHASE 02/05 CARD NUMBER 552638XXXXXXXX554 1	646.97		3,558.33
4 May 22	AIRBNB * HM4WMFFF2,S urry Hills AUS RETAIL PURCHASE 02/05 CARD NUMBER 552638XXXXXXXX554 1	519.88		4,078.21
6 May 22	TELSTRA PREPAID, MEL BOURNE AUS RETAIL PURCHASE 05/05 CARD NUMBER 552638XXXXXXXX706 1	70.00		4,148.21
6 May 22	DEPARTMENT OF COMMUN , PERTH AUS RETAIL PURCHASE 04/05 CARD NUMBER 552638XXXXXXXX554 1	112.00		4,260.21
6 May 22	SQ *DCS MANDURAH, Ma ndurah AUS RETAIL PURCHASE 04/05 CARD NUMBER 552638XXXXXXXX706 1	100.00		4,360.21
10 May 22	KULIN IGA, KULIN AUS RETAIL PURCHASE 07/05 CARD NUMBER 552638XXXXXXXX554 1	187.75		4,547.96
12 May 22	GERRARD HYDRAULIC,CA NNING VALE AUS RETAIL PURCHASE 11/05 CARD NUMBER 552638XXXXXXXX706 1	311.85		4,859.81
12 May 22	Kulin Community Bank , KULIN AUS RETAIL PURCHASE 10/05 CARD NUMBER 552638XXXXXXXX706 1	58.50		4,918.31
13 May 22	OSKO PAYMENT C D T LEWIS Airbnb		172.14	4,746.17


460BH102/E-O/S-185/I-185/0007421415000837

Date Paid ___ / ___ / ___ Amount \$ _____


Business Credit Card - Payment options

 **Pay in person:** Visit any Bendigo Bank branch to make your payment.

 **Internet banking:** Pay your credit card using ebanking 24 hours a day, 7 days a week.
www.bendigobank.com.au

 Register for Internet or Phone Banking call **1300 BENDIGO** (1300 236 344). This service enables you to make payments conveniently between your Bendigo Bank accounts 24/7.

 **Pay by post:** Mail this slip with your cheque to -
**PO Box 480
 Bendigo VIC 3552.**
 If paying by cheque please complete the details below.

	Bill code: 342949
	Ref: 691211254

Bank@PostTM Agency Banking Pay at any Post Office by Bank@PostTM using your credit card.



Business Credit Card

BSB number 633-000
Account number 691211254
Customer name SHIRE OF KULIN
Minimum payment required \$120.24
Closing Balance on 31 May 2022 \$4,008.31
Payment due 14 Jun 2022
Date _____ **Payment amount** _____

Drawer	Chq No	BSB	Account No	\$	¢

^{*}Fees will apply for payments made using Bank@Post. Refer to Bendigo Bank Schedule of Fees & Charges and Transaction Account Rebates.

Business Credit Card (continued)

Date	Transaction	Withdrawals	Payments	Balance
14 May 22	PERIODIC TFR 00074214151201 00000000000		2,911.36	1,834.81
16 May 22	SIMPLEINOUT.COM, FAR GO US RETAIL PURCHASE-INTERNATIONAL 15/05 19.99 U.S. DOLLAR CARD NUMBER 552638XXXXXXXX405 1	29.28		1,864.09
16 May 22	INTERNATIONAL TRANSACTION FEE	0.88		1,864.97
19 May 22	Telstra Direct Debit ,AUSTRALIA AUS RETAIL PURCHASE 17/05 CARD NUMBER 552638XXXXXXXX823 1	104.95		1,969.92
21 May 22	MAILCHIMP *MISC, MAILCHIMP.COM AUS RETAIL PURCHASE-INTERNATIONAL 19/05 CARD NUMBER 552638XXXXXXXX405 1	15.91		1,985.83
25 May 22	LG & QU NOMINEES PTY ,MERREDIN AUS RETAIL PURCHASE 23/05 CARD NUMBER 552638XXXXXXXX238 1	13.70		1,999.53
25 May 22	AIRBNB * HMSJDBMKY, Surry Hills AUS RETAIL PURCHASE 23/05 CARD NUMBER 552638XXXXXXXX554 1	566.10		2,565.63
25 May 22	STRATCO WA, BUNBURY AUS RETAIL PURCHASE 23/05 CARD NUMBER 552638XXXXXXXX706 1	868.33		3,433.96
27 May 22	DOMENORTHAM, NORTHAM AUS RETAIL PURCHASE 24/05 CARD NUMBER 552638XXXXXXXX238 1	48.15		3,482.11
28 May 22	FACEBK *E42PJEBUG2, fb.me/ads AUS RETAIL PURCHASE-INTERNATIONAL 26/05 CARD NUMBER 552638XXXXXXXX554 1	12.00		3,494.11
30 May 22	CARD FEE 5 @ \$4.00	20.00		3,514.11
31 May 22	FACEBK *UTF6MEBUG2, fb.me/ads AUS RETAIL PURCHASE-INTERNATIONAL 29/05 CARD NUMBER 552638XXXXXXXX554 1	12.00		3,526.11
31 May 22	CANCER COUNCIL WA AB MT, SUBIACO AUS RETAIL PURCHASE 30/05 CARD NUMBER 552638XXXXXXXX405 1	482.20		4,008.31
Transaction totals / Closing balance		\$4,180.45	\$3,083.50	\$4,008.31

AUTOMATIC PAYMENTS HAVE BEEN SPECIFIED
FOR YOUR ACCOUNT.

460BH102 / E-0 / S-186 / I-186 / 000742141500037

We suggest you carefully check all entries on your statement. Apparent errors or possible unauthorised transactions should be promptly reported to us.

The security of your Personal Identification Number (PIN) is very important. To avoid being liable for unauthorised transactions, you should follow the terms and conditions of your account. We also recommend some simple steps to protect your PIN:

- Memorise your PINs and passwords and destroy any communications advising you of new ones. Don't keep a record of your PINs or passwords, in written or electronic form.
- If you choose your own, ensure that it is not something easy to guess like your (or a family member's) birth date, name, phone number, postcode, driver's licence number or numbers that form a pattern.
- Don't tell anyone your PIN, not even friends, family or a bank representative.
- Ensure nobody watches you enter your PIN or password. A good practice is to cover the keypad when you put in your PIN or password.
- Watch out for email, SMS or call scams asking for details relating to your account. If you receive suspicious emails, please contact us immediately.

Please note: These are guidelines only. While following these steps will help you to protect your PIN, your liability for any losses arising from unauthorised transactions is determined in accordance with the ePayments Code. For further details, see

<https://asic.gov.au/regulatory-resources/financial-services/epayments-code/> or visit bendigobank.com.au/mycard for all card related information. Business customers visit [/mybusinesscard](https://bendigobank.com.au/mybusinesscard).

All card transactions made in currencies other than Australian dollars will incur a fee of 3% of the transaction value. (Additional charges may apply for cash transactions.)

Card Security

For information on how to securely use your card and account please visit bendigobank.com.au/mycard for all card related information. Business customers visit [/mybusinesscard](https://bendigobank.com.au/mybusinesscard).

Resolving Complaints

If you have a complaint, please contact us on 1300 361 911 to speak to a member of our staff. If the matter has not been resolved to your satisfaction, you can lodge a complaint with the Australian Financial Complaints Authority (AFCA). AFCA provides fair and independent financial services complaint resolution that is free to consumers. You can contact AFCA at:

Website: www.afca.org.au

Telephone: 1800 931 678 (free call)

Email: info@afca.org.au

In writing to: Australian Financial Complaints Authority, GPO Box 3, Melbourne VIC 3001

Making great things happen
in your community.



Shire of Kulin

EFT & Chq Listing for period ended 31 May 2022

CHQ / EFT No.	DATE	DESCRIPTION	AMOUNT
TRIP			
TRUST			
MUNICIPAL			
EFT19164	06/05/2022	AVON WASTE	\$13,078.91
		Refuse Service	
EFT19165	06/05/2022	ACRES OF TASTE	\$222.00
		Coffee Beans & Catering for Chemical Course	
EFT19166	06/05/2022	ASPHALT IN A BAG	\$1,787.50
		Asphalt	
EFT19167	06/05/2022	BOC LIMITED - A MEMBER OF THE LINDE GROUP	\$59.15
		Cylinder Rent	
EFT19168	06/05/2022	BEST OFFICE SYSTEMS	\$1,497.85
		Printing Charges for CRC	
EFT19169	06/05/2022	BLACKWOODS	\$88.79
		Depot Supplies	
EFT19170	06/05/2022	ASHLEY BYRES	\$120.00
		Carpet Cleaning, Ink Stain Removal in CRC	
EFT19171	06/05/2022	COUNTRY WIDE FRIDGE LINES PTY TLD	\$62.59
		Freight on Bar Purchase	
EFT19172	06/05/2022	COURIER AUSTRALIA	\$505.24
		Freight	
EFT19173	06/05/2022	CS LEGAL	\$3,943.50
		Professional Fees, 8 Day Street	
EFT19174	06/05/2022	COLJAC FARMS PTY LTD	\$240.00
		Wreaths for Anzac Service	
EFT19175	06/05/2022	ENGINE PROTECTION EQUIPMENT PTY LTD	\$17.34
		Lube Filter	
EFT19176	06/05/2022	GREAT SOUTHERN FUEL SUPPLIES	\$711.76
		Diesel Fuel Purchase, CEO & WSN	
EFT19177	06/05/2022	PETER & REBECCA HALL	\$271.62
		Mobile Phone & Accommodation	
EFT19178	06/05/2022	HERSEY'S SAFETY PTY LTD	\$1,075.80
		Post 4MM with Delineators	
EFT19179	06/05/2022	HUGO DUPORE	\$485.01
		Approved Managers Course	
EFT19180	06/05/2022	JASPER, CRAIG & FIONA	\$57.00
		Reimbursement, Single Sheets, Knife Set for 5 Bowey Way	
EFT19181	06/05/2022	JOHN PARRY MEDICAL CENTRE	\$126.00
		Pre Employment Medical, Lesley Troughet	
EFT19182	06/05/2022	KULIN SOCIAL CLUB	\$150.00
		Payroll Deductions	
EFT19183	06/05/2022	KULIN IGA	\$865.88
		Office Statement April 2022	
EFT19184	06/05/2022	KARCHER	\$566.27
		New Cleaning Pads for FRC Cleaner	
EFT19185	06/05/2022	LEWIS BUILDING AND MAINTENANCE	\$12,591.01
		Renovations Pingaring Golf Club	
EFT19186	06/05/2022	MCINTOSH & SON	\$422.51
		Air Conditioner Repairs & Hired Water Truck	
EFT19187	06/05/2022	MERREDIN GLAZING SERVICE	\$2,391.62
		Supply & Install Shower Screen & Mirror, 2/21 Ellson St	
EFT19188	06/05/2022	NARROGIN CARPETS & CURTAINS	\$3,575.00

Shire of Kulin

EFT & Chq Listing for period ended 31 May 2022

CHQ / EFT No.	DATE	DESCRIPTION	AMOUNT
		Supply & Install Blinds to Windows, Physio Room	
EFT19189	06/05/2022	NARROGIN FURNISHINGS	\$11,500.00
		Flotex Tiles to Men's & Ladies Change Rooms FRC	
EFT19190	06/05/2022	NARROGIN GLASS QUICKFIT WINDSCREENS	\$1,716.97
		Supply & Fit Window, Old Shire Office	
EFT19191	06/05/2022	OIL TECH FUEL	\$67,531.71
		Bulk Fuel Purchase	
EFT19192	06/05/2022	RUDD INDUSTRIAL	\$78.18
		Threaded Rod, Nuts & Washers	
EFT19193	06/05/2022	REPCO	\$128.70
		Narva Lamp Set	
EFT19194	06/05/2022	SYRED MECHANICAL SERVICES	\$7,854.66
		Oils & Grease	
EFT19195	06/05/2022	SPYKER BUSINESS SOLUTIONS	\$95.35
		Monthly IT Support, WSN	
EFT19196	06/05/2022	SCHORER & SONS	\$22,770.00
		Roadtrain Hire 01/03 - 22/03/2022	
EFT19197	06/05/2022	TRUCK CENTRE (WA) PTY LTD	\$4,234.41
		Radiator & Coolant	
EFT19198	06/05/2022	ULTIMO PARTNERS PTY LTD	\$703.56
		Plant Hire	
EFT19199	06/05/2022	SYNERGY	\$204.09
		Electricity, Unit 1 Johnston Street, WSN	
EFT19200	06/05/2022	WESTRAC PTY LTD	\$1,206.53
		Various Filters	
EFT19201	06/05/2022	WILSON MACHINERY	\$888.27
		Cutter Bar, Bolts, Nuts & Bushes	
EFT19202	06/05/2022	INDUSTRIAL AUTOMATION GROUP	\$217.80
		10A Solar Regulator	
EFT19203	06/05/2022	WESTERN STABILISERS PTY LTD	\$27,515.51
		Wetmixing, Dudinin Jitarning Road	
EFT19204	06/05/2022	WA CONTRACT RANGER SERVICES	\$561.00
		Ranger Service	
EFT19205	13/05/2022	AIR LIQUIDE WA	\$21.00
		Cylinder Rent	
EFT19206	13/05/2022	BLACKWOODS	\$93.60
		Fire Extinguisher	
EFT19207	13/05/2022	BITUTEK PTY LTD	\$232,076.30
		Supply & Spray Bitumen	
EFT19208	13/05/2022	LANDGATE	\$82.64
		Valuations Chargeable	
EFT19209	13/05/2022	DATA SIGNS PTY LTD	\$2,956.80
		Traffic Light Repairs	
EFT19210	13/05/2022	ENGINE PROTECTION EQUIPMENT PTY LTD	\$275.15
		Hydraulic Oil Filters	
EFT19211	13/05/2022	EASIFLEET MANAGEMENT	\$1,522.68
		Lease Payment for May 22, Staff Novated Lease	
EFT19212	13/05/2022	GANGELLS AGSOLUTIONS	\$3,357.45
		Various Buildings, Depot & Road Maintenance Supplies	
EFT19213	13/05/2022	HERSEY'S SAFETY PTY LTD	\$165.00
		Depot Supplies	
EFT19214	13/05/2022	KULIN TRANSPORT	\$10,611.63
		Supply & Cartage 7MM & 14MM Bluemetal	
EFT19215	13/05/2022	KULIN HARDWARE & RURAL	\$3,375.96
		Various Buildings, Depot & Road Maintenance Supplies	
EFT19216	13/05/2022	KONDININ MEDICAL CENTRE	\$132.00
		Truck Medical, Owen Jenks	
EFT19217	13/05/2022	NUTRIEN AG SOLUTIONS LIMITED	\$20,273.88
		Chemical	

Shire of Kulin

EFT & Chq Listing for period ended 31 May 2022

CHQ / EFT No.	DATE	DESCRIPTION	AMOUNT
EFT19218	13/05/2022	LINEMARKING WA PTY LTD	\$43,120.00
		Spotting, Barrier & Linemarking	
EFT19219	13/05/2022	A & M MEDICAL SERVICES PTY LTD	\$111.60
		Annual Oxy-Sok Service, Aquatic Centre	
EFT19220	13/05/2022	QUEST PAYMENT SYSTEMS	\$1,206.15
		Fuel Facility White Cards	
EFT19221	13/05/2022	RURAL TRAFFIC SERVICES PTY LTD	\$6,412.26
		Traffic Control, Jilakin Street	
EFT19222	13/05/2022	SHIRE OF KONDININ	\$4,548.89
		Share of Medical Facilities Jan/March 2022 & Electricity	
EFT19223	13/05/2022	SPYKER BUSINESS SOLUTIONS	\$37,892.68
		CCTV & Public WIFI	
EFT19224	13/05/2022	STIRLING ASPHALT	\$144,317.58
		Supply & Spray Emulsion, Intersection Fence RD & Jilakin St	
EFT19225	13/05/2022	SAFE ROADS WA	\$2,546.50
		Patch Repairs, Fence Road	
EFT19226	13/05/2022	SW TAYLOR	\$1,210.00
		Quarterly OSH Service	
EFT19227	13/05/2022	ULTIMO PARTNERS PTY LTD	\$3,401.81
		Plant Hire	
EFT19228	13/05/2022	VALLEY AIRCONDITIONING AND REFRIGERATION	\$6,980.60
		Air conditioner Service to Housing & Buildings	
EFT19229	13/05/2022	SYNERGY	\$68.40
		Electricity, 21 Bull Street	
EFT19230	13/05/2022	WESTRAC PTY LTD	\$30.11
		Parts, Seals	
EFT19231	13/05/2022	INDUSTRIAL AUTOMATION GROUP	\$660.00
		Electric Actuator	
EFT19232	13/05/2022	WA DISTRIBUTORS PTY LTD	\$755.05
		Cleaning Supplies	
EFT19233	24/05/2022	ACRES OF TASTE	\$981.00
		Catering Council Meeting May 22 & Coffee Beans	
EFT19234	24/05/2022	COUNTRY WIDE FRIDGE LINES PTY TLD	\$193.60
		Freight on Bar Purchase	
EFT19235	24/05/2022	COCA-COLA AMATIL (AUST) PTY LTD	\$215.55
		Soft Drinks	
EFT19236	24/05/2022	DEPIAZZI & SONS, T.J.	\$4,211.93
		Woodland Chips & Mulch	
EFT19237	24/05/2022	DEPARTMENT OF WATER AND ENVIRIONMENTAL REGULATION	\$324.80
		Rubbish Tip Annual Licence Renewal	
EFT19238	24/05/2022	EDWARDS ISUZU UTE	\$259.03
		Wiper Blade Set	
EFT19240	24/05/2022	PETER & REBECCA HALL	\$106.62
		Mobile Phone Usage	
EFT19241	24/05/2022	KULIN SOCIAL CLUB	\$150.00
		Payroll Deductions	
EFT19242	24/05/2022	K & J MOTOR SERVICE	\$162.30
		Vehicle Inspections	
EFT19243	24/05/2022	KULIN ERINDALE UNITS	\$1,940.00
		Accommodation, Landscape Australia	
EFT19244	24/05/2022	MCINTOSH & SON	\$141.15
		Hydraulic Hose	
EFT19245	24/05/2022	NEWDEGATE STOCK & TRADING CO	\$2,266.00
		AD Blue 1,000 Litres	
EFT19246	24/05/2022	NARROGIN STIHL	\$815.54
		Chainsaw & File	
EFT19247	24/05/2022	NAPA KEWDALE	\$526.25
		Parts	

Shire of Kulin

EFT & Chq Listing for period ended 31 May 2022

CHQ / EFT No.	DATE	DESCRIPTION	AMOUNT
EFT19248	24/05/2022	EXURBAN RURAL & REGIONAL PLANNING	\$1,156.81
		Town Planning Consulting Services April 2022	
EFT19249	24/05/2022	REPCO	\$31.90
		Gasket Material & Freight	
EFT19250	24/05/2022	SWAN BREWERY COMPANY PTY LTD	\$2,931.87
		Bar Purchase	
EFT19251	24/05/2022	SPYKER BUSINESS SOLUTIONS	\$6,788.57
		IT Support for April 2022	
EFT19252	24/05/2022	T-QUIP	\$322.15
		Depot Supplies	
EFT19253	24/05/2022	GOVERNMENT OF WESTERN AUSTRALIA SOUTH REGIONAL TAFE	\$71.70
		Chemical Course, Wayne Clancy	
EFT19254	24/05/2022	THE HONDA SHOP	\$372.35
		Spring clutch, Cable Compthrot, Blade Kit	
EFT19255	24/05/2022	OFFICEWORKS BUSINESS DIRECT	\$343.85
		Stationery	
EFT19256	30/05/2022	AUSTRALIAN TAXATION OFFICE	\$21,482.00
		Business Activity Statement April 2022	
EFT19257	30/05/2022	ADVERTISER PRINT	\$1,018.00
		Caravan Park Receipt Books & Municipal Cheques	
EFT19258	30/05/2022	BEST OFFICE SYSTEMS	\$88.00
		CRC Photocopier Maintenance	
EFT19259	30/05/2022	CORSIGN (WA) PYT LTD	\$5,130.95
		Various Signs	
EFT19260	30/05/2022	DEPARTMENT OF FIRE AND EMERGENCY SERVICES	\$5,193.22
		ESLB 4th QTR Contribution	
EFT19261	30/05/2022	MULLAN ELECTRICAL PTY LTD	\$1,168.75
		Replace 5 Panel Lights, Check Faulty A/C	
EFT19262	30/05/2022	MCINTOSH & SON	\$136.40
		Hydraulic Hose	
EFT19263	30/05/2022	NARROGIN STIHL	\$935.00
		Chainsaw	
EFT19264	30/05/2022	NARROGIN NURSERY AND CAFE	\$1,386.00
		Trees & Planting Mix for Cemetery Entrance	
EFT19265	30/05/2022	OIL TECH FUEL	\$63,280.57
		Bulk Fuel Purchase	
EFT19266	30/05/2022	PSL LEGAL	\$1,650.00
		Independent Workplace Advisory Services	
EFT19267	30/05/2022	SWAN BREWERY COMPANY PTY LTD	\$69.14
		Bar Purchase	
EFT19268	30/05/2022	SW TAYLOR	\$2,200.00
		Revision & Updating OSH Process & Web Page	
EFT19269	30/05/2022	WA DISTRIBUTORS PTY LTD	\$682.95
		Cleaning Supplies	
37418	06/05/2022	CHADSON ENGINEERING PTY LTD	\$718.30
		Pump, Aquatic Centre	
37419	06/05/2022	WATER CORPORATION	\$111.89
		Water Usage, Dudinin Sports Oval	
37420	13/05/2022	NICOLE JENNIFER THOMPSON	\$120.00
		Linen, Backpackers	
DD8150.1	01/05/2022	AWARE SUPER	\$10,427.97
		Payroll Deductions	
DD8150.2	01/05/2022	BT SUPER FOR LIFE	\$187.04
		Superannuation Contributions	
DD8150.3	01/05/2022	BENDIGO SUPERANNUATION PLAN	\$214.16
		Superannuation Contributions	
DD8150.4	01/05/2022	STATEWIDE SUPER	\$198.25
		Superannuation Contributions	

Shire of Kulin

EFT & Chq Listing for period ended 31 May 2022

CHQ / EFT No.	DATE	DESCRIPTION	AMOUNT
DD8150.5	01/05/2022	COLONIAL FIRST STATE FIRST CHOICE WHOLESALE PERSONAL SUPER	\$876.21
		Superannuation Contributions	
DD8150.6	01/05/2022	AUSTRALIAN SUPERANNUATION	\$293.40
		Superannuation Contributions	
DD8150.7	01/05/2022	CBUS SUPER	\$485.49
		Superannuation Contributions	
DD8150.8	01/05/2022	MLC MASTERKEY SUPERANNUATION	\$296.44
		Superannuation Contributions	
DD8150.9	01/05/2022	DALHALL HOLDINGS PTY LTD	\$480.78
		Superannuation Contributions	
DD8156.1	01/05/2022	BENDIGO BANK	\$0.70
		Bank Charges	
DD8156.2	06/05/2022	SYNERGY	\$7,797.57
		Electricity, FRC	
DD8156.3	02/05/2022	BENDIGO BANK	\$114.55
		Bank Charges	
DD8156.4	02/05/2022	FIRST DATA MERCHANT SOLUTIONS AUSTRALIA PTY LTD	\$589.99
		Fuel Facility FDMSA Fee	
DD8156.5	02/05/2022	WESTNET INTERNET SERVICES	\$229.85
		Westnet Service	
DD8156.6	02/05/2022	CARLTON UNITED BREWERIES PTY LTD	\$954.76
		Bar Purchase	
DD8156.7	04/05/2022	BENDIGO BANK	\$8.10
		Bank Charges	
DD8159.1	02/05/2022	BENDIGO BANK	\$129.69
		Bank Charges	
DD8164.1	01/05/2022	CREDIT CARD - MASTER CARD	\$2,911.36
		Statement April 2022	
DD8167.1	15/05/2022	AWARE SUPER	\$10,529.17
		Superannuation Contributions	
DD8167.2	15/05/2022	BENDIGO SUPERANNUATION PLAN	\$203.92
		Superannuation Contributions	
DD8167.3	15/05/2022	HOSTPLUS SUPERANNUATION FUND	\$347.53
		Superannuation Contributions	
DD8167.4	15/05/2022	COLONIAL FIRST STATE FIRST CHOICE WHOLESALE PERSONAL SUPER	\$876.21
		Superannuation Contributions	
DD8167.5	15/05/2022	AUSTRALIAN SUPERANNUATION	\$301.68
		Superannuation Contributions	
DD8167.6	15/05/2022	CBUS SUPER	\$472.28
		Superannuation Contributions	
DD8167.7	15/05/2022	MLC MASTERKEY SUPERANNUATION	\$249.99
		Superannuation Contributions	
DD8167.8	15/05/2022	DALHALL HOLDINGS PTY LTD	\$480.78
		Superannuation Contributions	
DD8167.9	15/05/2022	PRIME SUPERANNUATION	\$438.05
		Superannuation Contributions	
DD8171.1	16/05/2022	TELAIR PTY LTD	\$614.90
		IT Support Monthly Access Fee	
DD8171.2	18/05/2022	BENDIGO BANK	\$8.25
		Bank Charges	
DD8171.3	23/05/2022	SYNERGY	\$8,542.94
		Electricity Feb/April 2022	
DD8171.4	24/05/2022	BENDIGO BANK	\$3.45
		Bank Charges	
DD8171.5	27/05/2022	SYNERGY	\$116.07
		Electricity Public Toilets	
DD8171.6	26/05/2022	CARLTON UNITED BREWERIES PTY LTD	\$623.84

Shire of Kulin

EFT & Chq Listing for period ended 31 May 2022

CHQ / EFT No.	DATE	DESCRIPTION	AMOUNT
		Bar Purchase	
DD8171.7	30/05/2022	CARLTON UNITED BREWERIES PTY LTD	\$190.74
		Bar Purchase	
DD8171.8	30/05/2022	TELSTRA	\$338.50
		Mobile Phone Usage	
DD8171.9	30/05/2022	BENDIGO BANK	\$2.10
		Bank Charges	
DD8175.1	31/05/2022	SYNERGY	\$2,091.14
		Supply Charge Only, Aquatic Centre	
DD8176.1	29/05/2022	AWARE SUPER	\$10,668.72
		Superannuation Contributions	
DD8176.2	29/05/2022	BENDIGO SUPERANNUATION PLAN	\$203.74
		Superannuation Contributions	
DD8176.3	29/05/2022	HOSTPLUS SUPERANNUATION FUND	\$192.65
		Superannuation Contributions	
DD8176.4	29/05/2022	COLONIAL FIRST STATE FIRST CHOICE WHOLESALE PERSONAL SUPER	\$876.21
		Superannuation Contributions	
DD8176.5	29/05/2022	AUSTRALIAN SUPERANNUATION	\$307.85
		Superannuation Contributions	
DD8176.6	29/05/2022	CBUS SUPER	\$444.06
		Superannuation Contributions	
DD8176.7	29/05/2022	MLC MASTERKEY SUPERANNUATION	\$317.75
		Superannuation Contributions	
DD8176.8	29/05/2022	DALHALL HOLDINGS PTY LTD	\$480.78
		Superannuation Contributions	
DD8176.9	29/05/2022	PRIME SUPERANNUATION	\$431.75
		Superannuation Contributions	
DD8150.10	01/05/2022	PRIME SUPERANNUATION	\$429.54
		Superannuation Contributions	
DD8150.11	01/05/2022	HOSTPLUS SUPERANNUATION FUND	\$359.99
		Superannuation Contributions	
DD8150.12	01/05/2022	SUNSUPER SUPERANNUATION FUND	\$134.29
		Superannuation Contributions	
DD8150.13	01/05/2022	REST SUPERANNUATION	\$691.20
		Superannuation Contributions	
DD8167.10	15/05/2022	SUNSUPER SUPERANNUATION FUND	\$181.43
		Superannuation Contributions	
DD8167.11	15/05/2022	REST SUPERANNUATION	\$623.35
		Superannuation Contributions	
DD8167.12	15/05/2022	BT SUPER FOR LIFE	\$187.04
		Superannuation Contributions	
DD8171.10	13/05/2022	BENDIGO BANK	\$4.20
		Bank Charges	
DD8171.11	06/05/2022	BENDIGO BANK	\$6.15
		Bank Charges	
DD8171.12	09/05/2022	TELSTRA	\$86.97
		Telephone	
DD8171.13	10/05/2022	SYNERGY	\$816.49
		Electricity Caravan Park & Hostel	
DD8171.14	13/05/2022	SYNERGY	\$188.52
		Electricity Pingaring Toilets	
DD8171.15	17/05/2022	TELSTRA	\$1,782.58
		Telephone	
DD8176.10	29/05/2022	SUNSUPER SUPERANNUATION FUND	\$177.77
		Superannuation Contributions	
DD8176.11	29/05/2022	REST SUPERANNUATION	\$623.35
		Superannuation Contributions	
DD8176.12	29/05/2022	BT SUPER FOR LIFE	\$117.14

Shire of Kulin

EFT & Chq Listing for period ended 31 May 2022

CHQ / EFT No.	DATE	DESCRIPTION	AMOUNT
		Superannuation Contributions	
7181294	04/05/2022	BULK PAYMENT	\$71,945.17
		Payroll	
7218674	18/05/2022	BULK PAYMENT	\$75,377.06
		Payroll	
Sub-total: EFT & Chq Payments			\$1,070,292.55
TOTAL PAYMENTS FOR MONTH ENDING 31 May 2022			\$1,070,292.55



Shire of Kulin

MONTHLY FINANCIAL REPORT

For the period ended 31 May 2022

Presented to Ordinary Council Meeting

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Note 7 Major Variances

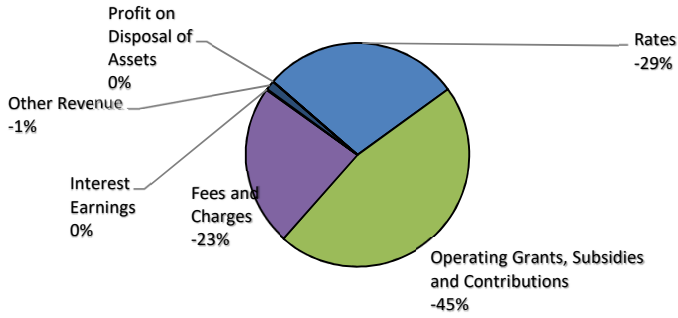
Note 8 Receivables

**LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996**

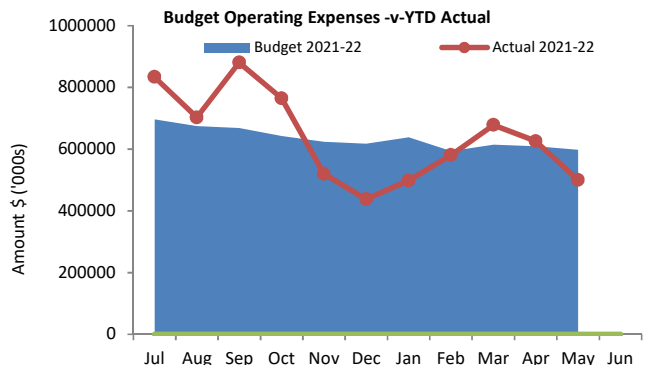
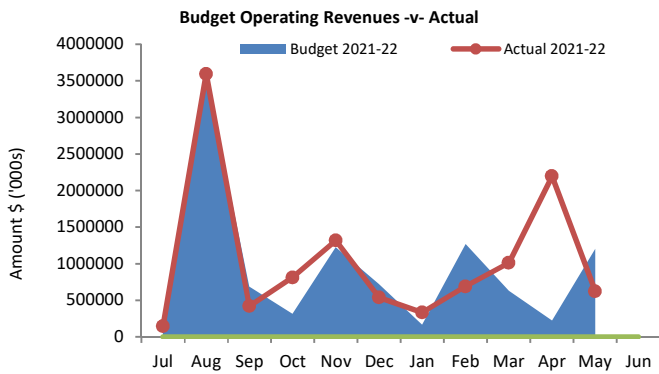
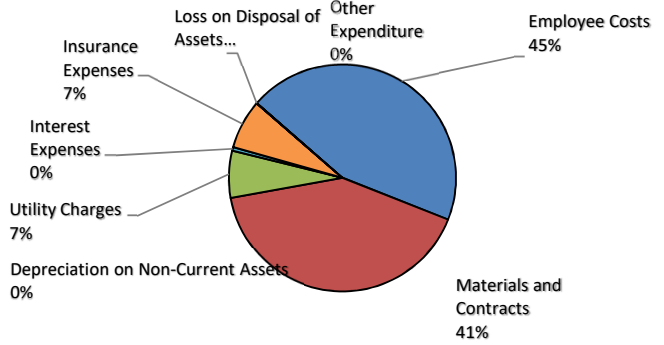
Shire of Kulin
SUMMARY INFORMATION - GRAPHS
 For the period ended 31 May 2022

OPERATING ACTIVITIES

OPERATING REVENUE

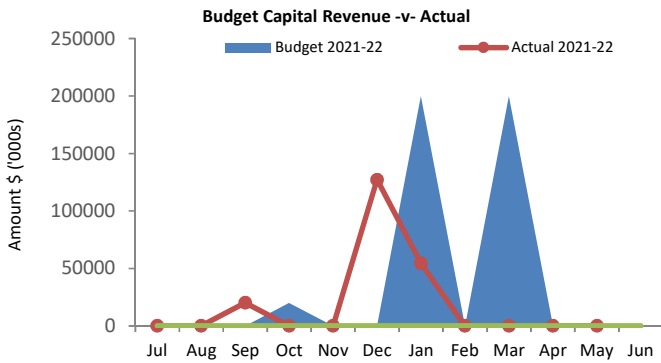


OPERATING EXPENSES

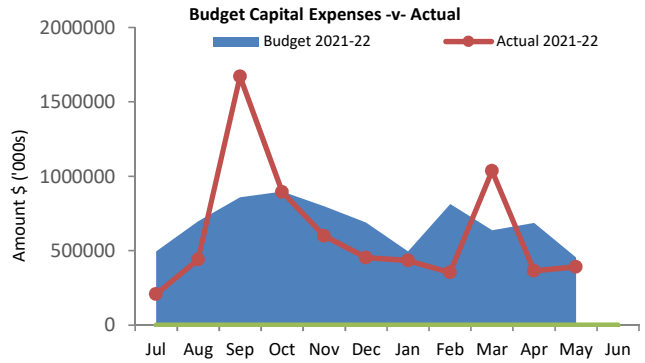


INVESTING ACTIVITIES

CAPITAL REVENUE



CAPITAL EXPENSES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

Shire of Kulin
STATEMENT OF FINANCIAL ACTIVITY
(Statutory Reporting Program)
For the period ended 31 May 2022

	Ref Note	Original Budget	Amended Budget	YTD Amended Budget	YTD Actual	Var.	Var.	
			\$	\$	\$	\$	%	
Opening Funding Surplus(Deficit)	1(a)	1,667,682	1,745,790	1,745,790	1,745,790	(0)	(0%)	
Operating Revenues								
General Purpose Funding		977,242	1,138,242	1,136,507	2,969,755	1,833,248	62%	▲
General Purpose Funding - Rates	2	2,076,205	2,076,205	2,076,205	2,085,093	8,888	0%	
Governance		43,961	43,961	40,293	43,501	3,208	7%	
Law, Order and Public Safety		40,400	40,400	32,213	50,558	18,345	36%	▲
Health		0	0	0	7,694	7,694	100%	
Education and Welfare		240,500	240,500	224,788	287,024	62,236	22%	▲
Housing		110,297	110,297	101,112	111,817	10,705	10%	
Community Amenities		101,224	101,224	100,624	103,405	2,781	3%	
Recreation and Culture		219,999	219,999	206,743	225,720	18,977	8%	
Transport		491,556	516,556	411,665	451,874	40,209	9%	
Economic Services		744,440	744,440	690,755	1,028,271	337,516	33%	▲
Other Property and Services		121,330	121,330	110,932	258,155	147,223	57%	▲
Total		5,167,154	5,353,154	5,131,837	7,622,865	2,491,028		
Operating Expense								
General Purpose Funding		(107,884)	(107,884)	(82,665)	(79,621)	(3,044)	(4%)	
Governance		(252,305)	(252,305)	(209,280)	(214,834)	5,554	3%	
Law, Order and Public Safety		(152,521)	(152,521)	(142,621)	(156,290)	13,669	9%	
Health		(122,526)	(122,526)	(107,897)	(92,662)	(15,235)	(16%)	▼
Education and Welfare		(321,635)	(321,635)	(295,741)	(300,799)	5,058	2%	
Housing		(232,703)	(232,703)	(214,921)	(105,313)	(109,608)	(104%)	▼
Community Amenities		(367,344)	(367,344)	(325,310)	(302,828)	(22,482)	(7%)	
Recreation and Culture		(1,318,666)	(1,318,665)	(1,224,019)	(1,084,064)	(139,955)	(13%)	▼
Transport		(3,376,833)	(3,687,345)	(3,292,364)	(3,330,110)	37,746	1%	
Economic Services		(1,104,365)	(1,104,365)	(1,016,065)	(1,275,894)	259,829	20%	▲
Other Property and Services		(78,194)	(78,194)	(71,320)	(367,789)	296,469	81%	▲
Total		(7,434,976)	(7,745,487)	(6,982,203)	(7,310,205)	328,002		
Funding Balance Adjustment								
Add back Depreciation	3(c)	2,973,728	2,973,728	2,725,932	2,730,482	4,550	0%	
Adjust (Profit)/Loss on Asset Disposal	3(b)	548	548	0	(37,995)	(37,995)	100%	
Total Adjustments		2,974,275	2,974,276	2,725,932	2,692,487	2,785,585		
Investing Activities								
Proceeds from Capital Grants	5	5,883,701	5,435,820	4,612,820	3,433,801	(1,179,019)	(34%)	▼
Proceeds from disposal of assets	3(b)	324,000	324,000	279,000	300,000	21,000	7%	
Payments for property, plant and equipment and infrastructure	3(a)	(8,718,086)	(8,112,247)	(7,448,993)	(6,372,985)	(1,076,008)	-17%	▼
		(2,510,385)	(2,352,427)	(2,557,173)	(2,639,184)			
Financing Activities								
Transfer from reserves	4	560,000	560,000	280,000	200,000	80,000	0%	
Repayment of debentures	6	(93,302)	(93,302)	(46,651)	(46,297)	(354)	0%	
Transfer to reserves	4	(279,400)	(279,400)	(139,700)	(3,178)	(136,522)	0%	
		187,298	187,298	93,649	150,525	(56,876)		
Closing Funding Surplus/(Deficit)	1(a)	51,048	162,604	157,832	2,262,278			

Shire of Kulin
STATEMENT OF FINANCIAL POSITION
For the period ended 31 May 2022

	2021	2022
	\$	\$
CURRENT ASSETS		
Cash at Bank	2,337,706	2,564,358
Cash at Bank (Reserves & Restricted Funds)	2,124,061	1,927,239
Trade and other receivables	320,478	66,305
Contract Assets	157,173	227,517
Sundry Debtors - Rates	48,759	86,550
Inventories	60,710	77,927
TOTAL CURRENT ASSETS	5,048,888	4,949,897
CURRENT LIABILITIES		
Contract Liabilities	(250,000)	(123,485)
Sundry Creditors	(434,423)	(78,488)
Accruals	(30,895)	(88,662)
Employee Provisions (Current)	(448,646)	(448,646)
ATO Liabilities	(15,073)	(21,098)
Borrowings (Current)	(93,302)	(47,005)
TOTAL CURRENT LIABILITIES	(1,272,338)	(807,384)
TOTAL NET CURRENT ASSETS	3,776,549	4,142,513
NON-CURRENT ASSETS		
Land & Buildings	20,763,320	20,816,522
Construction other than Buildings	603,833	1,343,429
Plant & Equipment	3,023,513	3,251,704
Furniture & Equipment	209,728	196,771
Motor Vehicles	1,299,567	1,288,493
Infrastructure	108,222,878	110,606,419
Shares - Kulin (Bendigo) Bank	5,000	5,000
Units Held - Local Government House Trust	71,221	73,807
TOTAL NON-CURRENT ASSETS	134,199,061	137,582,145
NON CURRENT LIABILITIES		
Borrowings (Non-Current)	(979,881)	(979,881)
Employee Provisions (Non-Current)	(56,853)	(56,853)
TOTAL NON-CURRENT LIABILITIES	(1,036,735)	(1,036,735)
TOTAL NET CURRENT ASSETS	136,938,876	140,687,923
Asset Revaluation - Infrastructure	80,027,800	80,027,800
Asset Revaluation - Property, Plant & Equipment	1,851,617	1,851,617
Asset Revaluation - Land & Buildings	11,639,170	11,639,170
Accumulated Reserves	2,124,061	1,927,239
Accumulated Surplus	41,296,228	45,242,097
TOTAL EQUITY	136,938,876	140,687,923

- 0

Shire of Kulin
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 1(a) - Net Current Assets Composition

	Budget Last Year Closing 30-Jun-21	Actual Last Year Closing 30-Jun-21	Year to Date 31-May-22
Current Assets			
Cash and Cash Equivalents	4,010,595	4,461,768	4,491,598
Accounts Receivable - Rates	69,220	38,738	77,720
Accounts Receivable - Sundry	271,384	329,951	73,881
Inventories	59,377	60,710	77,927
Other	3,007	157,173	227,517
Less: Current Liabilities			
Contract Liabilities	0	(250,000)	(123,485)
Sundry Creditors	(372,755)	(433,875)	(77,234)
Payroll Accruals	(86,562)	(30,895)	(88,662)
Provision for Annual Leave	(169,883)	(185,833)	(185,833)
Provision for Long Service Leave (Current)	(217,364)	(262,812)	(262,812)
ATO Liability	(17,828)	(15,073)	(21,098)
Borrowings (Current)	(90,511)	(93,302)	(47,005)
Adjustments to Current Assets			
Less: Reserves (Restricted Cash)	(1,871,837)	(2,124,061)	(1,927,239)
Add: Borrowings (Current)	90,511	93,302	47,005
Closing funding surplus/(deficit)	1,677,353	1,745,790	2,262,278

Current And Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

Note 1(b) - Banking Information

	General Ledger Balance 31-May-22	Bank Statement Balance 31-May-22
Cash at Bank - Unrestricted		
Municipal Funds	253,400	299,450
Freebairn Recreation Centre	38,587	38,587
Investments	2,268,772	2,268,772
Till Float	3,100	3,420
Petty Cash	500	500
	2,564,358	2,610,729
Cash at Bank - Restricted		
Reserve Funds	1,927,239	1,927,239
	1,927,239	1,927,239

Shire of Kulin
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 2 - Rating information

Rate Type	Rate in \$	Number of properties	Rateable Value	Budgeted Rate Revenue	Actual Rate Revenue
General Rate					
Gross Rental Value					
Residential	0.10657	137	1,220,492	130,068	199,598
Industrial	0.10657	13	116,376	12,402	-
Commercial	0.10657	28	447,448	47,685	-
Rural	0.10657	11	88,608	9,443	-
Unimproved Value					
Rural	0.00961	342	200,408,000	1,925,921	1,930,779
Mining	0.00961	1	56,767	546	-
Sub-total		532	202,337,691	2,126,065	2,130,376
Minimum Payment					
Gross Rental Value					
Residential	466.08	8	3,955	3,729	11,186
Industrial	466.08	5	9,736	2,330	-
Commercial	466.08	4	8,600	1,864	-
Rural	466.08	7	12,795	3,263	-
Unimproved Value					
Rural	466.08	14	439,800	6,525	19,109
Mining	466.08	26	255,008	12,118	-
Sub-total		64	729,894	29,829	30,295
		596	203,067,585	2,155,894	2,160,671
Discount				(93,000)	(89,638)
Concessions/Write-offs				(11,100)	(10,353)
Total raised from general rates				2,051,794	2,060,681
Ex-Gratia Rates				24,412	24,412
Total Rates				2,076,206	2,085,093

All land (other than exempt land) in the Shire of Kulin is rated according to its Gross Rental Value (GRV) in townsites or Unimproved Value (UV) in the remainder of the Shire of Kulin.

The general rates detailed for the 2020/21 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

Shire of Kulin
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 3 - Asset information

Note 3(a) - Asset Acquisitions

	Original Budget	Amended Budget	YTD Budget	YTD Actual	Category	Renewal/Replace	New Asset
E042400	15,200	15,200	15,200	8,750	F&E	Y	
E134500	100,000	30,000	30,000	18,077	F&E	Y	
E053730	50,000	50,000	50,000	35,358	OC		Y
E084105	15,000	15,000	15,000	-	F&E	Y	
E091100	400,000	400,000	320,000	-	L&B	Y	
E091107	-	-	-	29,119	L&B	Y	
E091112	112,687	112,687	112,687	35,043			
E091114	-	-	-	24,777			
E092116	-	-	-	19,068			
E107131	30,761	5,761	5,761	7,568	OC		Y
E112100	100,000	100,000	-	21,500	L&B	Y	
E113905	420,000	405,000	405,000	256,872	L&B	Y	
E113940	60,000	80,000	80,000	-	P&E		Y
	20,000	-	-	-	P&E		Y
E117057	45,000	-	-	-	L&B	Y	
E113600	-	150,000	150,000	-	L&B	Y	
E117110	5,000	5,000	-	-	L&B	Y	
E123100	255,000	255,000	255,000	234,800	P&E	Y	
E123100	100,000	100,000	100,000	96,000	P&E	Y	
E123100	313,000	313,000	313,000	312,350	P&E	Y	
E123100	-	-	-	15,422	P&E		
E123100	65,000	65,000	-	-	P&E		Y
E123100	26,500	26,500	-	35,515	P&E		Y
E123105	45,000	45,000	-	48,563	MV		Y
E123105	55,000	55,000	55,000	60,921	MV	Y	
E123105	59,786	59,786	-	60,214	MV	Y	
E123105	73,876	73,876	73,876	73,876	MV	Y	
E123105	50,000	50,000	-	-	MV		Y
E121500	573,604	573,604	525,800	587,211	Inf	Y	
E121520	544,631	544,631	499,246	439,086	Inf	Y	
E121750	687,047	358,821	328,922	239,136	Inf	Y	
E121551	2,421,425	2,257,243	2,233,626	2,308,804	Inf	Y	
E121260	425,593	425,593	390,137	385,365	Inf	Y	
E121550	465,116	490,116	449,273	132,064	Inf	Y	
E126211	108,431	-	-	-	Inf	Y	
E121580	107,491	107,491	98,527	1,538	Inf		Y
E117100	809,040	809,040	809,040	706,005	OC		Y
E132700	25,000	-	-	-	L&B		Y
E132600	100,000	100,000	100,000	-	Inf		Y
E132600	33,898	33,898	33,898	33,304	L&B	Y	
E139200	-	-	-	24,643	P&E		
E136045	-	-	-	122,034	L&B	Y	
	8,718,086	8,112,247	7,448,993	6,372,985			

Note 3(b) - Disposal of Assets

Asset Description	Net Book Value	Net Book Value	Budget		YTD Actual		
			Proceeds on Sale	(Profit)/Loss on Sale	Net Book Value	Proceeds on Sale	(Profit)/Loss on Sale
PE170 - Kawasaki Wheel Loader	136,500	136,500	105,000	31,500	130,212	105,000	25,212
PE167 - 2014 Isuzu GIGA CXZ 455	36,000	36,000	85,000	(49,000)	35,321	95,455	(60,134)
MV144 - Fuso Dual Cab Utility	4,312	4,312	20,000	(15,688)	19,789	20,000	(211)
MV170 - 2018 Holden Colorado	21,797	21,797	20,000	1,797	20,390	29,091	(8,701)
PE111 - Forklift	4,312	4,312	8,000	(3,688)	-	-	0
PMV186 - Toyota Prado (WM)	58,051	58,051	49,000	9,051	56,294	50,454	5,840
MV120 - Toyota Hilux	18,164	18,164	22,000	(3,836)	-	-	0
PE143 - Isuzu NPR Single Axle Truck	45,411	45,411	15,000	30,411	-	-	0
	324,547	324,547	324,000	547	262,005	300,000	(37,995)

Shire of Kulin
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 4 - Cash Backed Reserves

Reserve	Full year Budget				Actual - YTD			
	Opening Balance	Transfer to	Transfer from	Closing Balance	Opening Balance	Transfer to	Transfer from	Closing Balance
Leave	388,570	1,164	-	389,734	388,570	582	-	389,152
Plant	550,346	1,650	200,000	351,996	550,346	822	200,000	351,168
Building	334,503	1,000	200,000	135,503	334,503	501	-	335,004
Admin Equipment	29,321	88	-	29,409	29,321	44	-	29,365
Natural Disaster	143,172	430	20,000	123,602	143,172	214	-	143,386
Joint Venture Housing	76,378	230	-	76,608	76,378	114	-	76,492
FRC Surface & Equipment	182,583	548	140,000	43,131	182,583	273	-	182,856
Medical Services	115,662	344	-	116,006	115,662	173	-	115,835
Fuel Facility	82,271	282	-	82,553	82,271	123	-	82,394
Sportsperson Scholarship	13,702	42	-	13,744	13,702	21	-	13,723
Freebairn Rec Centre	207,553	622	-	208,175	207,553	311	-	207,864
Short Stay Accommodation	-	273,000	-	273,000	-	-	-	-
	2,124,061	279,400	560,000	1,843,461	2,124,061	3,178	200,000	1,927,239

Reserve Details	Reserve Details	Anticipated Use Date	Informal Min.	Informal Max.
Leave	To fund employee long service and annual leave entitlements	-	-	As req
Plant	To fund the purchase of major plant. On average plant replacement cost approx. \$450k annually, on years where we spend less than this the difference is banked in to reserve. In years where we spend more we draw from the reserve.	-	350,000	-
Building	To fund the development of future housing	-	-	-
Admin Equipment	To fund the replacement of administration equipment.	-	50,000	100,000
Natural Disaster	To fund the LG contribution as specified through the WANDRRA guidelines and other natural disaster recovery expenditure.	-	100,000	-
Joint Venture Housing	A maintenance reserve to fund the long term maintenance of each Joint Venture Housing arrangement.	-	-	-
FRC Surface & Equipment	To fund the replacement of equipment and sports surfaces at the Freebairn Recreation Facility as necessary.	-	-	-
Medical Services	To fund the recruitment and provision of medical services in the future. Difference between the budgeted and actual expenditure is	-	100,000	150,000
Fuel Facility	To fund the replacement of the equipment at the fuel facility. Net profit from the sale of fuel is transferred to this reserve.	-	75,000	200,000
Sportsperson Scholarship	To fund the development of local sportspersons.	-	-	15,000
Freebairn Rec Centre	To fund maintenance and replacement of land and building assets at the FRC	-	100,000	-
Short Stay Accommodation	To fund the construction of short stay accommodation	30/06/2022	-	250,000

Shire of Kulin
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 5 - Operating Grants

Grant Source	Purpose	Original Budget	Amended Budget	YTD Budget	YTD Actual
Grants Commission	Federal financial assistance grants	950,000	1,111,000	1,111,000	2,933,269
Fire & Emergency Services	Emergency Services Levy Operating Grant	32,000	32,000	24,000	44,377
KCCC Sustainability Grant	Childcare Sustainability Grant	50,000	50,000	50,000	65,000
Main Roads	State Direct Grant (Untied Road Funding)	205,000	230,000	230,000	229,474
Department of Primary Industries & Regional Development	Community Resource Centre Funding	100,000	100,000	100,000	105,320
		1,337,000	1,523,000	1,515,000	3,377,440

Capital Grants

Grant Source	Purpose	Original Budget	Amended Budget	YTD Budget	YTD Actual
Main Roads	Regional Road Group Road Construction	365,000	375,000	375,000	269,051
Local Roads & Community Infrastructure Program	Federal Government Stimulus	1,544,591	1,073,916	1,073,916	401,151
Lighting Grant	Tennis Club & Grant	30,000	65,000	65,000	10,000
AAAP	Cultivating Kulin & Lotterywest	100,000	400,000	400,000	100,000
HVSPP	Heavy Vehicle Road Construction	330,000	330,000	-	-
WSFN	WSFN Road Construction	2,260,000	2,116,000	1,623,000	1,691,200
Department of Infrastructure	Roads to Recovery Road Construction	534,904	534,904	534,904	434,903
RADS	Varley Airstrip	79,206	-	-	-
Main Roads	Black Spot Road Construction	340,000	241,000	241,000	167,095
Department of Water	Community Water Supply	300,000	300,000	300,000	360,401
		5,883,701	5,435,820	4,612,820	3,433,801

Shire of Kulin
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 6 - Borrowings

	Budget				Actual			
	Principal 01/07/2021	Principal Repayments	Principal 30/06/2022	Interest Repayments	Principal 01/07/2021	Principal Repayments	Principal 30/04/22	Interest Repayments
Loan 1 Administration Building	1,073,183	93,302	979,881	39,464	1,073,183	46,297	1,026,886	20,197
	1,073,183	93,302	979,881	39,464	1,073,183	46,297	1,026,886	20,197

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 8 - Receivables

Rates receivable	Previous 2020-21	Current 2021-22
	\$	\$
Opening arrears previous years	68,791	57,236
Levied this year	2,271,465	2,305,903
Less - collections to date	(2,283,020)	(2,266,217)
Equals current outstanding	57,236	96,922
Net rates collectable	57,236	96,922
% Collected	97.6%	95.9%

Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	0	68,345	2,299	2,685	0	73,329
Percentage	0.0%	93.2%	3.1%	3.7%	0%	
Balance per trial balance						
Sundry receivable						73,329
Allowance for impairment of receivables						0
Total receivables general outstanding						73,329
Amounts shown above include GST (where applicable)						

KEY INFORMATION

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for impairment of receivables is raised when there is objective evidence that they will not be collectible.

Shire of Kulin
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 7 - Explanation of Material Variances

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2021-22 year is \$10,000 and 10.00%.

Revenue from operating activities	Var \$	Var %	Explanation
			Advance payment of 2022/23 Financial Assistance Grants received in April - \$1,821,861. This grant is untied so recognised when received.
General purpose funding - other	1,833,248	62%	
General purpose funding - rates	8,888	0%	Below 10% & \$10,000 threshold
Governance	3,208	7%	Below 10% & \$10,000 threshold
Law, order and public safety	18,345	36%	ESL Operating Grant for BFB - additional \$4k per quarter when compared to budget to recoup overspend in 2020/21
Health	7,694	100%	Unbudgeted reimbursement from Shire of Corrigin for Bending Tip Radiometric Testing & Mapping
Education and welfare	62,236	22%	Childcare centre fees \$41k above budget. Sustainability Grant \$15,000 higher than budgeted for and received earlier than budgeted. Unbudgeted private works income from the school for mowing the oval.
Housing	10,705	10%	Rental income \$9k above budget.
Community amenities	2,781	3%	Below 10% & \$10,000 threshold
Recreation and culture	18,977	8%	Pool income \$7k overbudget for season. FRC income overbudget due to higher membership income and improved recording of Shire Community Contributions.
Transport	40,209	9%	Timing difference - \$69k profit of sale of assets so far, which wasn't budgeted until June. WSNF Project Management Income \$30k underbudget - this is a timing difference due to quarterly invoicing. This will resolve at 30 June.
Economic services	337,516	33%	Hostel & Caravan Park income \$28k overbudget. Fuel facility income \$293k over budget - part reflection of price increases. \$15k Blazing Swan income not budgeted for. \$23k of CRC traineeship reimbursements not budgeted for. CRC income overbudget across the board. Note sales of standpipe water \$40k underbudget - reflection of high rainfall leading into to summer.
Other property and services	147,223	57%	Private works income higher than what was budgeted for (\$126k) cost of providing private works also higher than budgeted. Mainly related to jobs for Main Roads. Diesel fuel rebate \$11k overbudget and an \$16k insurance claim for the loader wasn't budgeted for.
Expenditure from operating activities	Var \$	Var %	Explanation
General purpose funding	(3,044)	-4%	Below 10% & \$10,000 threshold
Governance	5,554	3%	Below 10% & \$10,000 threshold
Law, order and public safety	13,669	9%	Depreciation allocation \$26k over budget. This is offset by underspend on Emergency Services Building maintenance - had budgeted to install ceiling in BFB truck bay, however this hasn't happened
Health	(15,235)	-16%	Timing difference related to Roe Environmental Services Scheme and Medical Centre billing which are a total of \$20k underbudget. Offset by purchase of 2000 RAT tests which were not budgeted for - these are being sold to the public at cost.
Education and welfare	5,058	2%	Below 10% & \$10,000 threshold
Housing	(109,608)	-104%	Housing renovations have been capitalised - refer to Asset Information page. Patios for Johnston St Units and Bathroom at Ellson St in budget as R&M. Depreciation \$26k underbudget - this is partly offset in the Other Property & services section below (housing allocated to works employees).
Community amenities	(22,482)	-7%	Rubbish collection costs under budget - Avon Waste invoice for May 22 not recorded until June.

Shire of Kulin
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ended 31 May 2022

Note 7 - Explanation of Material Variances

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2021-22 year is \$10,000 and 10.00%.

Revenue from operating activities	Var \$	Var %	Explanation
Recreation and culture	(139,955)	-13%	Depreciation \$80k underbudget but consistent with last year - we will review this allocation for the 22/23 budget. FRC wages \$36k underbudget - no FRC Manager and open less due to COVID.
Transport	37,746	1%	Timing difference - \$89k loss on sale of assets not budgeted for until June. \$31k recorded loss on sale incurred year to date. \$37k in flood damage repairs not budgeted for. These are offset by lower than expected general admin allocation as admin expenses are underbudget.
Economic services	259,829	20%	Fuel purchases higher than budgeted (\$280k) in line with higher sales. Payments to KBR and Lucchesi's following Blazing Swan not budgeted for, nor was the Shire's contribution to KBR (\$30k). CRC costs \$28k underbudget - mainly related to wages for vacant CRC position.
Other property and services	296,469	81%	Expenditure for private works jobs \$118k overbudget - this has all been recovered from customers. Plant allocations & depreciation are being reviewed and may be reallocated at year end.
Investing activities	Var \$	Var %	Explanation
Proceeds from non-operating grants, subsidies and contributions	(1,179,019)	-34%	Income is being recognised based on the completion of work. This has created a timing difference, as grant income budgeted evenly throughout the year. \$400k in WSNF income, remainder of RRG income and \$571k in LRCIP3 received in June.
Proceeds from disposal of assets	21,000	7%	Timing difference and proceeds for plant sold to date \$20k higher than budget
Payments for property, plant and equipment and infrastructure	(1,076,008)	-17%	Timing differences. Some projects will be carried forward to the 22/23 budget.
Financing activities	Var \$	Var %	Explanation
Transfer from reserves	80,000	0%	Timing differences, reserve transfer will be finalised in June 2022
Repayment of debentures	(354)	0%	Below 10% & \$10,000 threshold
Transfer to reserves	(136,522)	0%	Timing differences, reserve transfer will be finalised in June 2022

Shire of Kulin
STATEMENT OF OPERATING
(Statutory Reporting Program)
For the period ended 31 May 2022

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
GENERAL PURPOSE FUNDING							
Rates							
I030001	General Rate - GRV	199,598	199,598	199,598	199,598	(0)	0%
I030101	General Rate - UV	1,926,466	1,926,466	1,926,466	1,926,466	0	0%
I030105	Interim Rates - GRV/UV	0	0	0	4,312	4,312	
I030131	Minimum Rates- GRV	11,186	11,186	11,186	11,186	(0)	0%
I030133	Minimum Rates - UV	18,643	18,643	18,643	19,109	466	3%
I030140	Interest on Instalments	742	742	682	1,012	330	48%
I030141	PENALTY INTEREST	3,500	3,500	3,212	4,383	1,171	36%
I030142	Admin Charge for Instalments	500	500	462	581	119	26%
I030150	EX GRATIA RATES	24,412	24,412	24,412	24,412	0	0%
I030160	Information & Search Fees	1,600	1,600	1,463	3,683	2,220	152%
I030170	LEGAL FEES RECOVERED	4,000	4,000	3,663	17,631	13,968	381%
I030171	LEGAL FEES RECOVERED (NO GST)	6,500	6,500	5,962	5,098	(864)	-14%
	Total Revenue	2,197,147	2,197,147	2,195,749	2,217,472	21,723	0.99%
E030100	Discount Allowed on Rates	93,000	93,000	93,000	89,638	3,362	-4%
E030110	RATES WRITTEN OFF	11,100	11,100	11,100	10,353	747	-7%
E030130	TITLE SEARCHES	660	660	605	0	605	-100%
E030140	Valuation Expenses	16,500	16,500	0	8,198	(8,198)	
E030150	Printing & Stationery	1,200	1,200	0	709	(709)	
E030999	General Admin Allocated	46,284	46,284	42,427	36,167	6,260	-15%
	Total Expenditure	168,744	168,744	147,132	145,065	2,067	
	Sub-total Rates	(2,028,403)	(2,028,403)	(2,048,617)	(2,072,407)	23,790	
General Purpose Grants							
I031100	Grants Commission	950,000	1,111,000	1,111,000	2,933,269	1,822,269	164%
I031102	LRCIP GRANT	1,544,591	1,073,916	1,073,916	401,151	(672,765)	-63%
	Total Revenue	2,494,591	2,184,916	2,184,916	3,334,420	1,149,504	53%
E031999	General Admin Allocated	0	0	0	0	0	
	Total Expenditure	0	0	0	0	0	
	Sub-total General Purpose Grants	(2,494,591)	(2,184,916)	(2,184,916)	(3,334,420)	1,149,504	
General Financing							
I032100	Interest on Municipal	4,000	4,000	3,663	920	(2,743)	-75%
I032110	INTEREST ON PLANT RESERVE	1,650	1,650	1,650	822	(828)	-50%
I032120	Interest on LSL & AL Reserve	1,164	1,164	1,164	582	(582)	-50%
I032130	INTEREST ON BUILDING RESERVE	1,000	1,000	1,000	501	(499)	-50%
I032140	Interest on Admin Equip Reserv	88	88	88	44	(44)	-50%
I032150	Interest on Freebairn Recreation Centre Reserve	622	622	622	311	(311)	-50%
I032160	Interest on Joint Venture Reserve	230	230	230	114	(116)	-50%
I032170	INTEREST ON FRC SURFACE & EQUIP REPLACEM	548	548	548	273	(275)	-50%
I032180	INTEREST ON NATURAL DISASTER RESERVE	430	430	430	214	(216)	-50%
I032185	INTEREST ON FREEBAIRN SPORTSPERSON SCH	42	42	42	21	(21)	-51%
I032198	INTEREST ON FUEL FACILITY RESERVE	282	282	282	123	(159)	-56%
I032197	INTEREST ON MEDICAL SERVICES RESERVE	344	344	344	173	(171)	-50%
	Total Revenue	10,400	10,400	10,063	4,098	(5,635)	
E032100	BANK CHARGES	3,300	3,300	3,025	3,994	(969)	32%
E032150	INTEREST	1,500	1,500	1,375	516	859	-62%
E032999	General Admin Allocated	38,440	38,440	35,233	30,037	5,196	-15%
	Total Expenditure	43,240	43,240	39,633	34,547	5,086	
	Sub-total General Financing	32,840	32,840	29,570	30,449	(549)	
	TOTAL GENERAL PURPOSE FUNDING	(4,490,154)	(4,180,479)	(4,203,963)	(5,376,378)	1,172,745	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
GOVERNANCE							
Members of Council							
I041050	REBATES RECEIVED	500	500	462	0	(462)	-100%
I041297	Profit on Sale of Asset	0	0	0	2,586	2,586	
Total Revenue		500	500	462	2,586	2,124	
E041020	MEMBERS TRAVELLING	4,800	4,800	2,400	1,409	991	-41%
E041030	CONFERENCE EXPENSES	15,500	15,500	15,500	13,416	2,084	-13%
E041050	SITTING FEES	26,015	26,015	13,008	11,340	1,668	-13%
E041060	PRESIDENTIAL ALLOWANCE	8,950	8,950	4,475	4,533	(58)	1%
E041070	DRESS SHIRTS FOR COUNCILLORS	1,000	1,000	913	448	465	-51%
E041075	FBT EXPENSE	2,500	2,500	0	(4,838)	4,838	
E041110	REFRESHMENTS & GOODWILL	20,400	20,400	19,300	27,662	(8,362)	43%
E041111	MEAL ENTERTAINMENT	1,500	1,500	1,375	1,640	(265)	19%
E041150	INSURANCES	4,319	4,319	4,319	4,319	0	0%
E041160	Subscriptions & Donations	24,600	24,600	20,900	24,468	(3,568)	17%
E041161	Printing & Stationery	1,000	1,000	913	180	733	-80%
E041165	Advertising	1,000	1,000	913	610	303	-33%
E041180	Chamber Maintenance	3,000	3,000	2,750	289	2,461	-90%
E041270	Community Contributions	4,200	4,200	3,850	15,291	(11,441)	297%
E041298	Depreciation	914	914	836	0	836	-100%
E041999	General Admin Allocated	84,144	84,144	76,747	65,424	11,323	-15%
Total Expenditure		203,842	203,842	168,199	166,190	2,009	
Sub-total Members of Council		203,342	203,342	167,737	163,604	4,133	
General Administration							
I042040	SUNDRY INCOME	1,200	1,200	1,100	505	(595)	
I042045	REIMBURSEMENTS	1,000	1,000	913	919	6	1%
I042046	CONTRIBUTION TO VEHICLES	29,211	29,211	26,774	18,094	(8,680)	-32%
I042051	VEHICLE CONTRIBUTION - NOVATED LEASES	0	0	0	8,787	8,787	
I042297	PROFIT ON SALE OF ASSET	0	0	0	0	0	
I042390	Traineeship	0	0	0	2,273	2,273	
I042050	STAFF RENT ADMIN	0	0	0	0	0	
I042391	REIMBURSEMENTS - INSURANCE	12,000	12,000	11,000	12,862	1,862	17%
I042440	PHOTOCOPYING & PRINTING	50	50	44	61	17	38%
Total Revenue		43,461	43,461	39,831	43,501	3,670	
E042010	SALARIES	645,263	645,263	591,492	513,057	78,435	-13%
E042015	Admin Long Service Leave	32,164	32,164	27,350	11,107	16,243	-59%
E042020	SUPERANNUATION	103,049	103,049	94,457	93,369	1,088	-1%
E042030	INSURANCE	24,881	24,881	24,881	24,881	0	0%
E042035	STAFF UNIFORMS	3,000	3,000	2,750	1,254	1,496	-54%
E042040	STAFF TRAINING	14,500	14,500	14,500	6,172	8,328	-57%
E042041	CONFERENCES	17,500	17,500	17,212	12,920	4,292	-25%
E042042	MEETING EXPENSES	0	0	0	49	(49)	
E042045	RELOCATION COSTS	5,000	5,000	4,587	0	4,587	-100%
E042046	STAFF HOUSING	65,737	65,737	60,462	38,418	22,044	-36%
E042047	Depreciation CEO Housing	3,604	3,604	3,300	3,304	(4)	0%
E042048	Depreciation DCEO Housing	6,008	6,008	5,511	5,507	4	0%
E042049	CEO UTILITIES	3,050	3,050	2,794	5,225	(2,431)	87%
E042050	OFFICE MAINTENANCE	11,580	11,580	10,615	7,990	2,625	-25%
E042051	INTEREST ON LOAN 1 (ADMINISTRATION OFFICE)	39,464	39,464	20,197	20,197	(0)	0%
E042055	NOVATED LEASE PAYMENTS	16,611	16,611	15,224	12,458	2,766	-18%
E042060	MEMBERSHIPS & SUBSCRIPTIONS	2,000	2,000	2,000	1,996	4	0%
E042070	Printing and Stationery	18,000	18,000	16,500	24,404	(7,904)	48%
E042075	FBT EXPENSE	3,000	3,000	0	0	0	
E042080	TELEPHONE	10,400	10,400	9,537	11,311	(1,774)	19%
E042090	Postage and Freight	3,750	3,750	3,443	1,029	2,414	-70%
E042100	ADVERTISING	5,000	5,000	4,587	7,145	(2,558)	56%
E042110	Office Equipment Maintenance	1,000	1,000	913	787	126	-14%
E042115	BAD DEBTS EXPENSE	6,000	6,000	5,500	23,481	(17,981)	327%
E042120	Cleaning	10,680	10,680	9,790	11,072	(1,282)	13%
E042130	Computer Maintenance	35,908	35,908	35,908	35,746	162	0%
E042135	IT Support	35,500	35,500	32,538	38,965	(6,427)	20%
E042140	Staff Amenities	1,700	1,700	1,562	1,834	(272)	17%

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
E042170	CONTRACT EMPLOYMENT	70,000	70,000	64,163	20,667	43,496	-68%
E042180	UTILITIES	4,000	4,000	3,663	4,388	(725)	20%
E042190	KEY TO KULIN	3,000	3,000	2,750	2,789	(39)	1%
E042200	Audit Fees	60,000	60,000	60,000	64,000	(4,000)	7%
E042297	LOSS ON SALE OF ASSET	0	0	0	0	0	
E042298	Office Depreciation	35,000	35,000	32,087	16,842	15,245	-48%
E042999	General Admin Allocated	(1,247,886)	(1,247,886)	(1,139,192)	(973,722)	(165,470)	-15%
	Total Expenditure	48,463	48,463	41,081	48,644	(7,563)	
	Sub-total General Administration	5,002	5,002	1,250	5,143	(3,893)	
	TOTAL GOVERNANCE	208,344	208,344	168,987	168,747	240	
	LAW,ORDER & PUBLIC SAFETY						
	Fire Prevention						
I051100	FIRE CONTRIBUTIONS	1,000	1,000	913	0	(913)	-100%
	Total Revenue	1,000	1,000	913	0	(913)	
E051040	OFFICE EXPENSES	3,300	3,300	3,025	5,681	(2,656)	88%
E051050	FIRE INSURANCE	25,280	25,280	25,280	25,280	0	0%
E051055	Protective Clothing	5,000	5,000	4,587	1,415	3,172	-69%
E051060	Communication Maintenance	1,000	1,000	913	0	913	-100%
E051070	SUNDRY FIRE PREVENTION COSTS	1,500	1,500	1,375	2,143	(768)	56%
E051080	FIRE PREVENTION - RANGER	1,500	1,500	1,375	0	1,375	-100%
E051298	Depreciation	50,000	50,000	45,837	72,560	(26,723)	58%
E051999	General Admin Allocated	14,144	14,144	12,969	11,052	1,917	-15%
	Total Expenditure	101,724	101,724	95,361	118,129	(22,768)	
	Sub-total Fire Protection	100,724	100,724	94,448	118,129	(23,681)	
	Animal Control						
I052410	Contributions	0	0	0	0	0	
I052400	FINES AND PENALTIES	200	200	187	0	(187)	-100%
I052430	CAT REGISTRATION FEE INCOME	200	200	200	150	(50)	
I052420	DOG REGISTRATION FEES	2,000	2,000	2,000	2,031	31	2%
	Total Revenue	2,400	2,400	2,387	2,181	(206)	
E052010	Dog Control Costs	3,000	3,000	2,750	2,134	616	-22%
E052020	CAT CONTROL COSTS	5,000	5,000	4,587	3,459	1,128	-25%
E052040	Pest Control	500	500	462	0	462	-100%
E052999	General Admin Allocated	5,206	5,206	4,774	4,068	706	-15%
	Total Expenditure	13,706	13,706	12,573	9,661	2,912	
	Sub-total Animal Control	11,306	11,306	10,186	7,480	2,706	
	Other Law & Order						
I053010	ESL Bush Fires Allocation	32,000	32,000	24,000	44,377	20,377	85%
I053030	ESL ADMINISTRATION	4,000	4,000	4,000	4,000	0	0%
I053050	SALE OF PROTECTIVE CLOTHING	1,000	1,000	913	0	(913)	-100%
	Total Revenue	37,000	37,000	28,913	48,377	19,464	
E053010	ESL BUSH FIRE BRIGADES	2,500	2,500	2,413	2,445	(32)	1%
E053051	EMERGENCY BUILDING MAINTENANCE	19,234	19,234	18,205	3,971	14,234	-78%
E053400	CCTV MAINTENANCE	0	0	0	383	(383)	
E053298	Depreciation	12,000	12,000	11,000	13,207	(2,207)	20%
E053700	Plant Operation Costs	1,000	1,000	913	6,652	(5,739)	629%
E053999	General Admin Allocated	2,357	2,357	2,156	1,842	314	-15%
	Total Expenditure	37,091	37,091	34,687	28,499	6,188	
	Sub-total Other Law & Order	91	91	5,774	(19,878)	25,652	
	TOTAL LAW,ORDER & PUBLIC SAFETY	112,121	112,121	110,408	105,732	4,676	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
HEALTH							
Preventative Services							
I074100	OTHER INCOME	0	0	0	1,590	1,590	
I074399	Reimbursements - Other	0	0	0	5,760	5,760	
I074410	OTHER LICENSES	0	0	0	344	344	
	Total Revenue	0	0	0	7,694	7,694	
E074040	GROUP/REGIONAL SCHEME	37,000	37,000	37,000	22,661	14,339	-39%
E074100	OTHER EXPENDITURE	2,500	2,500	2,288	14,600	(12,312)	
E074999	General Admin Allocated	3,830	3,830	3,509	2,993	516	-15%
	Total Expenditure	43,330	43,330	42,797	40,254	2,543	
	Sub-total Other Law & Order	43,330	43,330	42,797	32,560	5,150	
Mosquito Control							
E075020	Mosquito Control	3,904	3,904	3,586	2,736	850	-24%
E075999	General Admin Allocated	2,345	2,345	2,145	1,832	313	-15%
	Total Expenditure	6,249	6,249	5,731	4,568	1,163	
	Sub-total Other Mosquito Control	6,249	6,249	5,731	4,568	1,163	
Analytical Expenses							
E076020	ANALYTICAL EXPENSES	1,000	1,000	913	360	553	-61%
E076999	General Admin Allocated	2,357	2,357	2,156	1,842	314	-15%
	Total Expenditure	3,357	3,357	3,069	2,202	867	
	Sub-total Other Analytical Expenses	3,357	3,357	3,069	2,202	867	
Medical Centre							
E077010	COMMUNITY NURSES	1,000	1,000	913	0	913	-100%
E077020	MEDICAL CENTRE	60,150	60,150	47,654	41,388	6,266	-13%
E077030	AMBULANCE SERVICES	2,500	2,500	2,288	0	2,288	-100%
E077298	Depreciation	500	500	462	0	462	-100%
E077999	General Admin Allocated	5,440	5,440	4,983	4,251	732	-15%
	Total Expenditure	69,590	69,590	56,300	45,638	10,662	
	Sub-total Medical Centre	69,590	69,590	56,300	45,638	10,662	
	TOTAL HEALTH	122,526	122,526	107,897	84,968	17,842	
EDUCATION & WELFARE							
Education							
I080100	REIMBURSEMENT FROM SCHOOL	2,000	2,000	2,000	6,843	4,843	242%
	Total Revenue	2,000	2,000	2,000	6,843	4,843	
E080100	Contribution to School	4,047	4,047	3,718	7,383	(3,665)	99%
E080110	DONATIONS	1,000	1,000	913	0	913	-100%
E080999	General Admin Allocated	2,357	2,357	2,156	1,842	314	-15%
	Total Expenditure	7,404	7,404	6,787	9,225	(2,438)	
	Sub-total Education	5,404	5,404	4,787	2,382	2,405	
Community Aged Care							
E082999	General Admin Allocated	5,206	5,206	4,774	4,068	706	-15%
	Total Expenditure	5,206	5,206	4,774	4,068	706	
	Sub-total Community Aged Care	5,206	5,206	4,774	4,068	706	
Other Welfare							
E083100	CARE GROUP DONATIONS	4,500	4,500	4,500	1,641	2,859	-64%
E083999	General Admin Allocated	11,222	11,222	10,285	8,769	1,516	-15%
	Total Expenditure	15,722	15,722	14,785	10,410	4,375	
	Sub-total Other Welfare	15,722	15,722	14,785	10,410	4,375	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
Child Care Services							
I084010	Fees & Charges	182,500	182,500	167,288	211,014	43,726	26%
I084020	Family & Childrens Grant	50,000	50,000	50,000	65,000	15,000	30%
I084030	TRAINEESHIPS	0	0	0	766	766	
I084040	FUNDRAISING - GST	5,000	5,000	4,587	1,343	(3,244)	-71%
I084041	FUNDRAISING - GST FREE	0	0	0	738	738	
I084085	OTHER INCOME	1,000	1,000	913	230	(683)	-75%
I084086	SUBSIDIES	0	0	0	1,090	1,090	
Total Revenue		238,500	238,500	222,788	280,181	57,393	
E084010	Salaries	190,523	190,523	174,647	193,592	(18,945)	11%
E084011	Salaries - Building Maintenance	0	0	0	1,737	(1,737)	
E084012	SALARIES - GARDENING	2,000	2,000	1,837	3,616	(1,779)	97%
E084013	SUPERANNUATION	21,263	21,263	19,492	17,916	1,576	-8%
E084014	CLEANING SALARIES	11,070	11,070	10,153	9,055	1,098	-11%
E084016	Insurance - Workers Comp	4,116	4,116	4,116	4,116	0	0%
E084020	ACCREDITATION	1,500	1,500	1,375	1,349	26	-2%
E084025	Advert/Printing/Promotion	1,000	1,000	913	720	193	-21%
E084030	Computer Exp	3,000	3,000	2,750	1,318	1,432	-52%
E084035	EQUIPMENT UPGRADES	3,000	3,000	2,750	2,636	114	-4%
E084040	ELECTRICITY/GAS/WATER	5,000	5,000	4,587	4,729	(142)	3%
E084045	Gardening	2,000	2,000	1,837	850	987	-54%
E084050	Insurance	2,236	2,236	2,236	2,236	0	0%
E084055	Subscriptions	1,000	1,000	913	361	552	-60%
E084060	BUILDING LEASE	800	800	737	0	737	-100%
E084065	Postage & Stationery	1,000	1,000	913	1,966	(1,053)	115%
E084070	REPAIRS & MAINTENANCE	4,000	4,000	3,663	3,788	(125)	3%
E084075	STAFF EXPENSES	5,140	5,140	4,708	813	3,895	-83%
E084080	TELEPHONE	1,000	1,000	913	381	532	-58%
E084085	Sundry & Other	1,500	1,500	1,375	307	1,068	-78%
E084086	FUNDRAISING	1,000	1,000	913	912	1	0%
E084298	Depreciation	0	0	0	80	(80)	
E084090	Consumables	3,500	3,500	3,212	2,892	320	-10%
E084095	CLEANING CONSUMABLES	3,000	3,000	2,750	2,461	289	-11%
E084999	General Admin Allocated	24,655	24,655	22,605	19,265	3,340	-15%
Total Expenditure		293,303	293,303	269,395	277,096	(7,701)	
Sub-total Child Care Services		54,803	54,803	46,607	(3,086)	49,693	
TOTAL EDUCATION & WELFARE		81,135	81,135	70,953	13,774	57,179	
HOUSING							
Housing - Other							
I092100	RENTAL - OTHER HOUSING	0	0	0	0	0	
I092110	Rental - GEHA Housing	42,404	42,404	38,874	34,313	(4,561)	-12%
I092150	RENTAL - JOINT VENTURE	67,643	67,643	62,007	75,712	13,705	22%
I092391	Reimbursements - General	250	250	231	1,791	1,560	675%
Total Revenue		110,297	110,297	101,112	111,817	10,705	
E092050	OTHER HOUSING MAINTENANCE	11,762	11,762	10,836	15,616	(4,780)	44%
E092060	KULIN RETIREMENT HOMES	20,808	20,808	19,085	12,127	6,958	-36%
E092148	GEHA HOUSING - COSTS	42,633	42,633	40,245	11,590	28,655	-71%
E092150	JOINT VENTURE HOUSING - COSTS	100,277	100,277	92,203	32,658	59,545	-65%
E092160	Depreciation - Joint Venture	0	0	0	4,890	(4,890)	
E092170	COMMUNITY BANK HOUSE COSTS	10,102	10,102	9,355	11,331	(1,976)	21%
E092180	Depreciation Community Bank Hs	5,707	5,707	5,236	4,773	463	-9%
E092190	Loss on the Sale of Asset	0	0	0	0	0	
E092298	Depreciation	36,624	36,624	33,572	8,260	25,312	-75%
E092999	General Admin Allocated	4,790	4,790	4,389	4,068	321	-7%
Total Expenditure		232,703	232,703	214,921	105,313	109,608	
Sub-total Housing - Other		122,406	122,406	113,809	(6,503)	120,312	
TOTAL HOUSING		122,406	122,406	113,809	(6,503)	120,312	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
COMMUNITY AMENITIES							
Sanitation - Household Refuse							
I101400	CHARGES - REFUSE REMOVAL	78,580	78,580	78,580	84,741	6,161	8%
	Total Revenue	78,580	78,580	78,580	84,741	6,161	
E101020	DOMESTIC REFUSE COLLECTION	117,168	117,168	107,404	93,630	13,774	-13%
E101021	DUDININ REFUSE COLLECTION	5,905	5,905	5,412	3,420	1,992	-37%
E101022	PINGARING REFUSE COLLECTION	5,563	5,563	5,104	9,203	(4,099)	80%
E101030	REFUSE SITE MAINTENANCE	39,253	39,253	35,996	36,402	(406)	1%
E101040	ROEROC	10,000	10,000	0	5,760	(5,760)	
E101050	Recycling Depot	0	0	0	0	0	
E101298	Depreciation	1,476	1,476	1,353	639	714	-53%
E101999	General Admin Allocated	5,206	5,206	4,774	4,068	706	-15%
	Total Expenditure	184,571	184,571	160,043	153,123	6,920	
	Sub-total Sanitation - Household Refuse	105,991	105,991	81,463	68,381	13,082	
Sanitation - Other							
I102030	Drum Muster Reimbursement	3,000	3,000	2,750	327	(2,423)	-88%
I102410	CHARGES - REFUSE REMOVAL	15,444	15,444	15,444	16,320	876	6%
I102420	SALE OF BINS	200	200	187	0	(187)	-100%
	Total Revenue	18,644	18,644	18,381	16,647	(1,734)	
E102020	Commercial Refuse Collection	63,495	63,495	58,201	43,546	14,655	-25%
E102030	Drum Muster	2,003	2,003	1,826	821	1,005	-55%
E102298	Depreciation	1,300	1,300	1,188	0	1,188	-100%
E102420	PURCHASE OF BINS	200	200	187	0	187	-100%
E102999	General Admin Allocated	5,206	5,206	4,774	4,068	706	-15%
	Total Expenditure	72,204	72,204	66,176	48,436	17,740	
	Sub-total Sanitation - Other	53,560	53,560	47,795	31,789	16,006	
Sewage							
E103010	DEEP SEWERAGE CONTRIBUTION	0	0	0	92	(92)	
E103999	General Admin Allocated	0	0	0	1,842	(1,842)	
	Total Expenditure	0	0	0	1,934	(1,934)	
	Sub-total Sewage	0	0	0	1,934	(1,934)	
Urban Stormwater Drainage							
E104010	Urban Stormwater Drainage	1,003	1,003	913	0	913	-100%
E104999	General Admin Allocated	5,664	5,664	5,192	2,584	2,608	-50%
	Total Expenditure	6,667	6,667	6,105	2,584	3,521	
	Sub-total Urban Stormwater Drainage	6,667	6,667	6,105	2,584	3,521	
Protection of Environment							
E105051	Reinstatement of Gravel Pits	0	0	0	2,791	(2,791)	
E105999	General Admin Allocated	0	0	0	1,842	(1,842)	
	Total Expenditure	0	0	0	4,633	(4,633)	
	Sub-total Protection of Environment	0	0	0	4,633	(4,633)	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
Town Planning							
I106110	Planning Approvals	3,000	3,000	2,750	441	(2,309)	-84%
	Total Revenue	3,000	3,000	2,750	441	(2,309)	
E106020	Town Planning Advice	7,000	7,000	6,413	7,631	(1,218)	19%
E106030	Town Planning Other	4,150	4,150	3,987	2,150	1,837	-46%
E106999	General Admin Allocated	13,195	13,195	12,100	8,469	3,631	-30%
	Total Expenditure	24,345	24,345	22,500	18,250	4,250	
	Sub-total Town Planning	21,345	21,345	19,750	17,809	1,941	
Other Community Amenities							
I107400	CHARGES - CEMETERY FEES	1,000	1,000	913	1,575	662	73%
	Total Revenue	1,000	1,000	913	1,575	662	
E107031	KULIN CEMETERY	2,208	2,208	2,024	9,683	(7,659)	378%
E107032	DUDININ CEMETERY	504	504	462	0	462	-100%
E107033	Pingaring Cemetery	504	504	462	0	462	-100%
E107050	PUBLIC CONVENIENCES	28,900	28,900	27,011	31,046	(4,035)	15%
E107051	Public Notice Boards	504	504	462	0	462	-100%
E107052	PUBLIC CONVENIENCES DUDININ	5,374	5,374	4,945	3,344	1,601	-32%
E107053	PUBLIC CONVENIENCES PINGARING	8,532	8,532	4,848	5,128	(280)	6%
E107060	WAR MEMORIAL	4,309	4,309	3,949	1,906	2,043	-52%
E107298	Depreciation	17,500	17,500	16,038	13,993	2,045	-13%
E107999	General Admin Allocated	11,222	11,222	10,285	8,769	1,516	-15%
	Total Expenditure	79,557	79,557	70,486	73,869	(3,383)	
	Sub-total Other Community Amenities	78,557	78,557	69,573	72,294	(2,721)	
	TOTAL COMMUNITY AMMENITIES	266,120	266,120	224,686	199,423	25,263	
RECREATION & CULTURE							
Sports Facilities - Various							
I113334	GRANTS - SPORTING PROJECTS	30,000	65,000	65,000	10,000	55,000	
	Total Revenue	30,000	65,000	65,000	10,000		
E110298	Depreciation	71,772	71,772	65,791	39,014	26,777	-41%
E110999	General Admin Allocated	7,326	7,326	6,721	5,725	996	-15%
E113331	BOWLING GREENS	640	640	640	404	236	-37%
E113332	OVAL	55,568	55,568	50,930	38,602	12,329	-24%
E113333	GOLF TENNIS PAVILION	12,521	12,521	11,600	12,784	(1,184)	10%
E113334	Golf Course	13,520	13,520	12,397	17,518	(5,121)	41%
E113701	Plant Operation Costs	8,000	8,000	7,337	2,678	4,659	-64%
	Total Expenditure	169,347	169,347	155,416	116,723	38,693	
	Sub-total Sports Facilities - Various	139,347	104,347	90,416	106,723	38,693	
Public Halls							
I111022	RENTAL FROM MEMORIAL HALL	1,800	1,800	1,650	3,393	1,743	106%
	Total Revenue	1,800	1,800	1,650	3,393	1,743	
E111021	MEMORIAL HALL	8,156	8,156	7,538	5,848	1,690	-22%
E111031	PINGARING HALL	6,239	6,239	5,760	1,017	4,743	-82%
E111032	DUDININ HALL	7,030	7,030	6,522	812	5,710	-88%
E111033	JITARNING HALL	356	356	356	802	(446)	125%
E111298	Depreciation	59,874	59,874	54,890	35,567	19,323	-35%
E111999	General Admin Allocated	7,326	7,326	6,721	5,725	996	-15%
	Total Expenditure	88,981	88,981	81,787	49,771	32,016	
	Sub-total Public Halls	87,181	87,181	80,137	46,378	33,759	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
Swimming Pools							
I112405	Pool Admission - Adults	8,100	8,100	8,100	8,345	245	3%
I112410	Pool Admission - Children	6,250	6,250	6,250	5,601	(649)	-10%
I112450	Pool Slide Income	18,000	18,000	18,000	24,920	6,920	38%
I112480	SEASON PASS	10,000	10,000	10,000	9,963	(37)	0%
I112491	REIMBURSEMENTS	0	0	0	0	0	
I112600	EVENTS	417	417	417	1,445	1,028	247%
I112620	SUNDRY INCOME	0	0	0	0	0	
I112510	STAFF RENT	5,200	5,200	4,763	5,135	372	8%
Total Revenue		47,967	47,967	47,530	55,409	7,879	
E112021	Salaries	99,973	99,973	93,807	84,036	9,771	-10%
E112022	Superannuation	0	0	0	8,152	(8,152)	
E112023	CHEMICALS	5,091	5,091	5,467	4,648	819	-15%
E112024	ELECTRICITY	37,500	37,500	36,000	34,547	1,453	-4%
E112025	WATER	13,975	13,975	13,700	11,726	1,974	-14%
E112026	MAINTENANCE	28,430	28,429	26,863	34,487	(7,624)	28%
E112027	INSURANCE	16,300	16,300	16,300	16,300	(0)	0%
E112028	OTHER MINOR EXPENDITURE	3,764	3,764	3,732	1,702	2,030	-54%
E112029	STAFF HOUSING	8,146	8,146	7,534	5,049	2,485	-33%
E112030	TELEPHONE	1,800	1,800	1,650	1,337	313	-19%
E112298	Depreciation	89,664	89,664	82,192	63,756	18,436	-22%
E112600	EVENTS	1,350	1,350	1,500	450	1,050	-70%
E112999	General Admin Allocated	12,675	12,675	11,616	9,904	1,712	-15%
Total Expenditure		318,668	318,667	300,361	276,094	24,267	
Sub-total Swimming Pools		270,701	270,700	252,831	220,685	32,146	
Freebairn Recreation Centre							
I113100	Memberships - Adult	11,052	11,052	11,052	13,205	2,153	19%
I113110	Memberships - Children	500	500	500	836	336	67%
I113120	Memberships - Social	1,652	1,652	1,652	982	(670)	-41%
I113130	MEMBERSHIPS - SHORT TERM	0	0	0	209	209	
I113150	EVENTS	1,548	1,548	1,419	2,021	602	42%
I113270	REIMBURSEMENT	0	0	0	556	556	
I113300	Hire - Indoor Courts	504	504	462	556	94	20%
I113320	Hire - Kitchen	3,504	3,504	3,212	3,996	784	24%
I113330	DONATIONS FOR FREEBAIRN REC CE NTRE	0	0	0	0	0	
I113335	Community Contributions	12,000	12,000	11,000	15,291	4,291	39%
I113380	Hire - Golf/Tennis Pavilion	480	480	440	218	(222)	-50%
I113390	Hire - Function Rooms	996	996	913	1,997	1,084	119%
I113395	Catering Income	0	0	0	15	15	
I113410	SUNDRY DONATIONS	5,000	5,000	5,000	3,637	(1,363)	-27%
I113500	BAR SALES	129,996	129,996	119,163	121,609	2,446	2%
I113505	Canteen Sales	3,000	3,000	2,750	1,788	(962)	-35%
Total Revenue		170,232	170,232	157,563	166,918	9,355	
E113060	Advertising and Promotion	1,000	1,000	913	0	913	-100%
E113100	BANK CHARGES	500	500	462	1,436	(974)	211%
E113104	CATERING COSTS	0	0	0	942	(942)	
E113120	Cleaning Supplies	5,000	5,000	4,788	2,668	2,120	-44%
E113130	IT MAINTENANCE	4,000	4,000	3,663	5,055	(1,392)	38%
E113137	DAM EXPENSES	0	0	0	76	(76)	
E113140	Depreciation- Freebairn Centre	4,265	4,265	3,905	0	3,905	-100%
E113180	ELECTRICITY	15,000	15,000	13,750	14,334	(584)	4%
E113190	FREIGHT - NON-BAR	100	100	88	17	71	-80%
E113210	GAS SUPPLIES	1,700	1,700	1,562	454	1,108	-71%
E113218	Minor Equipment	500	500	462	97	365	-79%
E113220	INSURANCE	23,407	23,407	23,407	25,615	(2,208)	9%
E113240	LICENCING COSTS	1,710	1,710	1,562	2,487	(925)	59%
E113243	Kitchen Consumables	800	800	737	1,083	(346)	47%
E113250	Printing, Stationery and Post	1,000	1,000	913	513	400	-44%
E113260	Pool Costs	200	200	187	0	187	-100%
E113270	REPAIRS AND MAINTENANCE	41,308	41,308	39,275	41,001	(1,726)	4%
E113272	Security Costs	450	450	418	191	227	-54%
E113280	Superannuation	16,666	16,666	15,279	16,085	(806)	5%

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
E113285	STAFF TRAINING	1,850	1,850	1,694	773	921	-54%
E113290	TELEPHONE	1,700	1,700	1,562	1,884	(322)	21%
E113295	UNIFORMS	800	800	737	490	247	-34%
E113298	Depreciation	155,281	155,281	142,340	129,396	12,944	-9%
E113300	Wages - Centre Manager	96,294	96,294	88,275	43,682	44,593	-51%
E113310	WAGES - BAR STAFF CASUALS	0	0	0	37,431	(37,431)	
E113315	EVENTS	2,000	2,000	1,837	3,621	(1,784)	97%
E113320	WAGES - CLEANER	60,078	60,078	55,077	25,350	29,727	-54%
E113330	OTHER COSTS	400	400	363	589	(226)	62%
E113335	KIDSPORT	0	0	0	0	0	
E113350	WORKERS COMPENSATION	3,121	3,121	3,121	3,121	0	0%
E113410	Sundry Equipment Purchases	500	500	0	650	(650)	
E113499	INTERNAL BAR PURCHASES	2,000	2,000	1,837	0	1,837	-100%
E113500	Bar Purchases	52,000	52,000	47,663	59,835	(12,172)	26%
E113501	Ice and Sundry Supplies	200	200	150	45	105	-70%
E113502	FREIGHT ON BAR PURCHASES	2,400	2,400	2,200	2,049	151	-7%
E113505	Canteen Purchases	500	500	462	42	420	-91%
E113510	Bar Glassware	500	500	462	0	462	-100%
E113540	STOCK WRITTEN OFF	400	400	363	0	363	-100%
E113999	General Admin Allocated	11,509	11,509	10,549	8,993	1,556	-15%
	Total Expenditure	509,139	509,139	470,063	430,007	40,056	
	Sub-total Freebairn Recreation Centre	338,907	338,907	312,500	263,090	49,410	
	Television Re-broadcasting						
I114310	Television Charges	0	0	0	0	0	
	Total Revenue	0	0	0	0	0	
E114280	EQUIPMENT MAINTENANCE	0	0	0	45	(45)	
E114290	CONT TO VARLEY RADIO	1,400	1,400	1,400	157	1,243	-89%
E114999	General Admin Allocated	3,256	3,256	2,981	2,544	437	-15%
	Total Expenditure	4,656	4,656	4,381	2,746	1,635	
	Sub-total Television Re-broadcasting	4,656	4,656	4,381	2,746	1,635	
E116100	KULIN MUSEUM	661	661	624	584	40	-6%
E116298	DEPRECIATION	0	0	0	1,514	(1,514)	
E116300	Railway Station Maintenance	1,500	1,500	1,375	0	1,375	-100%
E116999	General Admin Allocated	2,357	2,357	2,156	1,842	314	-15%
	Total Expenditure	4,518	4,518	4,155	3,941	214	
	Sub-total Other Culture	4,518	4,518	4,155	3,941	214	
I117440	CONTRIBUTIONS & REIMBURSEMENTS		0	0	0	0	
I117100	Funding for Skate Park	100,000	400,000	400,000	100,000	(300,000)	-75%
	Total Revenue	100,000	400,000	400,000	100,000	(300,000)	
E117029	OFFICE GARDENS	26,801	26,801	24,563	21,075	3,488	-14%
E117030	PUBLIC PARKS GDNS & RESERVES	95,620	95,620	87,682	114,758	(27,076)	31%
E117031	RESERVES - OTHER	18,036	18,036	16,533	13,850	2,683	-16%
E117052	DUDININ SPORTSGROUND	2,000	2,000	1,837	964	873	-48%
E117054	DUDININ TENNIS CLUB	2,783	2,783	2,783	7,362	(4,579)	165%
E117056	OTHER SPORTING CLUBS	33,000	33,000	33,000	19,461	13,539	-41%
E117520	PINGARING GOLF CLUB	4,253	4,253	4,003	2,455	1,548	-39%
E117058	SKATE PARK & PLAYGROUND	0	0	0	500	(500)	
E117298	Depreciation	25,000	25,000	22,913	11,961	10,952	-48%
E117999	GENERAL ADMIN ALLOCATED	15,864	15,864	14,542	12,397	2,145	-15%
	Total Expenditure	223,357	223,357	207,856	204,782	3,074	
	Sub-total Other Sport & Recreation	123,357	(176,643)	(192,144)	104,782	(296,926)	
	TOTAL RECREATION & CULTURE	968,667	633,666	552,276	748,344	(141,068)	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
TRANSPORT							
Roadworks							
I121500	REGIONAL ROAD GROUP	365,000	375,000	375,000	269,051	(105,949)	-28%
I121260	HSVPP	330,000	330,000	330,000	0	(330,000)	-100%
I121530	WSFN FUNDING	2,260,000	2,116,000	1,623,000	1,691,200	68,200	4%
I121520	ROADS TO RECOVERY	534,904	534,904	534,904	434,903	(100,001)	-19%
I121750	BLACK SPOT	340,000	241,000	241,000	167,095	(73,905)	-31%
Total Revenue		3,829,904	3,596,904	3,103,904	2,562,249	(541,655)	
E121298	Depreciation	1,890,000	1,890,000	1,732,500	1,748,393	(15,893)	1%
E121602	Traffic Signs	7,000	7,000	6,413	864	5,549	-87%
Total Expenditure		1,897,000	1,897,000	1,738,913	1,749,257	(10,344)	
Sub-total Roadworks		(1,932,904)	(1,699,904)	(1,364,991)	(812,992)	(551,999)	
Road Maintenance							
I122360	Government Grants	205,000	230,000	230,000	229,474	(526)	0%
I122500	Miscellaneous Income	1,000	1,000	913	0	(913)	-100%
Total Revenue		206,000	231,000	230,913	229,474	(1,439)	
E122010	ROAD MAINTENANCE	430,204	740,716	678,986	685,556	(6,570)	1%
E122022	FLOOD DAMAGE - NORMAL	0	0	0	37,072	(37,072)	
E122121	KULIN DEPOT	60,165	60,165	55,570	69,269	(13,699)	25%
E122122	HOLT ROCK DEPOT	3,928	3,928	3,629	6,334	(2,705)	75%
E122140	Footpath Maintenance	2,500	2,500	2,288	2,400	(112)	5%
E122150	STREET LIGHTING	24,414	24,414	22,385	18,632	3,753	-17%
E122160	Street Cleaning	0	0	0	4,579	(4,579)	
E122161	DUDININ CLEANING	5,010	5,010	4,598	5,046	(448)	10%
E122180	Street Trees	8,076	8,076	7,414	937	6,477	-87%
E122190	Streetscape Maintenance	59,985	59,985	55,474	68,880	(13,406)	24%
E122200	Roman Road System	7,800	7,800	0	8,384	(8,384)	
E122298	Depreciation	18,204	18,204	16,687	10,795	5,892	-35%
E122999	General Admin Allocated	544,850	544,850	499,444	425,790	73,654	-15%
Total Expenditure		1,165,136	1,475,648	1,346,475	1,343,673	2,802	
Sub-total Road Maintenance		959,136	1,244,648	1,115,562	1,114,199	1,363	
Road Plant Purchases							
I123297	Profit on Sale of Asset	88,376	88,376	0	69,046	69,046	
I123299	PROCEEDS ON SALE OF ASSET	0	0	0	0	0	
Total Revenue		88,376	88,376	0	69,046	69,046	
E123297	LOSS ON SALE OF ASSET	88,924	88,924	0	31,051	(31,051)	
E123999	General Admin Allocated	15,212	15,212	13,948	11,886	2,062	-15%
Total Expenditure		104,136	104,136	13,948	42,938	(28,990)	
Sub-total Road Plant Purchases		15,760	15,760	13,948	(26,108)	40,056	
Wheatbelt Secondary Freight Network							
I125000	WSFN PROGRAM ADMINISTRATION INCOME	0	0	0	2,625	2,625	
I125200	WSFN PROJECT MANAGEMENT INCOME	197,180	197,180	180,752	150,728	(30,024)	-17%
Total Revenue		197,180	197,180	180,752	153,353	(27,399)	
E125010	PROGRAM ADMINISTRATION SALARIES EXPENSE	21,840	21,840	20,020	28,559	(8,539)	43%
E125015	PROGRAM ADMINISTRATION EXPENSES	0	0	0	4,316	(4,316)	
E125030	WSFN HOUSING EXPENSES	8,840	8,840	8,107	9,725	(1,618)	20%
E125050	WSFN SALARIES	135,476	135,476	124,190	114,651	9,539	
E125055	WSFN SUPERANNUATION	13,548	13,548	12,419	11,604	815	
E125165	WSFN ADMINISTRATION & TRAVEL EXPENSES	0	0	0	6,674	(6,674)	
E125060	WSFN VEHICLE EXPENSES	18,000	18,000	16,500	9,218	7,282	
Total Expenditure		197,704	197,704	181,236	184,747	(3,511)	
Sub-total WSFN		524	524	484	31,393	6,029	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
Aerodomes							
I126200	Grant for Airstrip Upgrade	79,206	0	0	0	0	
		79,206	0	0	0		
E126280	Airstrip Maintenance	2,500	2,500	2,299	980	1,319	-57%
E126298	Depreciation	8,000	8,000	7,337	6,674	663	-9%
E126999	General Admin Allocated	2,357	2,357	2,156	1,842	314	-15%
	Total Expenditure	12,857	12,857	11,792	9,496	2,296	
	Sub-total Aerodomes	(66,349)	12,857	11,792	9,496	2,296	
	TOTAL TRANSPORT	(1,023,833)	(426,115)	(223,205)	315,988	(508,284)	
ECOMONIC SERVICES							
Camp Kulin							
I130210	DONATIONS CAMPS	0	0	0	0	0	
I132409	HOSTEL CHARGES	0	0	0	0	0	
I130400	MERCHANDISE SALES	0	0	0	14	14	
	Total Income	0	0	0	14	0	
E130100	FACILITATORS WAGES	24,000	24,000	24,000	23,969	32	0%
E130110	FACILITATORS SUPERANNUATION	0	0	0	639	(639)	
E130800	CAMP KULIN ADMINISTRATION COSTS	0	0	0	64	(64)	
E130999	GENERAL ADMINISTRATION ALLOCATED	0	0	0	20	(20)	
	Total Expenditure	24,000	24,000	24,000	24,691	(691)	
	Sub-total Camp Kulin	24,000	24,000	24,000	24,677		
Rural Services							
I131100	OTHER INCOME		0	0	0	0	
	Total Revenue		0	0	0	0	
E131040	Noxious Weeds/Pest Plants	9,196	9,196	8,437	2,226	6,211	-74%
E131060	Vermin Control	0	0	0	0	0	
E131999	General Admin Allocated	2,357	2,357	2,156	1,842	314	-15%
	Total Expenditure	11,553	11,553	10,593	4,068	6,525	
	Sub-total Rural Services	11,553	11,553	10,593	4,068	6,525	
Tourism & Area Promotion							
I132100	Grants	1,000	1,000	913	210	(703)	-77%
I132409	HOSTEL CHARGES	0	0	0	11,114	11,114	
I132410	Caravan Park Charges	30,000	30,000	27,500	44,892	17,392	63%
I132430	SALE OF HISTORY BOOKS - KULIN	0	0	0	23	23	
I132450	SALE OF THH SOUVENIRS	5,000	5,000	4,587	1,110	(3,477)	-76%
	Total Revenue	36,000	36,000	33,000	57,348	13,938	
E132030	CARAVAN PARK	46,490	46,490	42,649	51,919	(9,270)	22%
E132040	KULIN HOSTEL	20,120	20,120	18,728	19,033	(305)	2%
E132050	INFORMATION BAY	200	200	187	364	(177)	94%
E132100	Tourism & Area Promotion	27,500	27,500	25,375	31,469	(6,094)	24%
E132111	Herbarium Costs	0	0	0	112	(112)	
E132450	THH SOUVENIR EXPENSE	0	0	0	(19)	19	
E132298	Depreciation	35,000	35,000	32,087	34,733	(2,646)	8%
E132999	General Admin Allocated	42,205	42,205	38,687	32,979	5,708	-15%
	Total Expenditure	171,515	171,515	157,713	170,590	(12,877)	
	Sub-total Tourism & Area Promotion	135,515	135,515	124,713	113,242	1,061	
Building Control							
I133410	BUILDING PERMITS	4,000	4,000	3,663	1,993	(1,670)	-46%
I133420	BCITF LEVY COLLECTION	2,000	2,000	1,837	220	(1,617)	-88%
I133425	BUILDING SERVICES LEVY COLLECTION	1,000	1,000	913	415	(498)	-55%
	Total Revenue	7,000	7,000	6,413	2,628	(3,785)	
E133010	Group Building Scheme	7,500	7,500	6,875	7,078	(203)	3%
E133420	BCITF levy payment	2,000	2,000	1,837	0	1,837	-100%
E133425	BUILDING SERVICES LEVY PAYMENT	1,000	1,000	913	604	309	-34%
E133999	General Admin Allocated	3,918	3,918	3,597	3,062	535	-15%
	Total Expenditure	14,418	14,418	13,222	10,743	2,479	
	Sub-total Building Control	7,418	7,418	6,809	8,115	(1,306)	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
Kulin Resource Centre							
I134060	Organisations Membership	0	0	0	0	0	
I134070	Photocopying	4,500	4,500	4,125	9,191	5,066	123%
I134080	BINDING, STAPLING & FOLDING	0	0	0	177	177	
I134090	FAXING, SCANNING & EMAILING	500	500	462	117	(345)	-75%
I134100	Computer Usage	500	500	462	129	(333)	-72%
I134120	Desktop Publishing	0	0	0	588	588	
I134130	KULIN UPDATE	7,000	7,000	6,413	7,927	1,514	24%
I134140	Laminating	500	500	462	696	234	51%
I134150	Equipment Hire	500	500	462	0	(462)	-100%
I134160	MERCHANDISE SALES	500	500	462	1,196	734	159%
I134165	SOUVENIRS	0	0	0	0	0	
I134170	BUILDING HIRE	800	800	737	5,436	4,699	638%
I134180	PUBLIC TRAINING/COURSES	10,000	10,000	9,163	17,338	8,175	89%
I134185	EVENT INCOME & SPONSORSHIP	0	0	0	4,636	4,636	
I134186	EVENT INCOME & SPONSORSHIP (GST FREE)	0	0	0	542	542	
I134190	Commissions	8,640	8,640	7,920	7,920	0	0%
I134200	GRANTS - OTHER	0	0	0	0	0	
I134215	KODAK SCANNING & PHOTOSHOP	0	0	0	31	31	
I134220	OTHER INCOME	2,000	2,000	1,837	786	(1,051)	-57%
I134225	TRAINEESHIP REIMBURSEMENTS	0	0	0	23,330	23,330	
I134300	Reimbursements	0	0	0	0	0	
I134500	GRANTS - CRC OPERATIONAL	100,000	100,000	100,000	105,320	5,320	5%
I134510	EVENT & TICKETING INCOME	5,000	5,000	4,587	368	(4,219)	-92%
Total Revenue		140,440	140,440	137,092	185,731	52,858	
E134010	Wages	118,534	118,534	108,658	61,373	47,285	-44%
E134020	Superannuation	11,853	11,853	10,868	6,002	4,866	-45%
E134030	INSURANCE	13,187	13,187	13,187	13,187	0	0%
E134040	UNIFORMS	800	800	800	0	800	-100%
E134050	STAFF TRAINING	4,800	4,800	4,400	1,036	3,364	-76%
E134060	TELEPHONE	1,500	1,500	1,375	1,199	176	-13%
E134065	WATER	1,200	1,200	1,100	1,497	(397)	36%
E134070	ELECTRICITY	6,000	6,000	5,500	5,961	(461)	8%
E134080	Printing & Stationery	15,000	15,000	13,750	18,435	(4,685)	34%
E134100	Advertising and Promotion	1,500	1,500	1,375	1,251	124	-9%
E134110	IT MAINTENANCE & SUPPORT	3,600	3,600	3,300	8,467	(5,167)	157%
E134115	Cleaning	0	0	0	76	(76)	
E134120	CENTRE MAINTENANCE	3,000	3,000	2,750	2,707	43	-2%
E134130	COURSES & EVENTS	10,000	10,000	9,163	29,816	(20,653)	225%
E134135	EVENTS	0	0	0	1,000	(1,000)	
E134140	Library Freight	500	500	462	532	(70)	15%
E134150	LIBRARY COSTS	14,000	14,000	12,837	12,080	757	-6%
E134190	KEY TO KULIN	300	300	275	146	129	-47%
E134200	GRANT FUNDING EXPENDITURE	2,000	2,000	1,837	1,000	837	-46%
E134298	Depreciation	65,000	65,000	59,587	57,051	2,536	-4%
E134300	SUNDRY EXPENSES	0	0	0	1,872	(1,872)	
E134999	General Admin Allocated	15,808	15,808	14,487	12,383	2,104	-15%
Total Expenditure		288,582	288,582	265,711	237,070	28,641	
Sub-total Kulin Resource Centre		148,142	148,142	128,619	51,339	81,499	
Other Economic Services							
I136010	SALE OF STANDPIPE WATER	60,000	60,000	55,000	13,770	(41,230)	-75%
I136030	GRANTS	300,000	300,000	300,000	360,401	60,401	20%
I136115	Community Cropping Program	1,000	1,000	913	1,227	314	
Total Revenue		361,000	361,000	355,913	375,399	19,171	
E136040	WATER SUPPLY (STANDPIPES)	60,000	60,000	55,000	27,332	27,668	-50%
E136047	Town Water Supply Maintenance	0	0	0	91	(91)	
E136050	FARM WATER SUPPLIES & MAINTENANCE	17,000	17,000	15,587	8,035	7,552	
E136105	Pingaring Community Centre	4,000	4,000	3,663	0	3,663	-100%
E136115	COMMUNITY CROPPING PROGRAM	1,000	1,000	913	0	913	-100%
E136298	DEPRECIATION	2,500	2,500	2,288	1,936	352	-15%
E136999	General Admin Allocated	2,357	2,357	2,156	1,842	314	-15%

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
	Total Expenditure	86,857	86,857	79,607	39,236	40,371	
	Sub-total Other Economic Services	(274,143)	(274,143)	(276,306)	(336,162)	59,542	
	Old Admin Building						
E137298	DEPRECIATION	0	0	0	7,509	(7,509)	
	Total Expenditure	0	0	0	7,509	(7,509)	
	Sub-total Old Admin Building	0	0	0	7,509	(7,509)	
	Kulin Bush Races						
I138010	BUSH RACES INCOME	0	0	0	0	0	
I138020	OTHER RACES INCOME	0	0	0	15,345	15,345	
	Total Revenue	0	0	0	15,345	15,345	
E132110	BUSH RACES CONTRIBUTION	0	0	0	0	0	
E138010	BUSH RACES EXPENDITURE	0	0	0	0	0	
E138015	BLAZING SWAN EXPENDITURE	0	0	0	13,979	(13,979)	
E138020	INSURANCE & LICENSING.	0	0	0	23	(23)	
E138040	BUSH RACES CONTRIBUTION	0	0	0	15,973	(15,973)	
E138999	General Admin Allocated	17,381	17,381	15,928	13,581	2,347	-15%
	Total Expenditure	17,381	17,381	15,928	43,557	(27,629)	
	Sub-total Kulin Bush Races	17,381	17,381	15,928	28,212	(12,284)	
	Fuel Facility						
I139010	SALES - PUBLIC	500,000	500,000	458,337	752,207	293,870	64%
	Total Revenue	500,000	500,000	458,337	752,207	293,870	
E139010	FUEL PURCHASES	453,200	453,200	415,437	695,681	(280,244)	67%
E139030	FUEL ACCOUNT SALES	1,500	1,500	1,375	755	620	-45%
E139040	IT MAINTENANCE	3,500	3,500	3,212	3,148	64	-2%
E139045	BANK CHARGES	5,000	5,000	4,587	4,438	149	-3%
E139050	MAINTENANCE & REPAIRS	7,719	7,719	7,135	11,301	(4,166)	58%
E139298	DEPRECIATION	0	0	0	8,150	(8,150)	
E139999	GENERAL ADMIN ALLOCATED	19,140	19,140	17,545	14,956	2,589	-15%
	Total Expenditure	490,059	490,059	449,291	738,430	(289,139)	
	Sub-total Fuel Facility	(9,941)	(9,941)	(9,046)	(13,777)	4,731	
	TOTAL ECONOMIC SERVICES	59,925	59,925	25,310	(112,777)	132,259	
	OTHER PROPERTY & SERVICES						
	Private Works						
I141410	Private Works	50,000	50,000	45,837	172,329	126,492	276%
	Total Revenue	50,000	50,000	45,837	172,329	126,492	
E141010	PRIVATE WORKS	20,749	20,749	19,008	101,949	(82,941)	436%
E141025	MAIN ROADS WORKS	0	0	0	35,395	(35,395)	
E141999	General Admin Allocated	12,208	12,208	11,187	9,540	1,647	-15%
	Total Expenditure	32,957	32,957	30,195	146,883	(116,688)	
	Sub-total Private Works	(17,043)	(17,043)	(15,642)	(25,446)	9,804	
	Community Bus						
I142100	Hire of Bus & Trailer	6,000	6,000	5,500	13,773	8,273	150%
I142200	Contributions - Bus Purchase	0	0	0	0	0	
	Total Revenue	6,000	6,000	5,500	13,773	8,273	
E142020	Community Bus Shed	56	56	56	143	(87)	156%
E142105	LICENSING & INSURANCE	350	350	0	0	0	
E142298	Depreciation	4,000	4,000	3,663	1,120	2,543	-69%
E142700	Plant Operation Costs	6,000	6,000	5,500	4,228	1,272	-23%
	Total Expenditure	10,406	10,406	9,219	5,491	3,728	
	Sub-total Community Bus	4,406	4,406	3,719	(8,282)	12,001	

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
Public Works Overheads							
I143100	STAFF HOUSING RENTAL	24,830	24,830	22,470	10,133	(12,338)	-55%
I143390	REIMBURSEMENTS	10,000	10,000	9,163	7,442	(1,721)	-19%
Total Revenue		34,830	34,830	31,633	17,574	(14,059)	
E143010	ENGINEERS SALARY	157,799	157,799	144,650	102,996	41,654	-29%
E143025	WORKERS COMPENSATION INSURANCE	39,088	39,088	39,088	43,859	(4,771)	12%
E143030	OFFICE EXPENSES	5,600	5,600	5,137	6,859	(1,722)	34%
E143040	Superannuation	166,047	166,047	152,207	135,584	16,623	-11%
E143050	Sick & Holiday Pay	129,787	129,787	118,976	110,946	8,030	-7%
E143060	Insurance on Works	24,203	24,203	24,203	24,203	0	0%
E143070	Long Service leave	0	0	0	31,095	(31,095)	
E143075	FBT EXPENSE	3,000	3,000	3,000	0	3,000	-100%
E143090	Award Allowances	86,990	86,990	79,739	45,663	34,076	-43%
E143120	PROTECTIVE CLOTHING	9,357	9,357	8,595	8,279	316	-4%
E143125	STAFF HOUSING	125,585	125,585	115,644	72,663	42,981	-37%
E143130	Removal Expenses	2,669	2,669	2,442	0	2,442	-100%
E143140	Seminar Expenses	15,000	15,000	13,750	11,333	2,417	-18%
E143150	HEALTH & SAFETY PROGRAM	10,000	10,000	9,163	14,515	(5,352)	58%
E143152	CONSULTING	30,000	30,000	27,500	600	26,900	-98%
E143290	ALLOCATED TO WORKS & SERVICES	(962,647)	(962,647)	(888,784)	(792,247)	(96,537)	-11%
E143298	Depreciation	13,281	13,281	12,177	27,292	(15,115)	124%
E143999	General Admin Allocated	179,072	179,072	164,153	139,907	24,246	-15%
Total Expenditure		34,831	34,831	31,640	(16,452)	48,092	
Sub-total Public Works Overheads		1	1	7	(34,026)	34,033	
Plant Operation							
I144300	WATER REIMBURSEMENT	0	0	0	791	791	
I144390	INSURANCE CLAIMS	0	0	0	16,187	16,187	
I144100	DIESEL REBATE	25,000	25,000	22,913	34,716	11,803	52%
Total Revenue		25,000	25,000	22,913	51,694	28,781	
E144000	Plant Repair Wages	161,858	161,858	148,368	102,909	45,459	-31%
E144005	Tyres & Tubes	45,000	45,000	41,250	28,142	13,108	-32%
E144010	Parts & Repairs	146,389	146,389	134,189	163,949	(29,760)	22%
E144015	INSURANCE & LICENCE	82,567	82,567	82,567	76,842	5,725	-7%
E144020	Fuel & Oil	368,099	368,099	337,425	349,458	(12,033)	4%
E144030	BLADES & TYNES	12,000	12,000	11,000	7,707	3,293	-30%
E144050	WATER USAGE	0	0	0	1,378	(1,378)	
E144060	Expendable Tools	2,400	2,400	2,200	634	1,566	-71%
E144061	TELEPHONE	2,400	2,400	2,200	1,186	1,014	-46%
E144070	OFFICE EXPENSES	5,000	5,000	4,587	3,414	1,173	-26%
E144180	Other Minor Expenditure	2,400	2,400	2,200	0	2,200	-100%
E144190	M.V. INSURANCE CLAIMS	0	0	0	1,000	(1,000)	
E144290	ALLOCATED TO WORKS & SERVICES	(905,550)	(905,550)	(836,681)	(680,350)	(156,331)	-19%
E144700	PLANT OPERATION COSTS	40,000	40,000	36,663	34,599	2,064	-6%
E144999	General Admin Allocated	37,437	37,437	34,320	29,213	5,107	-15%
Total Expenditure		0	0	288	120,081	(124,899)	
Sub-total Plant Operation		(25,000)	(25,000)	(22,625)	68,386	(96,118)	
Salaries & Wages							
I146390	Workers Compensation	5,000	5,000	4,587	2,785	(1,802)	-39%
Total Revenue		5,000	5,000	4,587	2,785	(1,802)	
E146010	Gross Total For Year	2,700,000	2,700,000	2,475,000	2,542,674	(67,674)	3%
E146020	Workers Compensation	0	0	0	819	(819)	
E146200	Salaries & Wages Allocated	(2,700,000)	(2,700,000)	(2,475,011)	(2,542,674)	67,663	3%
Total Expenditure		0	0	(11)	819	(830)	
Sub-total Salaries & Wages		(5,000)	(5,000)	(4,598)	(1,966)	(2,632)	
Unclassified							
I147360	SALE OF PARTS/SCRAP	500	500	462	0	(462)	-100%
Total Revenue		500	500	462	0	(462)	
Total Expenditure		(1)	0	0	0	0	
Sub-total Unclassified		(501)	(500)	(462)	0	(462)	
Public Works Depreciation							

STATEMENT OF OPERATING

COA	Description	Original Budget \$	Current Budget \$	YTD Budget \$	YTD Actual \$	Var. \$	Var. %
E144298	Depreciation	361,254	361,254	331,155	297,401	33,754	-10%
E148298	Gross Depreciation	0	0	0	104,167	(104,167)	
E148299	LESS DEPRECIATION ALLOCATED	-361,254	(361,254)	(331,166)	(290,601)	(40,566)	-12%
	Total Expenditure	0	0	(11)	110,968	(110,979)	
	Sub-total Public Works Depreciation	0	0	(11)	110,968	(110,979)	
	TOTAL OTHER PROPERTY & SERVICES	(43,137)	(43,136)	(39,612)	109,634	(154,353)	
	GRAND TOTAL	(3,615,880)	(3,043,487)	(3,092,454)	(3,749,048)	726,810	



Public Health & Wellbeing Plan

2022-2026



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Acknowledgement of Country

The Shire of Kulin acknowledges the Noongar People - the Traditional Owners of the Country within the Shire's boundaries.

Introduction

We are very pleased to present the Shire of Kulin Public Health Plan. The Plan will provide a direction for Council to provide for the citizens of the Shire of Kulin for the next 4 years. The Public Health Plan will sit along side the Shire's Community Strategic Plan and is designed to provide direction in public health, healthy lifestyles and recreational pursuits.

Each local government in Western Australia is required by the Public Health Act 2016, to enhance the health, wellbeing and safety of all of its citizens and align with the State Public Health Plan for Western Australia 2019 – 2024. Incorporating the outcomes and strategies of the Public Health Plan into Council's Strategic Community Plan will ensure the Public Health Plan will remain relevant to the community needs and keep pace with the ever-changing demographics of our local community.

Development of this Plan has been taken at a steady pace to allow for many correspondents to participate in the Health and Well Being Survey. There were 50 persons in the Kulin Shire who completed this Survey. In a practical sense, the Survey was made available online through shire newsletter and website.

We would like you to enjoy reading this Plan as we look forward to working collaboratively with community to continuously improve the public health outcomes of all of our citizens.

Cr Grant Robins

Shire President
February 2022

Mr Garrick Yandle

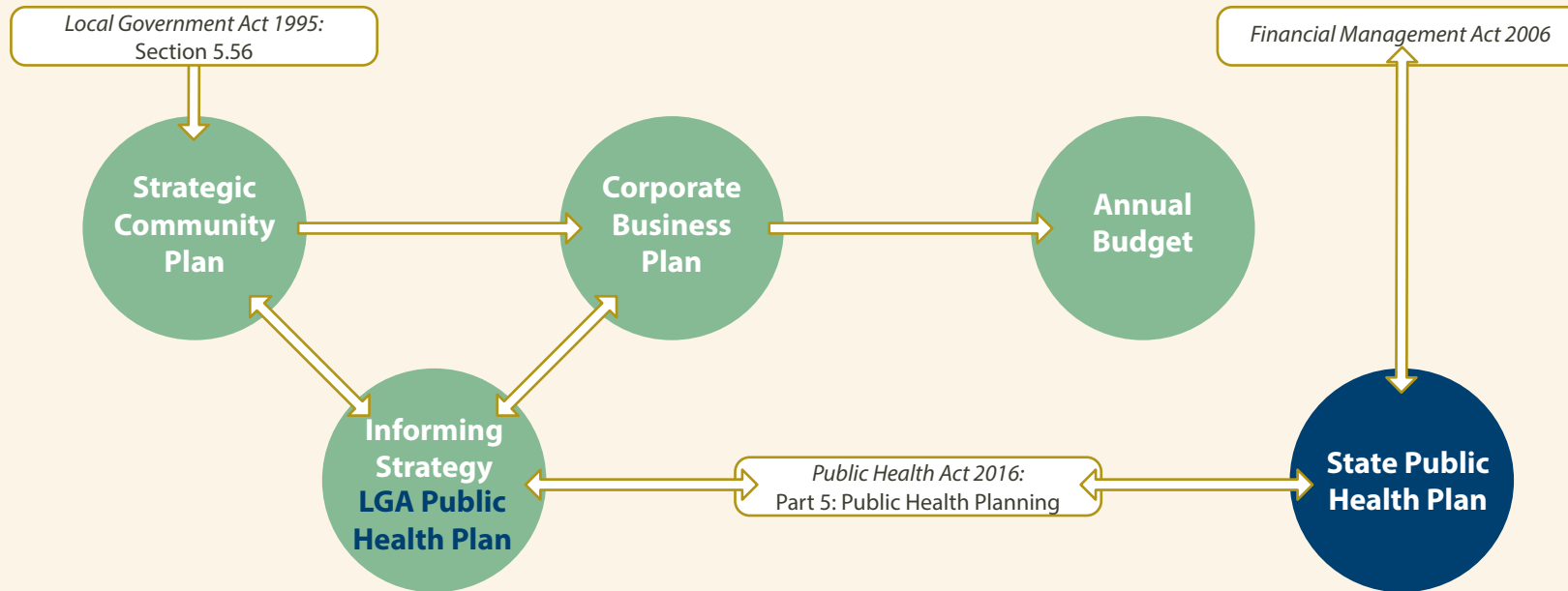
Chief Executive Officer
February 2022



Plan Implementation

The State Public Health Plan is a stand-alone plan. Each Local Government Authority is required to create its own Public Health Plan, which in turn is to be incorporated into the Council's Strategic Community Plan. The Strategic Community Plan connects with Council's Business Plan which is funded by each Local Government Authority through its revenue stream. Each Local Government is then required to prepare and adopt a Local Government Public Health Plan.

The diagram below provides a pictorial representation of how this is to be achieved.



Linkages between Part 5: Public Health Planning of the *Public Health Act 2016* and Local Government Planning for the future requirements under section 5.56 of the *Local Government Act 1995*

Our Current Health Role

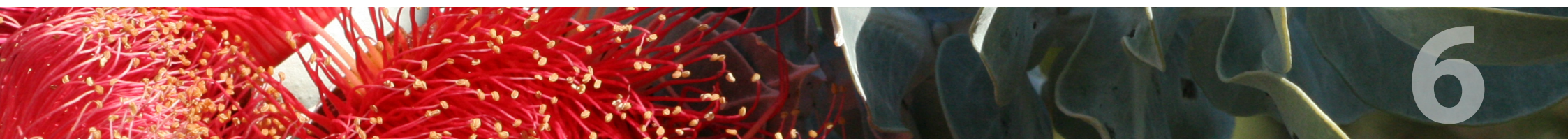
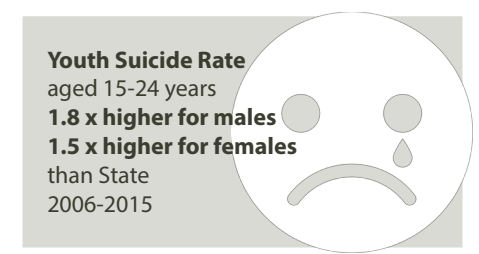
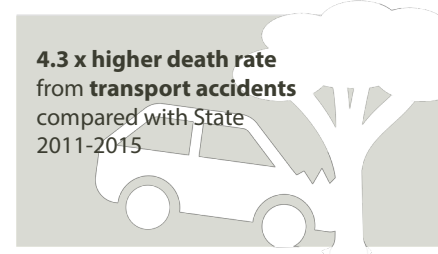
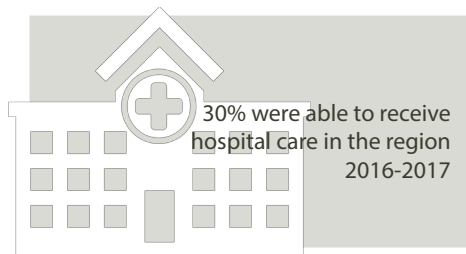
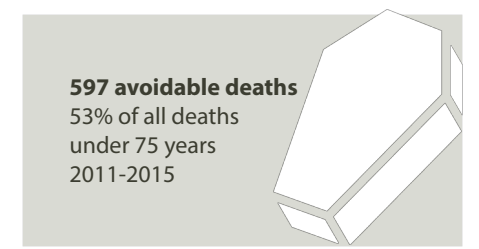
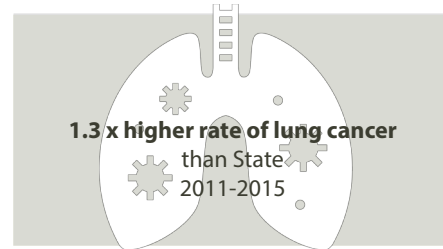
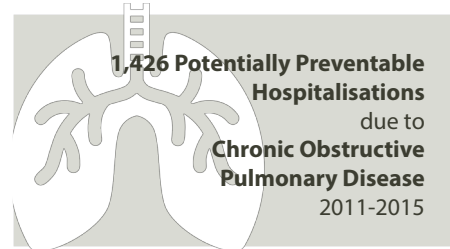
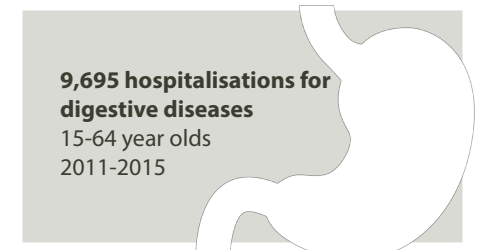
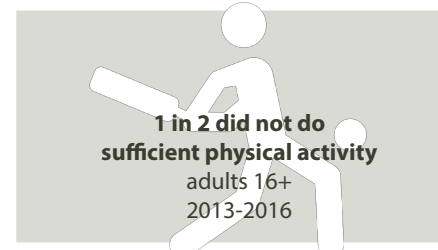
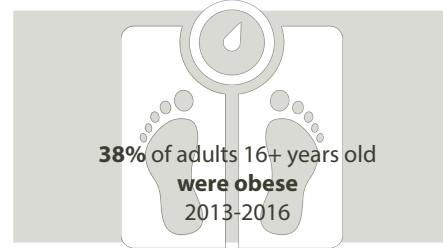
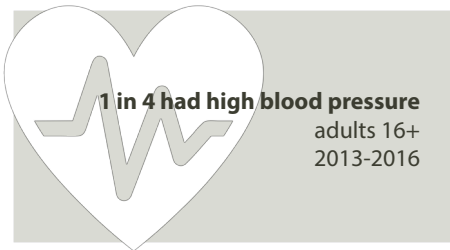
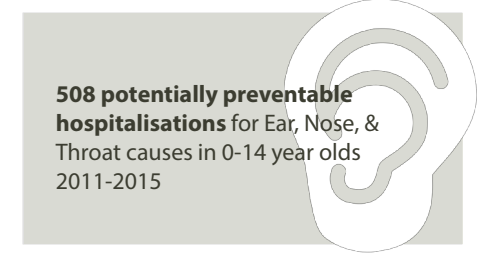
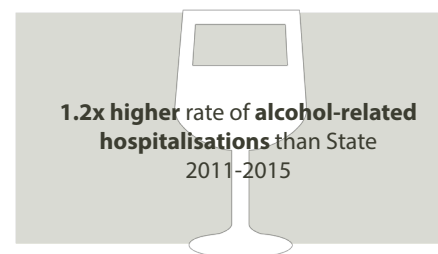
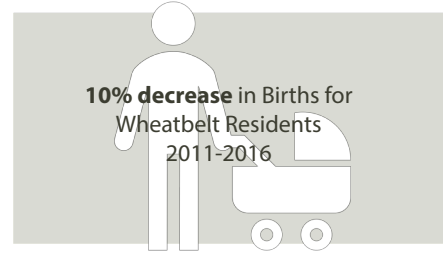
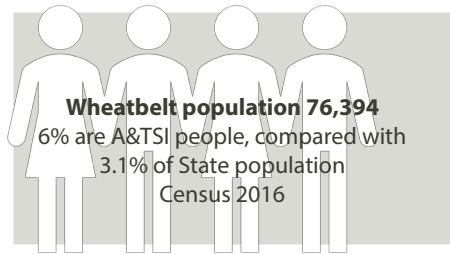
The Shire of Kulin provides a range of funding to support the health of our community



These are explained in more detail in the core business described here:

- Infrastructure and property services, including provision of local roads, footpaths, drainage, waste collection and management.
- Environmental Health Services to prevent and control environmental health hazards, emissions and communicable diseases (i.e., tobacco control, water and food safety, noise and air pollution and animal & mosquito control).
- Community Services, such as provision of a doctor and surgery.
- Cultural facilities and services, such as libraries, art galleries and places of historic importance and museums.
- Provision of recreation facilities, such as parks, sports fields, golf courses, swimming pools, recreation centres and bowling clubs.
- Building services, planning and development control, including inspections, licensing, certification and enforcement.
- Administration of facilities, such as cemeteries, street parking, solid & liquid waste disposal sites.
- Local Government Health Law Enforcement, Ranger and Emergency Services.

Snapshot of the health of people living in the Wheatbelt Region



Key results from the Shire of Kulin Public Health & Wellbeing Survey

THE RESIDENTS OF KULIN SPEAK

AS THINGS ARE NOW

The three most serious health risks in our community are:

- Using illegal drugs
- Sniffing volatile substances
- Tobacco/cigarette smoking

The four most serious mental & social health issues in our community are:

- Depression
- Anxiety
- Drug addiction
- Alcoholism

Our top three volunteering activities are:

- Public events
- Sporting
- Community groups/services

The sport & recreation facilities we use the most are:

- Freebairn Recreation Centre
- Kulin Aquatic Centre & Waterslide
- Sporting Ovals

The two things which worry us most about COVID-19 are:

- Our family's future health
- Our children's education

I feel like my life has a sense of purpose (80%)

There is strong community spirit in our Shire (95%)

I enjoy interacting with my neighbours (78%)

I feel like I belong in my local community (90%)

I feel the Shire cares about our welfare (80%)

I know where to get help when I need it (74%)

I am proud of the community where I live (95%)

What we like best about living in the Shire of Kulin

friendly **inclusiveness** people
amazing **progressive** **proactive**, strong volunteer base
peace & quiet **community** giving back
community spirit helping each other
a feeling of belonging

CHANGE FOR THE FUTURE

Our top three programs to improve the health of our community:

- Routine screening for health issues eg cervical & prostate cancers
- Programs for seniors/aged people
- Community events for residents

We support new programs to reduce harm from:

- Illegal drugs
- Alcohol
- Tobacco
- Sniffing volatile substances

Our top two programs to help us be more physically active are:

- Free fitness classes
- More hikes, walks, cycle paths & maps

Our top three issues for good community health are:

- Safe roads
- Recreation Facilities, eg Ovals, Rec Centres, Pools
- Affordable housing

Our top two priorities to encourage the eating of healthy food:

- More healthy food options in takeaway/fast food outlets
- Healthy food options at sporting & community & events

Our top three environmental issues for good community health are:

- Safe water for our homes & swimming pools
- Access to safe, affordable, & nutritious food
- Clean & safe air

Integrating the Public Health Vision into the Strategic Community Plan

The Public Health Plan incorporates the 4 themes of community interest from the Shire of Kulin's Strategic Community Plan 2013-2023

1. Social

2. Economic

3. Environment

4. Civic Leadership

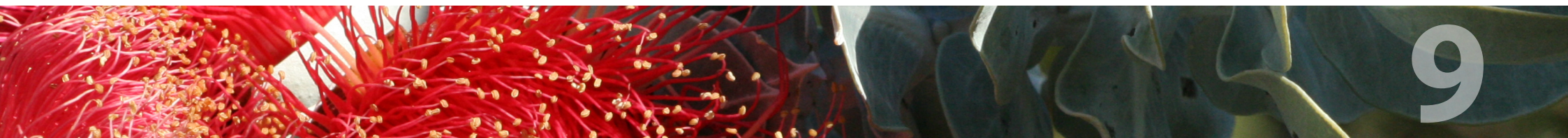
And introduces a new theme:

5. Health



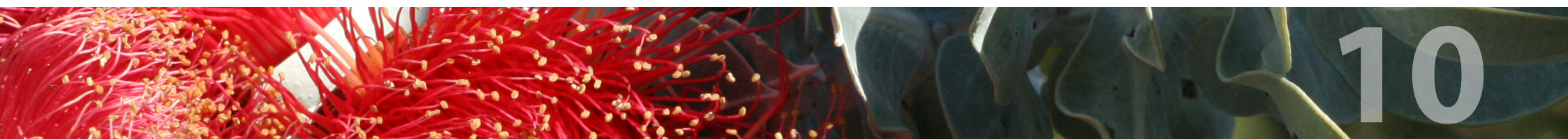
Shire of Kulin Strategic Community Plan 2013 - 2023

SOCIAL	ECONOMIC	ENVIRONMENT	CIVIC LEADERSHIP	HEALTH
An enhanced wellbeing and quality of life for all people who live and work in the shire.	Council seeks to proactively support and encourage balanced economic activity, while at the same time promoting local and regional economic sustainability and capacity.	Collaborative and active partnerships focussing on preservation of our natural environment will result in a positive environmental impact and care for our environment and a community that actively protects and conserves the natural world.	Every person has a stake in the Shire of Kulin's future. Planning and delivering a prosperous future is a shared responsibility which can only be achieved through focussed partnerships, community engagement and positive leadership.	Minimise harm, promote active and healthy lifestyles in sustainable communities, free of disease in a safe environment.
1.1 A strong and supportive community.	2.1 A thriving, diverse and growing economy.	3.1 An environmentally aware Shire.	4.1 Provide good strategic decision making, governance, leadership and professional management.	5.1 Prevent harm from unsafe use of alcohol, drugs and tobacco.
1.2 Connected communities through a safe and efficient transport network throughout the Shire.	2.2 A positive visitor experience.	3.2 A protected and valued natural environment.		5.2 Adequate recreation facilities, and healthy lifestyle choices.
1.3 Accessible infrastructure and services meeting changing community needs.	2.3 Improved access to education, training and leadership development.			5.3 A healthy and sustainable community with access to relevant health services for all demographics.
1.4 A liveable and safe community				5.4 Planning a COVID safe and healthy outcome.
				5.5 Environmental health protection to reduce risks to community health.



Public Health Plan Strategies

Minimise Harm	Active and Healthy Lifestyles	A Healthy and Sustainable Community	Protection from Disease	A Safe Environment
5.1 Prevent harm from unsafe use of alcohol, drugs, and tobacco.	5.2 Adequate recreation facilities and healthy lifestyle choices, including programs for seniors and aged persons.	5.3 A healthy and sustainable community with access to relevant health services for all demographics.	5.4 Planning a COVID safe and healthy outcome.	5.5 Environmental health protection to reduce risks to community health.
5.1.2 Support education to reduce alcohol and drug consumption and family violence.	5.2.1 Support community recreation activities and provision of age-appropriate exercise.	5.3.1 Support health and wellbeing initiatives to improve mental and physical health.	5.4.1 Keep the community informed with COVID 19 updates.	5.5.1 Monitor public health indicators and encourage other government intervention.
5.1.3 Encourage safe sale and service of alcohol and tobacco, and support no/low alcohol and smoke-free community venues and events and at Shire facilities.	5.2.2 Support Livelighter or similar as a community campaign to raise awareness in healthy living.	5.3.2 Create accessible spaces and encourage disabled participation.	5.4.2 Implement COVID19 Safety Plans in consultation with emergency authorities and develop risk management guidelines for public events.	5.5.2 Provide public health education on matters such as FoodSafe, and disease control.
5.1.3 Encourage the community, particularly pregnant mothers, to reduce smoking and promote smoke free public spaces such as playgrounds.	5.2.3 Measure the adverse health impacts of inactivity and obesity and encourage weight reduction.	5.3.3 Encourage personal health screening services such as prostate and cervical cancer, blood pressure and mammograms.	5.4.3 Provide community education for personal hygiene, safe sex, home and workplace hygiene, including cleaning and disinfection.	5.5.3 Maintain food standards by regular surveillance of food premises.
5.1.4 In conjunction with the Police and other stakeholders conduct a Safety Audit to improve safety and prevent crime and anti-social behaviour.	5.2.4 Promote healthy eating and affordable meals and drinks in food outlets and at venues and events.	5.3.4 Provide options for affordable housing.	5.4.4 Minimise the incidence and community spread of infectious disease through education, vaccination, food surveillance and vector control.	5.5.4 Monitor drinking and recreational waters, public aquatic facilities to maintain standards and reduce public health risks.
	5.2.5 Provide safe and accessible public open spaces and walking trails.			
	5.2.6 Encourage more local people to join community garden activities and to share healthier diets by harvesting fruits and vegetables in the garden.			





Conclusion

This Plan was developed over 18 months duration in consultation with elected members and the local community. This is the first public health plan of many to follow that will require Council to consider the needs of the community when planning for better public health outcomes.

While public health is the responsibility of all persons in the community, this plan focusses on the need to address present shortcomings to improve the health of every person. Improving the health of individuals through exercise and nutrition were identified as key messages, and attention to mental health, the prevention of transport accidents, and increased screening for cancer-related illnesses will be beneficial in the longer term.

The Council will need to provide leadership to improve public health outcomes by:

- Leading the community by advocacy to provide better public health planning,
- Having a whole of Council approach,
- Encouraging partnerships with Government and NGOs for health planning, and
- Elected members encouraging and mentoring to promote healthy lifestyles.

The Plan was developed by including:

- Extensive analysis of health data (a well-developed Health Profile Report)
- Participation in an electronic Health and Well Being Survey, and
- Consultation with elected members and senior officers.

The Way Forward

The strategies contained in the Shire of Kulin's Public Health Plan are intended to mirror work already underway. The Shire of Kulin is well known for the promotion of tourism and recreational pursuits, and living in harmony with the natural environment and practising sustainability. This connection with community was recognised through encouraging comments drawn from the Public Health & Wellbeing Survey.

The Shire of Kulin may give consideration to liaising with the Wheatbelt Population Health Unit Health Promotion Officer in conjunction with neighbouring shires to review the supporting information in the Health Profile Report and the Public Health & Wellbeing Survey, and to work with government and funding agencies to raise awareness of the need for healthy lifestyles.

The Plan requires Council to ensure that its citizens are afforded protection from disease, minimise harm, promote active healthy lifestyles sustainably and the provide a safe environment by reducing risks to public health. This Plan is the first of many public health plans that will provide a direct focus on supporting better health outcomes of constituents living in the Shire of Kulin.

Information used in the research phase of this plan was principally drawn from ABS Census material, SEIFA Index, AEDC (Education) data, Health Department hospital admissions data (2018 – 2020), and the Shire of Kulin Public Health & Wellbeing Survey.



GENERAL COMPLIANCE CHECKLIST MAY 2022

Class	Task	Date	Frequency	Detail	Yes/No
Governance	Bush Fire Control - Dual Officers Appointment	1/08/2021	Annual	Advise surrounding Shires of Dual FCO appointments following BFB AGM	August Meeting – Dates Updated
Governance	Bush Fire Control Officers Appointment	1/08/2021	Annual	Determine to allow information to be included with annual fire break/prevention notice	August Meeting – Dates Updated
Governance	Integrated Planning Review	31/05/2021	Quarterly	Quarterly review due this month if not already completed - Corporate Plan	CBP presented at May meeting
Governance/SAO	Delegation Manual Review	31/05/2021	Annual	Ensure agenda item includes 'Absolute Majority'	Done
Governance	Delegations Review - Purchasing	1/10/2021	LG Financial Regs 1996 - Reg. 5		Done
CEO	Plus all the reviews for Integrated Planning Documents	May	Annual		CBP presented at meeting
CEO	Equal Employment Management Plan review	May	Annual	Review Equal Employment Management Plan and forward copy to Director of Equal Opportunity	Suggest July this year
CEO	Annual Performance Review	May	Annual	On Anniversary - report to Council	June
DCEO	Housing Inspections			CSO sends letters	Done
Finance	Letters to tenants regarding Shire Housing Rental increases	April May		After Fees & Charges adopted	Done
SFO	Complete Form A - ESL Annual Service levy Billing	31/07/2021		FESA Act 1998, manual of Operations S5 - part 6A Div5	EOFY – July Meeting
WM	Road Construction & Maintenance Review	01/05/21	Monthly	Review previous month road construction and maintenance - complete recoups, MRD line marking requests, MRD Form 8 etc. as required - Advise DCEO of invoices required for MRD and private works recovery - complete report to CEO/Council	Done
WM	Traffic Signs (Stock in Depot) May – June	1/06/2021			Done
CRC	Updating of Town Notice Board/Website		Weekly		Ongoing
EHO	Transfer Station - DWER Annual License Fee		Annual	EHO to apply online to obtain a license fee invoice from DWER	Done

SHIRE OF KULIN CORPORATE BUSINESS PLAN

2021-2025



Kulin Corporate Business Plan Overview

The Corporate Business Plan is an internal business planning tool that translates Council Priorities into deliverables with the resources available. The plan details the how the Shire of Kulin will deliver Council's Strategic Initiatives via either Projects, Advocacy or Discussion within a defined period.

The Plan identifies the Shire of Kulin's current position in relation to the delivery of the Corporate Business Plan priorities. It reprioritises services, projects or other operations to respond to changes in the community, business and environment or available resources and it allows for an evolving and rolling Corporate Business Plan which generates an Annual Budget.

Council has reviewed the Strategic Community Plan 2021 – 2025 in February 2022 and adopted the reviewed plan in February 2022. Council has set the strategic priorities that will drive the operation of the Shire of Kulin over the short (12 months) to medium term (4 years).

Within this Corporate Business Plan, the costs associated with the operations and projects that the Shire will deliver over the period of the Plan are preliminary and indicative.

These figures will be refined each year as the Annual Budget is adopted by Council and will be incorporated into the Long Term Financial Plan, the Asset Management Plan and the Workforce Plan.

The Strategic Priorities have been categorised with the themes more in line with how Council conducts its day-to-day business:

1. Corporate
2. Infrastructure
3. Community
4. Regulatory
5. Recreation & Culture

Classifying these 5 Business units as Council's Strategic Priorities further enabled the development of a subset of 25 specific strategic priorities. The individual Initiatives or Projects also refer back to Social, Economic, Environment and Civic Leadership themes in line with the WA Local Government Integrated Planning guidelines.



Message from the President

The Shire of Kulin have been working hard towards delivering a number of projects within the Kulin Community over the past few years and I'm sure you can all agree the development within the Shire has been vast. From our roads to our recreation facilities we have certainly aligned ourselves with our Strategic Community Plan to continue to deliver the initiatives envisaged by our community capture process.

The 2022 Corporate Business Plan for the Shire of Kulin, clearly outlines the Community's Strategic Priorities and vision for Kulin for the next 10 years and beyond. These initiatives that we are proposing will certainly keep the Shire of Kulin in a forward moving motion, keeping it as a community driven ...

Cr Grant Robins

Shire President



Kulin SCP 25 – Strategic Priorities

Corporate Governance	Infrastructure Transport	Community Community Development	Regulatory Planning	Recreation & Culture Recreation Facilities
KULIN Shire Council provides good strategic decision making, governance, leadership and professional management.	KULIN has connected communities through a safe and efficient transport network throughout the Shire.	KULIN is a strong and supportive community with a recognisable identity of being proactive, inclusive, resilient and welcoming.	KULIN will continue to deliver services that meet the current and future needs and expectations of the community, whilst maintaining statutory compliance.	KULIN's offers a variety of high-quality recreation and sporting facilities that provide accessible infrastructure meeting the changing needs of the growing and active communities.
Finance	Water	Economic Development	Building	Aquatic Centre
KULIN Shire Council manages the organisation in a responsible, accountable and consultative manner ensure Council decision making supports fair allocation of resources, services and facilities across the Shire.	KULIN ensures quality, long term water supply to meet the demands of existing industry requirements, future growth and challenging climatic conditions.	KULIN has a thriving, diverse and growing economy that provides commercial and industrial infrastructure aligned to economic needs and growth, offering a diverse range of job opportunities to actively support, develop and attract local as well as new businesses and new services to Kulin.	KULIN will ensure effective and efficient development and building services	The KULIN Shire Council will work with the community to maintain the Aquatic Centre and water slide.
Communication and Customer Service	Waste	Tourism	Public Health	Community Facilities
A range of effective communication tools engage the KULIN community to support transparent and accountable decision making and high standard customer service.	KULIN is committed to sustainable waste management focusing on waste minimisation and resource recovery.	KULIN offers a positive visitor experience founded on iconic major events, distinct local attractions and a collaborative approach to heritage, our stories and tourism.	KULIN will provide environmental health and safety services.	KULIN provides a variety of community facilities to meet the current and future needs and expectations of the community.
Information Technology	Housing	Education	Ranger Services	Public Open Space
KULIN advocates and lobbies for telecommunications infrastructure that is progressive and facilitates business growth and meets the needs of our community.	KULIN will facilitate diverse, inclusive housing options via encouraging the provision of affordable housing stock and investigating incentive or joint venture partnership arrangements to create private/community investment in quality housing.	KULIN is focused on lifelong learning with improved access to education, training and leadership development via opportunities to network, learn and share skills and experience through a range of local training and education pathways.	KULIN is a liveable and safe community where people are safe in their homes and in public.	KULIN offers a functional mix of open space and invites and promote the community to take a proactive role in improving the aesthetics of each town site.
Human Resources	Environment	Health	Emergency Services	Arts & Culture
KULIN Shire Council provides a safe, healthy and inclusive work environment that supports and enhances the productivity of Shire staff via provision of regular training opportunities and implementation of collaborative partnerships that support efficient use of resources.	KULIN is an environmentally aware community that endeavours to protect and value the natural environment and investigate sustainable alternative energy solutions.	KULIN provides access to a high standard of health and family support services to address the needs of all sectors of the community whilst embracing and providing for older residents.	KULIN has a community wide emergency management and recovery plan and encourages community participation in emergency service organisations.	KULIN support access to cultural and artistic activities and facilities in the community.

Kulin Strategic Initiatives

Corporate Governance	Infrastructure Transport	Community Community Development	Regulatory Planning	Recreation & Culture Recreation Facilities
Communications	Transport Tin Horse Highway Town Street Lights Footpaths and Trails Car Parks Fuel Facility	Tin Horse Highway Commercial Buildings Town Street Lighting Recreation Precinct Signage Childcare Training Communications Public Art	Takeaway Food Outlet Mobile Phone Towers Accommodation Housing Aged Care Facility Public Art	Footpaths and Trails Water Non-potable Recreation Precinct Aquatic Centre Signage Playgrounds
Finance	Water	Economic Development	Building	Aquatic Centre
Accommodation Commercial Buildings Aquatic Centre Childcare Centre Fuel Facility	Water Non-potable	Takeaway Food Outlet Mobile Phone Towers Internet Transport Accommodation Commercial Buildings Signage Housing Recycling Fuel Facility	Takeaway Food Outlet Accommodation Commercial Buildings Aquatic Centre Housing	Aquatic Centre Signage
Communication and Customer Service	Waste	Tourism	Public Health	Community Facilities
Communications	Recycling	Takeaway Food Outlets Mobile Towers Transport Accommodation Tin Horse Highway Tourist Amenities Footpaths and Trails Aquatic Centre Signage Fuel Facility Communications Public Art	Tourist Amenities Aquatic Centre Playgrounds	Tourist Amenities Town Street Lighting Footpaths and Trails Recreation Precinct Aquatic Centre Signage Childcare Aged Care Playgrounds
Information Technology	Housing	Education	Ranger Services	Public Open Space
Mobile Phone Towers Internet Communications	Housing	Childcare Training Playgrounds		Tourist Amenities Footpaths Signage Aged Care Public Art Playgrounds
Human Resources	Environment	Health	Emergency Services	Arts & Culture
Housing Childcare	Tourist Amenities Footpaths and Trails Recycling	Medical Aged Care	Mobile Phone Towers Internet Water Non-potable Training	Tin Horse Highway Footpaths and Trails Public Art

Initiatives Deliverables

Project

A Project Initiative will typically be a capital project included within Council's Annual Budget as identified via the SCP process to improve community facilities or infrastructure. It will have a funding source identified and confirmed prior to inclusion within the Budget. Where necessary Shire staff will work with Council and relevant external parties to identify and apply for potential funding sources, as part of the project planning and development phase. Specific projects may also require advanced design and planning processes prior to being finalised for implementation by Council.

Advocacy

An Advocacy Initiative will typically be a topical issue or need as identified via the SPC process to improve the wider resilience of the community. It will entail Shire staff and Council undertaking lobbying, advocacy and activities with external parties such as State and Federal government elected members and departments, as well as WALGA, key agencies and industry. Where such advocacy advances potential issues to the stage that it may require Council funding or further assistance, relevant information will be presented to Council, and where necessary the community, prior to being finalised for implementation by Council.

Discussion

A Discussion Initiative will typically be a topical issue or need for the community as identified by the community via the SCP process that requires further investigation and collation of relevant information. The process will entail Shire staff and Council undertaking further community engagement as required with identified stakeholders to obtain the necessary information. This process may include the undertaking of feasibility studies and submission of business cases, such activities will be included within Council's Budget. A detailed briefing will be presented to Council, and where necessary the community, prior to being finalised for implementation by Council.

Project	Advocacy	Discussion
Accommodation	Mobile Phone Towers	Takeaway Food Outlet
Tin Horse Highway	Internet	Accommodation
Tourist Amenities	Transport	Tin Horse Highway
Town Street Lighting	Medical	Commercial Buildings
Footpaths and Trails	Town Street Lighting	Signage
Water Non-Potable	Housing	Housing
Recreation Precinct	Childcare	Childcare
Aquatic Centre	Aged Care	Aged Care
Car Parks		Recycling
Signage		Training
Housing		Public Art
Fuel Facility		Playgrounds
Training		
Communications		
Playgrounds		
Public Art		
Medical		
Internet		



Project List 2021 - 2025

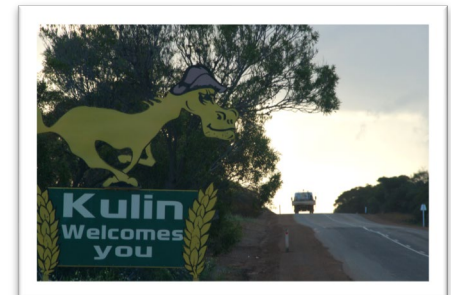
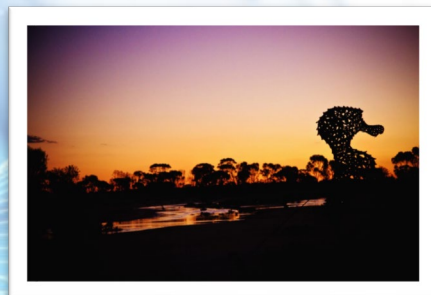
Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Accommodation	Short Stay at Caravan Park	Expansion of existing Kulin Caravan Park to the North. Master Planning of the site with inclusion of both 1 and 2 bedroom cabins as short stay accommodation. Potentially the inclusion of additional caravan bays, headworks and landscaping to be included in the planning.	Proponent	SoKU	CKC	Y	Y
	Workers Style	Investigation and planning of "Workers Style" accommodation on lots opposite caravan park. Inclusion of units with self contained kitchens, as well as single room "donga" style. Potential JV with business to assist with funding. Headworks and landscaping would be required so as not to resemble a mining camp.	Proponent / Facilitator	SoKU	CBH McIntosh	Y	Y
Tourist Amenities	Jilakin Rock – Toilets & BBQs	Improvements of facilities and ongoing maintenance of Jilakin Rock parking area. Potential items include toilets and picnic facilities.	Proponent	SoKU	KBR	Y	Y
	Cemetery	Improvements of facilities at the Kulin cemetery. Upgrade entry statement and the provision of ambulant toilets.	Proponent	SoKU		Y	Y
	Holt Rock RV				Varley Progress Association		
Town Street Lighting	Audit	Commission on Audit of the Kulin townsite street lighting. Determine current status relative to relevant standards. Identify areas and requirement to bring up to relevant standards.	Facilitator	Community	Western Power WAPOL	N	Y
Footpaths and Trails	Improved Network	Undertake a gap analysis to determine where modifications are required to existing network. Investigate potential funding sources. Progressively implement modifications subject to available funding.	Proponent	SoKU	KDHS	Y	Y
	Pram/Gopher Ramps	Ensure adequate pram ramps are installed where every footpath crosses a town street to ensure prams, gophers, wheelchairs etc can adequately transition across the road. Include with any new or replaced footpaths. Undertake a gap analysis to determine where modifications are required to existing network.	Proponent	SoKU	KRH	Y	Y
	Town Circuit walk and bike trails	Develop a master plan creating an around town of a circuit walk and bike trail. Incorporate to connect with existing trails such as Macrocapa, Golf Course and BMX track. Where possible track will be gravel and have connections to town footpaths. Investigate potential funding sources. Progressively implement modifications subject to available funding or utilisation of community resources.	Proponent / Facilitator	SoKU	CKC	Y	Y
Water Non-Potable	East Pingaring	Investigation and planning for non-potable water supply such as key dam or groundwater bore for uses such as fire fighting, roadworks and drought resilience. Investigate potential funding sources and progressively implement subject to available funding.	Proponent	SoKU	DWER	Y	Y
	West Kulin	Investigation and planning for non-potable water supply such as key dam or groundwater bore for uses such as fire fighting, roadworks and drought resilience. Investigate potential funding sources and progressively implement subject to available funding.	Proponent	SoKU	DWER	Y	Y
	Kulin Townsite	Continue to monitor and plan of upgrade of existing supplies around town. Possible projects include: one way valve and associate works on existing town, investigate potential groundwater sources and associated infrastructure. Investigate potential funding sources and progressively implement subject to available funding.	Proponent	SoKU	DWER Water Corporation	Y	Y

Project List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Recreation Precinct	Sports Lighting Upgrade	Investigate, plan and improve sports lighting against relevant standards. Specific areas include: hockey field, main oval, tennis courts and bowling green. Investigate potential funding sources and progressively implement subject to available funding.	Proponent	SoKU	KKFC KKHC KBC KTC Colts Carnival		
	Hockey/Cricket – Shade Shelter/Scorers Hut/Tech Bench	Installation of permanent shade structure on the western area at the southern end of the oval. Include provision of seating and bench. Uses identified for cricket scorers, hockey technical bench, athletic carnival Marshalls, colts carnival southern field.	Proponent / Facilitator	SoKU Sports Clubs	KKCC KKHC KDHS Colts Carnival		
	Tennis Court Relocation	Investigate, plan and identify potential funding requirements and sources for Kulin tennis Court relocation when existing surface reaches its useful life expectancy. Determine if resurfacing or relocation is the most suitable option. Implement subject to available funding.	Proponent / Facilitator	SoKU KTC	Kulin Tennis Club		
Aquatic Centre	Recreation Amenities	Improvement of recreation amenities as identified in Master Plan. Specific items include; increase shade, bbq, cricket net and small children's playground.	Proponent	SoKU		Y	Y
	Slide Structure Repairs	Undertake on-going slide structure renewal in accordance with OHS requirements. This includes inspections as required and associated repair works identified.	Proponent	SoKU		Y	Y
Car Parks	Medical Centre	Undertake sealing of Kulin Medical Centre Car Park, taking into account disable park and access, as well as drainage.	Proponent	SoKU	WACHS Medical Centre	Y	Y
	FRC	Investigate, plan and cost expansion of sealed car park. Options include removal of outdoor basketball courts. Investigate potential funding sources and implement subject to available funding.	Proponent	SoKU	FRC Committee Sports Clubs	Y	Y
	Aquatic Centre	Investigate, plan and cost sealing of Aquatic Centre car park. Investigate potential funding sources and implement subject to available funding.	Proponent	SoKU		Y	Y
Signage	Town Entry Statements	Develop updates Kulin Town Entry Statements, based upon the style outside Shire office. Workshop with Council to determine appropriate cost, agreed location/s and budget. Discuss where Town Entry or Shire Boundary Entry Statements are more appropriate.	Proponent	SoKU		Y	Y
	New Business signage in town	Develop updated Business Signage, based upon the style outside Shire Office. Workshop with businesses and council to determine appropriate cost, agree locations and budgets. Confirm financial commitment from businesses as well as identify potential funding opportunities.	Facilitator	Local Business	Local Business	N	Y
	Tourist town Signage	Develop updated Business Signage based upon the style outside Shire Office. Workshop with community and Council to determine appropriate cost, agree locations and budgets. Seek financial contribution from Community groups as well as identify potential funding opportunities.	Proponent / Facilitator	SoKU	CKC	Y	Y
Fuel Facility	Shelter over Card Reader	Investigate, plan and cost provision of Shelter over Fuel Facility Card Reader. Investigate potential funding sources and implement subject to available funding.	Proponent	SoKU		Y	Y
	Shelter over Bowsers	Investigate, plan and cost provision of Shelter over Fuel Facility Bowsers. Investigate potential funding sources and implement subject to available funding.	Proponent	SoKU		Y	Y

Project List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Housing	Staff Housing – Long term housing plan	Undertake review of existing staff housing relevant to age, condition and staff requirements. Develop a 25 years plan that identifies regular renewal of housing stock on a planned basis.	Proponent	SoKU	Staff	Y	N
	Business Incentives	Investigate opportunities to encourage businesses to invest in houses for employees within Kulin townsite. Undertake workshop with business group to determine drivers and challenges. Explore possibilities of joint venture arrangements.	Facilitator	Business	Business		Y
Communications	Communications Strategy	Develop a Council and Shire Staff Communications Strategy. Investigate existing forms of communication and potential additional methods. Undertake Workshop with community to gain an understanding of their requirements.	Proponent	SoKU	Community	Y	N
	Marketing Campaign	Develop a Council and Shire Staff Marketing Campaign. Investigate existing methods used to promote Kulin and identify potential additional methods. Undertake Workshop with community to gain an understanding of their requirements.	Proponent	SoKU	Community	Y	N
Public Art	Hit Up Wall Mural	Investigation options for mural / art work to be undertaken on Hit up Wall within All Ages Precinct. Determine appropriate materials to ensure longevity. Undertake Workshop with select group to determine and recommend options. Bring to Council with budget for final approval.	Proponent / Facilitator	SoKU	Arts group KDHS	Y	Y
Playgrounds	All Ages Precinct	Construct All Ages Precinct as per designs for Stage 1 and Stage 2. Investigate and source external funding for relevant components to assist with delivery.					
	Oval Playground	Investigate and determine potential options and costs for improvements to playground at Kulin Oval. Develop costs for shade over existing playground. Investigate potential funding sources and implement subject to available funding.					
Medical	GP	Undertake appropriate recruitment process for when incumbent GP retires. Investigate and implement appropriate GP service delivery model in conjunction with Shire of Kondinin to ensure existing service of 2 days per week is maintained. Ensure adequate funding is available in Annual Budgets to ensure continuity of service.	Proponent	SoKU SoKN	Shire of Kondinin Community Rural Health West	Y	Y
Internet	Wireless Internet – Kulin Townsite	Work with CRISP Wireless to install wireless internet tower within Kulin townsite, including co-contribution funding. Work with CRISP Wireless to facilitate wireless internet connectivity across the Shire.	Facilitator	CRISP Wireless	Local businesses Community Land Holders	Y	Y



Advocacy List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Mobile Phone Towers	Fix Black Spots	Facilitate discussion with relevant State and Federal elected members and departments to ensure mobile black spots within Shire of Kulin are flagged. Undertake audit to determine specific locations of key black spot areas. Commence lobbying for installation of new towers on a case by case basis.	Facilitator		Local communities State Government Federal Government Telecommunications	N	Y
Internet	Fibre Optic Internet	Investigate opportunities for local businesses to connect to existing Fibre Optic Network. Facilitate discussions between local businesses and relevant provider.	Facilitator		Local Businesses NBN Provider	N	N
Transport	Rail to Kulin Re-opened	Continue to support Cr West in his lobbying regarding reopening of rail to Kulin. Provide necessary written correspondence from Council, administration and community in support. Invite and be welcoming to relevant stakeholders to showcase how reopening the rail will further advance our community.	Facilitator	Cr West	Cr West Local Farmers CBH State Government Federal Government	N	Y
	Johnston Street Resurfacing	Continue to facilitate discussions with Main Roads WA to undertake resurfacing of Johnston Street and undertake necessary pavement and drainage repairs. Provide necessary written correspondence from Council, administration and community in support.	Facilitator	Main Roads WA	Main Roads WA	N	Y
Medical	Health Clinic	Continue to facilitate discussions with WACHS to ensure Nursing Post and other Health Clinic Services are maintained at an existing level or even improved. Work with WACHS to determine an appropriate staff model to ensure continuity of service. Investigate whether SoKU can assist with an alternative delivery model.	Facilitator	WACHS	WACHS Community	N	Y
	Allied Health	Continue to provide facilities for Allied Health professional to deliver relevant services. Facilitate discussions regarding potential additional services and ensuring Shire facilities are available and accessible. Assist with the promotion and marketing of ancillary services.	Facilitator			N	Y
	Child Health	Continue to facilitate discussions with WACHS to ensure Child Health services are maintained at an existing level or even improved.	Facilitator	WACHS	WACHS	N	Y
Town Street Lighting	Improvement	Facilitate discussions with Western Power to investigate and determine options and funding for improvement. Undertake planning and develop budget to bring up to relevant standards. Implement as funding becomes available.	Proponent	SoKU	Western Power WAPOL	Y	Y
Housing	JV / State Govt / Nursing Housing	Investigate opportunities for Joint Venture housing with State government to provide increased housing resources for state government sector employees based in Kulin – ie. Police, teachers, nurses. Develop and submit funding proposals as opportunities arise.	Facilitator		State Government WACHS WAPOL	Y	Y
Childcare	Co-located Early Childhood Centre	Undertake feasibility Study to investigate options for Co-located Early Childhood Facility. Develop Working Group as part of the engagement process. Facilitate discussions with relevant State Government Department to investigate and determine options and funding. Undertake planning and develop budget to bring up to relevant standards. Implement as funding becomes available.	Proponent	SoKU	KCCC Committee KDHS State Government	Y	Y
Aged Care	HACC	Continue to facilitate discussions with WACHS to ensure HAAC Services are maintained at an existing level or even improved. Work with WACHS to determine an appropriate staff model to ensure continuity of service. Investigate whether SoKU can assist with an alternative delivery model.	Facilitator	WACHS	KRH WACHS	N	Y

Discussion List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Takeaway Food Outlet	7 Days a week	Facilitate, communicate and business workshop to determine desire or need for a facility. Brainstorm potential locations and properties. Investigate potential community / business delivery models. Develop a discussion paper to present to Council and community.	Facilitator	Community	Community Business	?	Y
Accommodation	Workers Style	Investigation and planning of "Workers Style" accommodation on lots opposite caravan park. Inclusion of units with self contained kitchens, as well as single room "donga" style. Potential JV with business to assist with funding. Headworks and landscaping would be required so as not to resemble a mining camp.	Proponent / Facilitator	SoKU	CBH McIntosh Business	Y	Y
Tin Horse Highway	Maintenance	Community Workshop to identify expectation of maintenance requirements. Potentially identify group / proponents to plan and undertake.	Facilitator	Community	Community KBR	?	?
	Safety Improvements	Community Workshop to identify community expectation of safety improvements. Include Main Roads WA as THH runs along their assets.	Facilitator	Community	Community KBR Main Roads WA	N	Y
Commercial Buildings	Empty Commercial Buildings	Undertake an audit of currently unused Commercial Buildings and Industrial Land to develop a list owners, previous uses and overview of each asset. Invite property owners to a Workshop to discuss potential opportunities to reinvigorate asset or transfer / sell to other entities.	Facilitator	Community	Community Business Property Owners	N	Y
	Historic Photographs on shop front windows	Workshop with community and business ideas for spanning historic community photographs on shop front windows. Undertake tour of towns who have undertaken similar projects. Develop working group to potentially progress the project. Investigate potential funding sources.	Facilitator	Cr Bowey	Community Business	N	Y
	Communal Office Space	Facilitate Workshop with the community to investigate the desire / need for additional communal or commercial office space. Brainstorm and identify potential locations and properties. Develop a discussion paper and present to Council and community.	Facilitator	Business	Business Community	N	Y
	Old Administration Building	Facilitate workshop with the community to investigate if Old Administration Building could potentially for the desire / need for additional communal or commercial office space. Undertake planning and costing for potential refurbishment options. Develop a discussion paper and present to Council and community. Investigate potential funding sources and implement subject to funding.	Facilitator / Proponent	SoKU	Business Community	Y	Y
Signage	Town Entry Statement	Develop updated Kulin Town Entry Statements, based upon the style outside Shire Office. Workshop with Council to determine appropriate cost, agreed location/s and budget. Discuss where Town Entry or Shire Boundary Entry Statements are more appropriate.	Proponent	SoKU		Y	Y
	New Business Signage in Town	Develop updated Business Signage, based upon the style outside Shire Office. Workshop with businesses and Council to determine appropriate cost, agree locations and budgets. Confirm financial commitment from businesses as well as identify potential funding opportunities.	Facilitator	Local Business	Local Business	N	Y
	Tourist Town Signage	Develop updated Business Signage, based upon the style outside Shire office. Workshop with community and Council to determine appropriate cost, agreed locations and budgets. Seek financial contribution from community groups as well as identify potential funding opportunities.	Proponent / Facilitator	SoKU CKC	CKC	Y	Y
Housing	Public Incentives	Workshop with community existing incentives to purchase land in Kulin Determine drivers and challenges. Review and update existing incentives. Work with relevant government agency to investigate options and fund for low cost housing.	Facilitator	Community	Community State Government	N	Y

Discussion List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
	Business Incentives	Investigate opportunities to encourage businesses to invest in house for employees within Kulin townsite. Undertake Workshop with business group to determine drivers and challenges. Explore possibilities of joint venture arrangements.					
	JV / State Govt / Nursing Housing	Investigate opportunities for Joint Venture housing with State Government to provide increased housing resources for State government sector employees based in Kulin – ie. police, teachers, nurses. Develop and submit funding proposals as opportunities arise.	Facilitator		State Government WACHS WAPOL	Y	Y
Childcare	Financial Sustainability	Review current delivery model and financial sustainability of existing service. Review and refine Terms of Reference of KCCC Committee to be more in line with current operations. Workshop with Committee and Council current financial Status and Economic drivers.	Proponent	SoKU	KCCC Committee	Y	?
	REED	Continue discussions with REED to determine of any synergies between REED and SoKU. Potentially investigate if REED can assist with staffing and recruitment.	Facilitator	SoKU	REED KCCC Committee		
	Co-located Early Childhood Centre	Undertake feasibility study to investigate options for Co-located Early Childhood Facility. Develop working group as part of the engagement process. Facilitate discussions with relevant State Government Department to investigate and determine options and funding. Undertake planning and develop budget to bring up to relevant standards. Implement as funding becomes available.	Proponent	SoKU	KCCC Committee KDHS State Government	Y	Y
Aged Care	HACC	Continue to facilitate discussions with WACHS to ensure HAAC services are maintained at an existing level or even improved. Work with WACHS to determine an appropriate staff model to ensure continuity of service. Investigate whether SoKU can assist with an alternative delivery model. Provide Workshop to relevant community group regarding options.	Facilitator	Elderly Community	WACHS KRH Elderly Community	?	Y
	Community Aged Care Facility (Fully Staffed)	Investigate options / delivery / funding models for Aged Care within the community. Facilitate Workshop with the community to investigate the desire / need for community Aged Care Facility.	Facilitator	Elderly Community	KRH Elderly Community	?	Y
Recycling	Containers for Change Collection Point	Obtain information regarding operational, infrastructure and cost for Containers for Change Collection Point. Provide briefing paper to Council and Community to gauge feedback.	Facilitator	Community	DWER	N	N
	Tyres	Obtain information regarding the regulatory requirements associated with a tyre recycling / collection facility. Provide briefing paper to Council and Community to gauge feedback.	Facilitator	Community	DWER	N	N
	Glass	Obtain information regarding the regulatory requirements associated with a glass recycling / collection facility. Provide briefing paper to Council and Community to gauge feedback.	Facilitator	Community	DWER	N	N
Training	Local Traineeships / Apprenticeships	Continue to work with KDHS and local business regarding local traineeships and apprenticeships. Potentially establish a Business Group to determine a skills requirement and potential 5 yearly training plan.	Facilitator	Business	KDHS Business TAFE	N	Y
	CRC Training Courses	Seek information from the community on specific training courses the CRC could facilitate. Seek funding for any new courses. Develop an annual training course calendar.	Facilitator	Community	Business	Y	Y

Discussion List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Public Art	CBH / Silo	Engage with local arts groups to determine desire for CBH / Silo Art. Investigate and identify potential artists, undertake engagement to determine potential ideas and costs. Investigate potential funding opportunities.	Facilitator	Community	Kulin Arts Group	?	Y
	Street Art	Engage with local arts groups to determine desire for increase street art, Work towards a community street art plan if the desire is there.	Facilitator	Community	Kulin Arts Group KDHS	?	Y
Playgrounds	Nature Playground	Investigate, plan and cost design of Nature playground, including identifying location within the VDZ. Potentially replace existing playground and link to new All Ages Precinct/ Discuss amongst Council and Community if this is actually a significant priority.					



Delivery Plan 2021 - 2025

Projects	Details	2021 2022	2022 2023	2023 2024	2024 2025
Takeaway Food Outlet	7 Days a Week		D		
Mobile Phone Towers	Fix Black Spots	A	A	A	A
Internet	Wireless Internet – Kulin Townsite	D	P		
	Fibre Optic Internet		D	P	
Transport	Rail to Kulin Re-opened	A	A	A	A
	Johnston Street Re-surfacing	A	A		
Medical	GP	D	P		
	Health Clinic	A	A	A	A
	Allied Health	A	A	A	A
	Child Health	A	A	A	A
Accommodation	Short Stay at Caravan Park	D	D	P	
	Workers Style	D	P	P	
Tin Horse Highway	Maintenance		D		
	Safety Improvements				D
Commercial Buildings	Empty Commercial Buildings		D		
	Historic Photographs on shop front windows		D		
	Communal Office Space		D		
	Old Administration Building		D		
Tourist Amenities	Jilakin Rock – Toilets & BBQs	D	D	P	
	Holt Rock RV		D		
Town Street Lighting	Audit	A	A	P	
	Improvement		A	P	
Footpaths and Trails	Improved Network	P	P	P	
	Pram/Gopher Ramps	P	P	P	
	Town Circuit walk and bike trails		D	P	P

Projects	Details	2021 2022	2022 2023	2023 2024	2024 2025
Water Non-Potable	East Pingaring		D	P	
	West Kulin		D		P
	Kulin Townsite		D	P	
Recreation Precinct	Sports Lighting Upgrade		P	D	P
	Hockey/Cricket – Shade Shelter/Scorers Hut/Tech Bench		D	P	
	Tennis Court Relocation		D	D	
Aquatic Centre	Recreation Amenities		P	P	
	Slide Structure Repairs	P	P		
Car Parks	Medical Centre	P			
	Freebairn Recreation Centre		D	P	
	Aquatic Centre		D	P	
Signage	Town Entry Statements		D	P	
	New Business Signage in town		D	P	
	Tourist town Signage		D	P	
Housing	Staff Housing – long term housing plan		P		
	Public Incentives		D		
	Business Incentives		D		
	JV / State Govt / Nursing Housing		A	D	
Childcare	Financial Sustainability	D	D		
	REED		D		
	Co-located Early Childhood Centre		D	A	
Aged Care	HACC		D	A	
	Community Aged Care Facility (fully staffed)		D		

Delivery Plan 2021 - 2025

Projects	Details	2021	2022	2023	2024
		2022	2023	2024	2025
Recycling	Containers for Change Collection Point		D		
	Tyres		D		
	Glass		D		
Fuel Facility	Shelter over Card Reader		D	P	
	Shelter over Bowsers		D	P	
Training	Local Traineeships / Apprenticeships		D		
	CRC Training Courses		D	P	
Communications	Communications Strategy		D	P	
	Marketing Campaign		D	P	
Public Art	Hit Up Wall Mural		D	P	
	CBH / Silo Art				D
	Street Art				D
Playgrounds	All Ages Precinct	P	P		
	Nature Playground		D		
	Oval Playground		P		

